

World news

Business summary

## China pushes for freer enterprise

Further decentralisation, the promotion of individual enterprise and an expansion of foreign trade contacts emerged as the three main planks to China's seventh five-year plan.

The full version of the draft proposals to take effect next year showed that the Chinese leadership was aiming for a freer marketplace and greatly reduced government intervention in the management of enterprises.

Zhao Ziyang, the Chinese Premier, said China's economy had reached a turning point in its development. Page 12

## Minister quits

Marcel Masse, the Canadian Communications Minister, has resigned from the Cabinet after allegations of electoral malpractice. He is the second minister to resign from Prime Minister Brian Mulroney's Cabinet this week.

## Clausen succession

Speculation is growing about who will succeed A. W. Clausen, president of the World Bank, when his term of office expires next June. Page 4

## Gandhi's new team

Indian Prime Minister Rajiv Gandhi named his first Foreign Minister in the biggest shake-up of the Government for 16 years. He is Raj Ram Bhagat, a veteran politician. Page 3

## Funeral protest

Chilean police fired tear-gas grenades and rubber bullets at stone-throwing mourners during the funeral of a young Communist whose body was found showing clear signs of torture.

## Rome bomb attack

At least 14 people were injured, one seriously, in a bomb attack on the British Airways office in Rome.

## Afghans 'kill 350'

Afghan government forces reportedly killed 300 guerrillas and 50 armed Pakistanis in fighting over the past few days in the south-eastern province of Paktia.

## Chirac pledge

Three bombs exploded in Noumea, capital of the French territory of New Caledonia in the Pacific, hours after former French Prime Minister Jacques Chirac promised to reverse the Socialist Government's moves to grant limited independence. Elections. Page 2

## Three shot on yacht

Three gunmen, believed to be Palestinians, seized a yacht at the marina in Larnaca, Cyprus, and shot dead three Israelis before surrendering to police.

## Baby survives quake

A man and an eight-day-old baby were rescued alive from ruined buildings six days after the Mexico City earthquake. The latest official death toll was given as over 4,500. Incompetence amid rubble. Page 4

## Manhattan protest

Nine members of an anti-apartheid group occupied the mid-Manhattan offices of South African Airways for three hours before being arrested by police and FBI agents.

## Hurricane alert

U.S. weather forecasters warned that a major hurricane was heading towards the eastern seaboard from the Carolinas to Boston.

## Car sold for \$1m

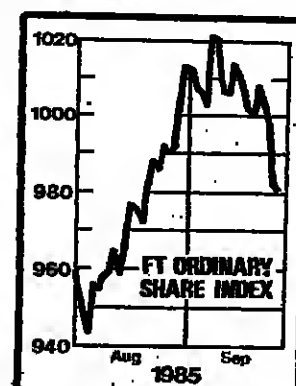
U.S. tycoon Thomas Monaghan, founder of Domino's Pizza chain, bought a 1934 Duesenberg touring car for \$1m, the highest documented price ever paid for a classic car.

## Saudis order more Tornados

SAUDI ARABIA wants to buy a further 24 Tornados from British Aerospace. The value of the extra aircraft, with spare parts, would be about \$500m (\$715m) bringing the total value of the deal in prospect to nearly \$4m. Page 12

DOLLAR closed in New York at DM 2.6750, FF 8.16, SwFr 2.1800 and Y226.10. It fell in London to DM 2.68 (DM 2.7140), FF 8.20 (FF 8.2740), SwFr 2.2005 (SwFr 2.2295) and Y226.90 (Y229.70). On Bank of England figures, the dollar's index fell to 194.1 from 194.4. Page 25

STERLING closed in New York at \$1.4470 rose 80 points in London to close at \$1.44. It fell to DM 3.88 (DM 3.8850), FF 11.8075 (FF 11.8475), SwFr 1.1775 (SwFr 1.1925) and Y328.75 (Y329). The pound's exchange-rate index fell to 82.6 from 82.8. Page 25



LONDON was depressed for the fourth consecutive day with the FT Ordinary share index 2.1 down at 980.8. Page 32

WALL STREET: The Dow Jones industrial average closed 9.07 down at 3,121.05. Page 32

TOKYO: Prices fell back after four sessions of gains. The Nikkei-225 market average lost 50.79 to finish at 12,704.81. Page 32

GOLD rose \$0.25 on the London bullion market to close at \$328.75. It also rose in Zurich to \$328.50 from \$327.55. In New York, the Comex December settlement was \$334.3. Page 24

HONG KONG'S Law Society joined critics of the territory's government tax reform proposals with an attack on the planned reforms, intended to clamp down on tax avoidance. Page 14

SOLVAY Belgian chemicals group, recorded a 7 per cent profit rise in the first six months, compared to the 1984 figure, to reach Bfr 4m (\$72m). Page 13

CANADIAN Imperial Bank of Commerce, one of the six big banks involved in an abortive attempt to bail out a failed Alberta institution in March, is threatening to sue the Government for the return of its C\$250m (US\$187m) contribution to the rescue. Page 13

U.S. Federal Home Loan Bank Board is considering allowing healthy savings-and-loan associations to merge across state lines, putting them on a par with banks. Page 13

SME, Italian state-owned food group at the centre of a long takeover battle, lifted its sales in the first half of 1985 by 14.2 per cent to L1,349bn (\$736m). Page 13

SIME DARBY, Malaysian diversified group, has good long-term potential although immediate prospects are not bright. Tun Tan Siew Sin, group chairman, said in the annual report. Page 14

BURNS PHILIP, the Australian trading and foods group, was helped by lower tax charges to a net earnings improvement of 40 per cent for the year ended June 30. The figure was A\$34.5m (\$24.7m), up from A\$24.6m. Page 14

KAISER Aluminum and Chemical, the loss-making U.S. group, is the subject of a plan to "restructure and recapitalize" launched by an investment group that includes three affiliated partnerships. Page 13

## Fabius blames Hernu despite Mitterrand's objections

M LAURENT FABIUS, the French Prime Minister, last night brushed aside objections from President Francois Mitterrand and named M Charles Hernu, the former Defence Minister, as having given the orders that resulted in the blowing up of the Rainbow Warrior, writes David Housheer in Paris.

He said that after speaking to M Hernu and Admiral Pierre Lacoste, the dismissed head of the foreign intelligence service (DGSE), he was convinced that both had been responsible but "had acted out of a certain conception they had of the interests of our country."

M Hernu denied earlier this week that he had given any orders for the sinking, which he called "a scandalous act."

M Fabius described the decision to sink the boat as a "bad one." The

"unfortunate way it was carried out" had had "damaging consequences."

M Fabius was speaking in a television broadcast in which for the first time he gave the Government's account of the operation. His statement ended immediate speculation that he was about to resign.

M Fabius' decision to name M Hernu despite President Mitterrand's objections reflects the considerable strains that have arisen between the Prime Minister and the President over the handling of the affair.

The Prime Minister believes that the only way the Government can be rid of the affair is by demonstrating that it is sincere in its determination to establish the truth. M Mitterrand has been loth to discard a long-time friend such as M

Hernu and believes also that the military must be protected from blame.

M Mitterrand thus still had reservations before the broadcast about M Fabius' naming M Hernu, even in the context of "ambiguous" orders. M Mitterrand feared that that might still implicate the Elysée Palace in that M Hernu was closely in touch at the time with General Jean Saulnier, then head of the President's personal military staff and now chief of staff of the armed forces.

In advance of the broadcast, M Mitterrand had asked the Prime Minister to expurgate Gen Saulnier. He did so in the belief that suspicions about the Elysée's role would otherwise linger and that accusations against Gen Saulnier in his present post would be damaging



M Charles Hernu

to the image of the French armed forces abroad.

M Mitterrand did have his way, however, yesterday over the naming of Gen René Imbot as the head of the DGSE. Gen Imbot is the ar-

my chief of staff and thus close to Gen Saulnier.

He was named to his present post by Gen Jeannou Lacaze, the former chief of staff of the armed forces, who is also said to have been kept in touch with the Greenpeace operation.

M Fabius said he had been convinced of the responsibility of M Hernu and Admiral Lacoste as a result of inquiries conducted by M Paul Quilès, the new Minister of Defence, and the questions he had put himself to M Hernu and the admiral. He declared that he "had

never been informed" by the Defence Ministry of the preparations for the Greenpeace operation.

Senior members of the French Socialist party believed last night that M Fabius' statement was a big

step towards ending the political crisis. But while it provides a credible version of what occurred and who gave the orders, it did not answer the questions over why the Government took so long to respond.

According to Le Monde, President Mitterrand was told of the presence of DGSE agents in New Zealand on July 18, eight days after the blowing up of the Rainbow Warrior. It was three weeks after that the Government set up the commission of inquiry under M Bernard Tricot.

As the new head of the DGSE, Gen Imbot will have the task of carrying out the reorganisation of the services announced by the Cabinet yesterday.

The French Pacific, Page 2

## COMMISSION WANTS CONTROLLED CLOSURE SUBSIDIES

# Brussels 'to enforce steel aid ban' unless new system agreed

BY PAUL CHEESERIGHT IN BRUSSELS

THE EUROPEAN Commission yesterday warned governments of the Ten that unless they could agree on a new system of carefully controlled steel subsidies by the end of the year it would enforce a ban on all forms of state assistance to Community steel makers.

It will interpret literally and rigidly the clause in the European Coal and Steel Community Treaty that prohibits "subsidies or aids granted by states, or special charges imposed by states, in any form whatsoever."

This is the first time the Commission, which supervises the administration of subsidies under the EEC treaties, has taken such an unequivocal line towards the steel industry.

The 14-strong college of Commissioners adopted that interpretation of Community law in a decision designed to cut into a developing row among the Ten on how further to handle steel industry controls.

Under the present system, which expires at the end of the year, governments have been permitted to subsidise the steel industry in its efforts to cut capacity. Restructuring

has continued under production quotas and minimum price controls.

There is a legal basis in the Coal and Steel Community Treaty for such a collective approach, where unresolvable difficulties are faced in reaching a full common market.

But the collective approach is in danger of breaking down over whether further subsidies should be permitted after the end of this year, to encourage plant closures.

The dispute pitches West Germany against the rest. Bonn is adamant that closure subsidies should be prohibited, partly because of pressure from its domestic industry, which fears a spillover of such subsidies into operating aids in countries such as France and Italy.

The Iron and Steel Federation of West Germany yesterday returned to the attack again, urging the Bonn Government to block subsidies to steelmakers, even those already agreed.

The Commission would like a post-1985 system of carefully controlled subsidies for closures, plus further allowances for environmental and research and development spending, to bring steel into confor-

mity with other Community industries.

What it is seeking now to do is to put pressure on the Ten to adopt a new collective approach to the steel industry that would avoid an industry free-for-all, damaging the restructuring that has already taken place.

The first test of the new policy will be on October 17 when industry ministers have another round of discussions on what to do after the end of this year.

In another decision yesterday, the Commission settled proposals for the control of subsidies to the coal industry. The present system expires at the end of this year and without a new one, the coal industry, like steel, should be subject to the full rigour of a subsidies ban.

The Commission is suggesting that the present system continues for an extra six months and is then followed by a transitional period of a year, during which a ban on subsidies for stocks and recruitment to the industry would come into force. It suggests that the new system should run until December 1990.

## Brazil rules out IMF demand for budget surplus next year

BY ANDREW WHITLEY AND ANATOLE KALETSKY IN RIO DE JANEIRO

BRAZIL will not attempt to balance its budget next year - a key political year - despite International Monetary Fund (IMF) demands for a substantial fiscal surplus, according to top officials of the Brazilian Government in an interview with the Financial Times.

Mr Dilson Fumero, the recently appointed Finance Minister, insisted: "A zero deficit in the first year of our adjustment programme is impossible." He made clear that the new economic team appointed this month intended to take a much more gradual approach to the over-indebted Brazilian public sector than its predecessor.

The IMF is known to be seeking a budget surplus in 1986 equivalent to at least 2 per cent of gross domestic product (GDP). It also believes that Brazil should achieve a steady 4 per cent surplus on its public-sector accounts, matching the net annual transfer of funds to creditors abroad.

In sharp contrast, Sr Joao Sayad, the powerful Planning Minister, said on Tuesday that he expected Brazil's internal debt to rise over the coming years with the GDP growth target of 5 to 6 per cent. That would produce an annual deficit of 1 to 1.5 per cent of GDP, marginally down on this year's expected deficit of 1.7 to 2 per cent.

Despite the wide gap between the two sides over the adjustment of Brazil's public accounts, the biggest

bone of contention, the Brazilians nevertheless believe they can agree with the IMF on their own terms by the end of the year.

The political initiative on the debt issue launched in New York at the weekend has boosted confidence in Brazil over expected greater flexibility of the IMF in dealing with debtor countries.

The Brazilian Government, meanwhile, is adamant that it has now completed the "external adjustment" required to service its foreign debts. Any further policy changes that might threaten its politically vital domestic growth target are thus considered unacceptable.

Sr Fernando Bracher, new central bank governor, said: "The IMF has no justification for looking at the internal part of our policies unless they could interfere with the external adjustment - and they know little about the effects of fiscal policy on inflation and the balance of payments in an indebted economy."

Brazilian officials hope to persuade the IMF that deflationary fiscal policies would be an inappropriate response to the country's 235 per cent annual inflation. If an IMF agreement proved impossible, however, they would aim to bypass the Fund and strike a long-term rescheduling deal directly with Brazil's private bank creditors.

The country's hand is strengthened by its ability to pay the

whole of its interest bills out of an annual trade surplus that is expected to remain around \$12bn for the foreseeable future.

In dealing with its bank creditors, Brazil's aim is to reschedule principal payments on its \$103bn foreign debt over a 16-year period. But Brazil wants to go well beyond the multi-year reschedulings already negotiated by Mexico and Venezuela.

According to Sr Fumero, Brazil will seek "safeguard clauses," which would commit the banks to providing the country with new facilities in the event of adverse developments in external factors, such as rises in interest rates. In exchange, Brazil could undertake to initiate capital repayments if economic performance improved beyond current expectations.

A less ambitious alternative would be simply to omit all mention of new money from the rescheduling agreement, leaving Brazil free to seek new lending from the banks in future years, if required.

The Brazilians expect, however, that they do not need to seek new money within the next few years. According to Sr Sayad, the question of new borrowing might only arise after the Brazilian economy reaches its current capacity limits and requires large increases in investment. That is unlikely to occur in most sectors for at least three or four years, he said.

## UK central bank acts to bolster supervision

By David Lascelles in London

THE NEW deputy governor of the Bank of England is to be Mr George Blunden, an experienced former official at the central bank, best known for the leading role he played in resolving the UK secondary banking crisis 10 years ago.

Mr Blunden, who is 62, is returning from semi-retirement to succeed Mr Christopher McMahon, who will resign at the end of this year to join Midland Bank, Britain's third largest commercial bank.

The appointment, which came as a surprise yesterday, was accompanied by an announcement from the central bank of far-reaching changes in its structure intended to strengthen UK banking supervision in the wake of the Johnson Matthey Bankers crisis, and to prepare for imminent changes in the UK financial services industry.

The Bank of England said the measures, which include the creation of a new top-level supervisory policy committee to be chaired by Mr Blunden, "involve substantial increases at all levels in the resources devoted to the supervision of individual institutions, to supervisory policy, and to co-ordination between different supervisors internationally and domestically."

Since last year, Mr Blunden has been a non-executive director of the central bank, and has taken other directorships with Eagle Star, the insurance group, and Grindlays Bank, which he will now have to give up. Before that, he held a wide variety of posts in the Bank of England in the course of a career dating back to 1947, including the head of banking supervision from 1974-1978.

Continued on Page 12  
Changes for 'Old Lady', Page 10

## Britain accepts EEC sanctions against Pretoria

BY REGINALD DALE, U.S. EDITOR, IN NEW YORK

BRITAIN yesterday belatedly fell into line with its EEC partners, announcing that it too could accept a list of "restrictive measures" against South Africa agreed two weeks ago by the other nine Community governments together with Spain and Portugal.

The apparent turnaround in Britain's policy, on which it had been isolated among the Western nations, was announced jointly in London and New York, where Sir Geoffrey Howe, the Foreign Secretary, was addressing the United Nations General Assembly.

The British announcement brought immediate condemnation from South Africa. Mr P. W. Botha, the Foreign Minister, told Reuters in Pretoria that the action was "shortsighted, uncalculated and not going to assist reform."

The Foreign Office in London stressed meanwhile that the UK continued to oppose economic sanctions and trade boycotts against South Africa. "They would diminish rather than increase effective pressures on the South African Government to introduce fundamental changes and would bear most heavily on the weaker sections of the population and neighbouring countries," Sir Geoffrey told the UN.

The only immediate effect of the British announcement will be the recall of two defence attaches from the British embassy in Pretoria, the Foreign Office said. After carefully studying the other measures, the UK had concluded that it had, in fact, already been implementing them for a considerable time.

Britain already bans arms exports to South Africa and does not

Dr Fritz Leutwiler, chairman of Brown Boveri and head of the Bank for International Settlements, has agreed to act as mediator between South Africa and its creditor banks. Page 12

buy any South African weapons or co-operate militarily with Pretoria. British officials pointed out. There are no British cultural or scientific links with South Africa and sporting contacts are discouraged.

The UK does not export North Sea crude oil to South Africa and has not collaborated with the country on nuclear matters for a long time. Sales of equipment for the South African police and armed forces are already strictly licensed, the Foreign Office said.

There was no immediate explanation, however, of why it had taken the Government two weeks to find out that it was already implementing such policies. When the measures were approved by the other Community foreign ministers in Luxembourg on September 10, Mr Malcolm Rifkind, the Minister of State at the Foreign Office, said that he needed more time to study them - despite strong pressure from his partners to close ranks. British officials say that the list of measures had only been drafted within the 24 hours preceding the Luxembourg meeting.

After careful study, Britain had now concluded that rather than lagging behind its Community partners, it was in a strong position.

Continued on Page 12  
Prison assaults, Page 3

### ANZ and Grindlays. A new force in International Banking has been created.

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## EUROPEAN NEWS

## Agreement on Mediterranean accord urged

BY QUENTIN PEEL IN BRUSSELS

THE POLITICAL stability of some Mediterranean states could be threatened if the European Community fails to agree on a new trade and investment deal before the end of the year, M. Claude Cheysson, the European Commissioner and former French Foreign Minister, warned yesterday.

He made an urgent appeal to the present EEC member states to honour their promise to negotiate a new package before the accession of Spain and Portugal to the Community on January 1, 1986.

M. Cheysson was presenting the plans drawn up by the European Commission for EEC programmes to boost investment in both agriculture and industry in its Mediterranean trading partners, including the Maghreb countries of North Africa, Egypt, Israel, Jordan and Syria, Lebanon, Cyprus, Yugoslavia and Malta.

The proposals would help the Mediterranean countries reduce their massive food import bills, which have helped make them the EEC's third largest market, and the area with which the Ten enjoy their largest export surplus.

They represent the second part of a combined package put forward by the Commission to the member states which would at the same time seek to maintain EEC imports of Mediterranean products like citrus fruit, olive oil and tomatoes at their current levels.

## NZ rules out deal on Rainbow Warrior

BY DAVID HOUSEGO IN WELLINGTON

THE NEW ZEALAND Prime Minister, yesterday rejected any prospect of repatriating two French agents facing murder and sabotage charges in New Zealand in exchange for compensation from France in the Rainbow Warrior affair.

Speculation in Wellington and Paris that the Government would intervene to stop the trial of the two DGSE secret service agents was unfounded and irresponsible, Mr Lange said.

He said New Zealand judicial processes would proceed without outside interference.

Mr Lange was commenting on television and radio suggestions that French compensation payments could be tied to the release of the two agents, Mme Dominique Prieur and M. Alain Mafart, who face trial in connection with the July 10 sinking of the Greenpeace protest ship Rainbow Warrior in which a crewman was killed.

Mr Lange said the speculation was unhelpful to dialogue with Paris which began formally in New York on Tuesday with a meeting between Mr Geoffrey Palmer, New Zealand Justice Minister, and M. Roland Dumas, French External Relations Minister.

The bombing of the ship in Auckland harbour has badly shaken bilateral ties and shaken the French Government. M. Laurent Fabius, the French Prime Minister, admitted on Sunday the DGSE agents acted under orders.

M. Charles Hernu, France's Defence Minister, resigned and the DGSE chief was sacked in the wake of the scandal.

Mme Prieur and M. Mafart are being held in tight security in Auckland. A six-week preliminary hearing of prosecution evidence is due to start on November 4.

The fact of the matter is that the two accused are now subject to the judicial process which will pursue its ordinary course without influence, Mr Lange said.

The incident made no direct reference to calls in New Zealand by French opposition leader Jacques Chirac for the pair to be freed.

The two agents entered New Zealand shortly before the protest ship was sunk, calling themselves Sophie and Alain Turenge and carrying false Swiss passports.

The Vega, a Greenpeace organisation protest yacht watched by a French naval vessel, was anchored off the Muriwai Aotahi yesterday awaiting a new series of French nuclear tests which it expects could start within a week.

## Commission bid to involve states in Eureka research

BY QUENTIN PEEL IN BRUSSELS

THE EUROPEAN Commission yesterday launched a second phase of its efforts to involve the EEC and its institutions in the Eureka initiative for European research co-operation.

It called for the present scientific research effort of the Community, embodied in the Esprit programme for co-operation in information technology, and the Brille programme for basic research in industrial technologies, to be extended from 1987 to 1991.

The new effort, intended to give substance to the European Technology Community approved in principle by EEC leaders at their Milan summit in June, would include new fields such as the use of space, marine sciences, transport engineering, and services and communications infrastructure.

Approval of the latest plans by the Commission coincided with the publication yesterday of the 96 projects approved for the second year of the Esprit programme, bringing to 173 the total number of research schemes now involved.

The Commission plan stresses the importance of involving the Community in the European research effort—and particularly the "necessity to ensure co-ordination and coherence work carried out by the Eureka ad hoc committee.

## Prague sees one of the best grain crops this year

BY DAVID BUCHAN

CZECHOSLOVAKIA will reap a grain harvest this year of 11.5m tonnes, its second best ever, and will thus need virtually no hard currency food imports, Mr Jiri Dienstbier, Agriculture Minister, forecast yesterday.

Three good years for Czechoslovak farming—11m tonnes in 1983 and 12m tonnes in 1984—have played an important part in putting the country into substantial surplus on its hard currency trade, \$850m (£607m) last year and nearly \$600m in the first half of this year.

Mr Dienstbier said in an interview that the emphasis of the next five years (1986-90) plan in agriculture would be to diversify the national diet with more vegetables and fruit, after achieving an 8-10 per cent increase in basic meat and grain products in the past five years.

The Prague Government has recently decided to permit, for the first time since World War II, direct foreign investment in its industry and agriculture in the form of joint ventures.

Mr Dienstbier said he would be visiting Denmark, where he worked on a farm 20 years ago, at the end of next week.

This would be to conclude an industrial co-operation deal on behalf of the Czechoslovak enterprises, Agrozer and STS, for the purchase of sugar-beet machinery from the Danish company ABC Hansen. He hoped this and other deals might soon be translated into joint ventures.

## UK warning on terrorism

By Andriana terodionou in Athens

Mr Jeremy Thomas, the British Ambassador in Athens, called yesterday for closer co-operation between Greece and Britain against terrorism, warning that the phenomenon could hurt the largely British-supported Greek tourist industry.

"Britain and Greece have to work together to pool resources, skills and information. It is important for Greece to play its full part in tackling what is a direct threat to its tourist industry," Mr Thomas said in a speech to the British Consulate Chamber of Commerce.

In September a bomb attack at a beach hotel close to Athens injured 19 British holidaymakers.

## Paris hopes Noumea poll will calm fears

BY DAVID HOUSEGO IN PARIS

RESIDENTS of New Caledonia go to the polls on Sunday in an election the French Government hopes will diffuse nationalist Melanesian sentiments by taking the islands down the first steps towards independence from France.

The white settler population, on the other hand, which wants New Caledonia to remain part of France is counting on the French right wing opposition to reverse the result of the poll if they win power in the French parliamentary elections in March.

Many of the opposition's most powerful spokesmen have thus been in New Caledonia this week for a campaign that is itself a prelude to the general election campaign.

M. Jacques Chirac, the Mayor of Paris and leader of the neo-Gaullist RPR flew eastwards to Noumea, the capital, on Tuesday—but went to avoid travelling on the same plane as M. Jean Marie Le Pen, the leader of the extremist National Front, who travelled westwards by the normal flight. The two compete for a similar audience.

But M. Chirac has not been drawn into matching M. Le Pen's extremist rhetoric. Before a large and noisy crowd in Noumea yesterday, he avoided any promise that an opposition victory would mean that New Caledonia would remain a part of France.

He declared instead that an opposition victory in March would be followed by a referendum in the territory on self-determination. If the vote was in favour of keeping French ties, M. Chirac said Paris would introduce a new deal for the territory.

The opposition is increasingly aware that rash promises must leave them in difficulty after March.

Though opinion on the territory is increasingly polarised between the French settler population (about 40 per cent of

the 145,000 population) and the Melanesian nationalists there has been no reputation of the violence of last year.

Substantial security forces have been deployed for the campaign and for Sunday's election.

The last time that New Caledonia voted in November 1984, the result brought the territory close to civil war.

The pro-independence FLNKS boycotted the election and then took to arms when the outcome gave the settler RPR party a majority in the new regional assembly.

In a country of hush and sparse population, the FLNKS soon controlled three-quarters of the islands. The Government reacted by stiffening security and proposing through M. Edgar Pisani, the new Commissioner of the Territory, a form of independence in association with France.

Under M. Pisani's initial plans there was to have been a referendum on these proposals in July.

But they caused rioting among the settler population in New Caledonia and provoked bitter opposition from the right in France. M. Pisani had to be recalled and his plans were in large measure redrafted.

The new proposals presented by M. Laurent Fabius, the Prime Minister, this summer provide for the election of four regional councils with a considerable degree of autonomy economic and social affairs.

In two of those areas—the north and the islands of Loyauté—the FLNKS will have no problem in obtaining a majority and thus getting their first experience of self-rule.

In the settler dominated Noumea region, the RPR is also certain of victory. But the result in the central region could turn on a few votes with M. Le Pen's National Front jeopardising the chances of the RPR.

Though there has been no violence during the campaign it could flare up afterwards if the FLNKS won control of three of the four regions.

## Why West Germany is not for turning

Bonn's economic stance remains firm. Jonathan Carr in Frankfurt reports.

WITH UNCONCEALED satisfaction, the West Germans have been boasting that they came under no pressure from the U.S. at last week's Group of Five meeting to take extra steps to boost economic growth.

As far as the Government in Bonn and the Bundesbank in Frankfurt are concerned, it is up to others to change the world economy, to take action to help lead off a "hard landing" of the world economy.

For the West Germans the key is "steady as she goes" with an economic and financial policy which, in the official German view, evidently cannot be bettered.

As usual the Germans have an array of convincing sounding arguments for not changing their stance. They point out that their economy has actually been growing faster over the last year than that of the U.S. They say domestic consumer demand should strengthen next year thanks to planned tax cuts and the disposition of the trade unions to seek higher wages rather than shorter working hours for their members, and they stress that extra govern-

ment spending would not cut the jobless total (witness the sad experience of the 1970s) but could bring more state borrowing, higher interest rates and—what is less than planned—less growth than 1988 (another DM 9bn).

There are flaws in the arguments. West German economic growth over the last year or more has been induced, in the first place, by an export boom originating with the surge in demand in the U.S.—and precisely that is now in question.

West Germany is heading this year for a visible trade surplus of about DM 75bn (£19.3bn), more than DM 20bn above last year's record figure, and a current account surplus of some DM 35bn, a good DM 8bn more than the previous record in 1974.

It is far from clear that domestic demand will have

enough impetus to take up the slack in the economy if exports flag. Next year's tax cuts amount to just DM 11bn (little more than 0.5 per cent of GNP), which is far less than planned for 1988 (another DM 9bn).

And as for the argument about higher wages boosting consumer demand in 1986, no doubt the trade unions will press for this—but how far the employers will be ready to yield is quite another matter.

The Government is on somewhat firmer ground when it argues that a "quick fix" in the form of a state spending programme will not deal with the highly complex problem of unemployment.

But it is also true that the jobless total will rise if economic growth slackens. Moreover, if the Government took more of a hatched to state sub-

## Call for IAEA sanctions on Pretoria

By Patrick Blum in Vienna

BLACK AFRICAN states will call for tough new sanctions against South Africa at the International Atomic Energy Agency (IAEA) annual conference meeting this week in Vienna.

A draft resolution discussed yesterday by representatives from those states includes calls for South Africa to open all its nuclear installations to agency safety inspections, for a complete halt to nuclear co-operation by IAEA member states with South Africa, and for Pretoria to be excluded from participation in all agency conferences where this could help its exploitation of Namibia's uranium.

The resolution requests the IAEA "exclude South African participation from all expert panels, conferences, seminars, etc. where such participation can assist South Africa to persist with its violation of Namibian uranium."

## Oslo 'still seen as future gas supplier'

BY FAY GJESTER IN OSLO

A SENIOR official of the British Gas Corporation told an Oslo audience yesterday that there will be no repeat of the Steiner gas purchase deal between BGC and Statoil, the Norwegian state oil company which was vetoed, last February by the Thatcher Government.

Speaking at the European Gas Conference, Mr J. A. Alcock, the corporation's director of petroleum purchasing, said he could not predict what Whitehall's attitude would be when and if the corporation should want to reopen gas purchase talks with the British-owned Chamber of Commerce.

The Vega, a Greenpeace organisation protest yacht watched by a French naval vessel, was anchored off the Muriwai Aotahi yesterday awaiting a new series of French nuclear tests which it expects could start within a week.

—whether or not it had been privatised by then—would not negotiate "unless we are sure that we have an unambiguous mandate."

There would be no repeat of Steiner, he said, "not just because the Norwegians won't put up with it. BGC won't put up with it."

Mr Alcock said the corporation still regards Norway as the most likely source of the additional supplies it will need from the mid-1990s. The company would "obviously consider all potential suppliers."

There were three main reasons why Norway was in a strong position. One was the size of Norwegian reserves, the second was the existence of spare capacity in the Frigg pipelines, (which link the Anglo-Norwegian Frigg field with St Fergus in Scotland) and the third was the fact that "Norwegian supplies are considered secure."

A call for "speedy agreement" on development of Norway's giant Troll gas field was made at the conference by Dr Klaus Lieben of the German Ruhrgas group. He warned that "the prospects of Norwegian gas on the West European market during the late 1990s and beyond would deteriorate if the Troll decision were delayed for a protracted period."

The Troll field has an estimated 1.3 trillion (million, million) metres of recoverable reserves, and could replace the Dutch Groningen field in importance if a supply deal is signed.

The Oslo Government has said no start will be made on the field's development until a sales agreement is reached. Talks about an agreement between Statoil and a buying consortium including Ruhrgas have been in progress since May.

The two sides are understood to have agreed the amount to be supplied from the mid-1990s, but price remains a problem.

## Gorbachev replaces two regional officials

BY PATRICK COCKBURN IN MOSCOW

THE changes in the senior leadership of the Soviet Communist Party carried out by Mr Mikhail Gorbachev, the Soviet leader, have resumed this week after a brief hiatus in August.

Mr Anatoly Drygin, party leader for the Volga region north of Moscow for 24 years, has also been replaced. Pravda praised his decision to retire as "demanding a special kind of courage."

This carries the implication that other senior members of the party and government might also consider retirement after equally long periods holding senior posts.

Some 23 regional party leaders or first secretaries out of a total of 159 have been named since Mr Gorbachev took over last March and more are expected to go in the lead up to the next party congress on February 25 1986.

The Kremlin yesterday signalled a measure of leeway for East European states to decide their own economic policies, issuing an official report recog-

nising "national peculiarities" among communist states, Reuters reports.

The phrase came in a report by the official Tass news agency of a meeting this morning between Mr Gorbachev and Hungarian leader János Kádár, whose country is the pioneer of economic reform in the Soviet bloc.

But it also stressed the shared aspects of communist countries' economic systems and called for greater integration and co-operation.

Three years ago the U.S. temporarily withdrew from the agency and threatened to pull out permanently if sanctions were applied against Israel following an Israeli nuclear installation.

A resolution against South Africa was passed by majority vote at last year's IAEA conference, but this did not exclude South Africa from participation in agency activities. A resolution which affects a member's rights and privileges requires a two-thirds majority.

The resolution also calls on member states to take action against companies involved in nuclear co-operation with South Africa, for an end to all research contracts with South Africa and for South Africa to stop illegal mining and exploitation of Namibian uranium.

In a separate move Iraq called yesterday for sanctions against Israel, a move which could also create serious problems for the U.S.

## Czechoslovaks turn to religion as civil rights struggle wanes

BY LESLIE COLLITT, RECENTLY IN PRAGUE

CZECHOSLOVAKS, when asked their opinion about the civil rights group Charter 77, invariably gazed sceptically, shrug their shoulders and change the subject. The tiny dissident group, created in 1977, is better known in the West than in Czechoslovakia where citizens appear to be more active in the pursuit of material goods than in striving for seemingly unattainable goals.

The present spokesman for Charter 77 is approximately 1,000 signatories, Mr Jiri Dienstbier, lives in a Prague flat above the office of the East German news agency ADN. It provides for some comical situations, as the building is frequently under surveillance by the security police.

He acknowledged the difficulty of saying anything new about a political situation in which, he noted, "everyone has known everything for the past 20 years and all beliefs and ideas have been destroyed."

Charter 77 nevertheless continues to release a flood of statements calling on the Prague Government to respect the human rights enumerated in the 1975 Helsinki Declaration and other international agreements ratified by Czechoslovakia.

Several of its leading members were taken into custody last month for 48 hours and then released after drafting a

statement for the 17th anniversary of the Warsaw Pact occupation of Czechoslovakia. It demanded that the Soviet Union reduce its troop levels in the country.

Mr Dienstbier is frequently summoned for police questioning which he routinely refuses to answer; he is then permitted to return to his job as a stoker in a housing complex. The former journalist was in prison from 1979 to 1982 along with other prominent Charter members and was offered an exit permit for the West which he rejected.

He said that despite the harassment and the inability of Charter 77 to influence the Government, its members would keep up their activities because things could change at any time.

"Whether the situation will change tomorrow or in 15 years no one can say."

Meanwhile, the authorities are faced with a revival of interest in religion among Czechoslovaks, which could prove far more difficult to deal with than Charter 77.

Last July, more than 100,000 Catholics gathered at Velehrad in southern Moravia for celebrations on the 1,100th anniversary of the burial of St Methodius, the apostle of the Slavs. Another 100,000 Catholics assembled that same day for a pilgrimage in Levoča in Slo-

vakia. It was one of the largest public expressions of religious faith in Czechoslovakia since the Communists took power in 1948, ushering in a church-state conflict which has intensified in recent years.

In the study of his palace adjoining Prague Castle, Frantisek Cardinal Tomasek, the outspoken 86-year-old Archbishop of Prague, said he was "surprised" by what had happened in Velehrad.

He had already conferred in Prague with Mr Gustav Husak, the Czech Minister of Culture, who was bearded there during his speech in which he described the celebration as a peace forum. A pro-Government

representatives were heckled by the crowd.

The publication said "clerical anti-Communism has shown a saving hostility" toward Czechoslovakia after the hopes placed in an "isolated handful of dissidents" were smashed.

The reference was to the Charter 77 civil rights group in Prague. It said accusations that religion and the Church in Czechoslovakia were forcefully suppressed were "malicious slander."

The article noted that religious believers in Czechoslovakia enjoyed "the same civil rights as atheists" and that the state did not interfere in the Church's internal affairs. It added that surveys showed nearly 80 per cent of Czechoslovaks did not regard the religious education of their children as "meaningful."

The Vatican's support for the "aggressive circles of imperialism" meant that a decisive rebuff would have to be delivered to "reactionary clericalism." This, the report said, was necessary in order to "free the mass of believers from the chains" which prevented them from supporting the Government.

To improve their highly strained relations, But the "events" of Velehrad, as Cardinal Tomasek calls them, made this appear less likely than before.

The cardinal said it was significant that at Velehrad those who had "displayed their faith" were mainly young people. Each year, he noted, more of them were openly prepared to "sacrifice everything" for the Church. He emphasised this was not in protest against the Government but rather because of their "hunger for God."

If so, this can only be cold comfort to the Government. Since 1948, the authorities have

conducted what they describe as "long and patient enlightenment work" and were convinced they had reduced the influence of religion on Czechoslovaks.

Religious influence had already begun to wane after the First World War because the Catholic Church had been one of the pillars of hated Austro-Hungarian rule. But official figures released last year showed that 36 per cent of citizens over 15 years were still religious believers, with 30 per cent in the mainly Protestant Czech lands of Bohemia and Moravia and 51 per cent in predominantly Catholic Slovakia, where some 17 per cent of children are baptised.

Whatever the numbers, the Catholic Church in Czechoslovakia remains under strict government control. Priests cannot be ordained without official approval and are paid by the Government. Parents must receive permission from authorities for their children to be given religious instruction and priests who teach catechism without official approval are stripped of their licence and must take jobs as workers. Some 40 priests are in this situation according to Cardinal Tomasek.

The "unofficial" priests are active in the so-called underground church where mass is

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## Iraqi jets attack Iran's oil terminal

Iraq yesterday said its warplanes attacked Kharg Island in the 12th reported raid on Iran's main oil export terminal since August 15. Renter reports from Baghdad. There was no immediate report on damage, but shipping and oil industry sources said previous raids caused heavy damage at the northern Gulf terminal.

gunmen clashed with Syrian troops twice in 24 hours, wrote Reuter from the north Lebanese city. The clashes appeared to indicate opposition by Sunni fundamentalists to Syrian demand for its troops to enter the city and collect militia weapons.

A car bomb in central Tehran yesterday killed nine persons and injured several others, according to a Tehran radio report quoted by Reuter. The device went off as thousands were gathering to march in religious processions, which, the report said, went ahead with little delay.

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As talks between the two sides are due to continue, the sources said no timetable had been set for an agreement to release the next \$160m tranche of the IMF loan. The next \$175m drawing on a \$925m credit from commercial banks also hinges on this agreement.



## AMERICAN NEWS

## Incompetence laid bare in rubble

THE TWO huge earthquakes which ripped through the centre of Mexico City last week succeeded in laying bare the problems of overcrowding, bad planning, sub-standard building techniques and a corrupt officialdom.

Extensive areas of the six central districts which took the full force of the quakes were razed, but there are relatively undamaged buildings still standing amid the rubble of others which went down like wedding cakes from which the columns had been pulled out.

The destruction seems almost to have followed some eerie path through certain districts, types of structure and Mexico's history.

The Aztecs who centralised most of southern and central Mexico built well on this highland valley despite the seemingly eccentric decision to site their capital, Tenochtitlan, in the middle of a lake; so did their Spanish conquistador who built Mexico City on the same location.

The shell of the colonial city and its important monuments, centrally located in the quake's epicentre, have the lake as the path, emerged practically unscathed while more recent structures around them were shredded by shocks which registered 7.8 and 7.3 on the Richter Scale.

The two areas at the social extremes of this megalopolis of 17m people were untouched—the residential Lomas district

Mexico is still counting the cost, both financial and human, of last week's earthquake, writes

David Gardner

above the original lake bed and Nezahualcoyotl, the slum in the heart of the old lake, (which was developed for 23,000 people and now holds 4m).

According to one leading architect employed by the Mexican Government, Lomas was saved by being off the lake on solid mountain, while Nezahualcoyotl and no buildings over three storeys.

Most of the buildings destroyed were more than four floors, and sited in central areas where drainage to meet the city's ever-growing need for water has made the subsol brittle.

"The problem is simply one of abuse of the land, which can't take all that we have tried to make it do," said the architect. "There has been no government here as far as construction is concerned."

The Government itself was brought to a standstill by the disaster, overwhelmed by its magnitude and hampered by the loss of so many of its offices. Some Ministries are being relocated—Trade and Industry, has moved to the

Foreign Trade Institute—and the business of daily government is resuming slowly.

After the last major earthquake in 1959, which registered in the capital at 5.8 on the Richter Scale, contractors were required by law to construct all buildings to resist an 8 point shock. Plainly, the 770 buildings the Government says have collapsed and the 1,000 now being demolished, did not.

There is also a problem of corruption. Another prominent architect pointed out that any good design can be undermined by bad construction and doubt as to it there is collusion between private contractors and corrupt officials whose commission for awarding the contract comes out of the building's budget. The architect said he saw evidence of such gerry building in the rubble of the central neighbourhood.

According to the Government's definition, less than one sixth of the ruined buildings were public, including five ministries, two major hospitals and more than 20 schools. It is not clear, however, whether the Trade and Industry, Agriculture, Reform, Ministries, which were razed, are included in the Government's estimate.

It is also unclear whether officials include the Hialelo high-rise development near the Foreign Ministry, which was state-built but privately-owned apartments. An estimated 2,000 people died when the 13-storey

building collapsed; residents had been campaigning for months for badly-needed structural repairs. A spokesman said this week that investigations had started into whether safety standards and that "anybody found guilty of infractions will be in very big trouble."

Contingency plans against metropolitan disaster also proved to be woefully inadequate. The army's so-called DMS plan for national disasters came nowhere near the requirements of the capital.

The DDF, Mexico City's Government, which is now co-ordinating the relief effort, has a Disaster Unit. It produced a report in May, warning that geological data pointed to the danger of major earthquakes in the near future. It also warned that the city did not have the capacity to deal with the possible destruction and that many lives would be lost as a result of improvised rescue attempts.

The report's rescue, according to a Government source, was rejected by the city's superiors. He was sacked in July, when the Government announced major public spending cuts.

The financial cost of the disaster is still a matter of guesswork. The damage to the city's infrastructure, which may leave up to half a million people homeless, there is no clear picture of the damage to infra-



U.S. first lady Nancy Reagan on a tour of the devastated area earlier this week

structure underground such as water works, sewage and the metro.

Possible inflows from insurance cannot be estimated at the moment. One local expert believes there is \$130m re-insured abroad covering liabilities here, in the neighbouring state of Mexico, and in Acapulco, which suffered minimal damage.

## Clausen's chances of second term fade

By Stewart Fleming in Washington

THE Reagan Administration's decision that the World Bank should play a larger role in helping to tackle developing country debt problems has sparked growing speculation about who will be nominated to succeed Mr A. W. Clausen, the president of the World Bank, when the term of office ends next June.

The most common analysis is that, now that the U.S. is looking more sympathetically towards the World Bank, the chances of Mr Clausen being re-appointed for a second term are fading.

Whatever his virtues, Mr Clausen is not generally seen, either within or outside the bank, as an inspiring or imaginative leader with the stature internationally to transform the role of the bank. He has frequently, but not always fairly, been criticised for failing to involve the bank more aggressively in the debt crisis in the past three years.

For months there has been speculation in Washington that Mr Paul Volcker, the federal reserve Board chairman, will be chosen as successor. Yesterday morning the Washington Post reported that White House officials are toying with the possibility of asking Mr Volcker if he is interested in the post which is traditionally filled by an American.

Mr Volcker is known not to be bubbling over with enthusiasm at the idea, and the fact that the White House is debating it may make him less keen still.

Some White House officials bitterly regret President Reagan's decision to re-appoint Mr Volcker in 1983 and would dearly like to get the Fed chairman out before his term expires in August, 1987.

Mr Volcker, however, is said to be not so lacking in friends or influence in Washington that he could easily be forced out. Some officials, including Mr James Baker, are said to be fearful of the impact of a Volcker resignation on the financial markets ahead of next year's mid term elections.

## Mexico calls for better response to debtor's needs

BY OUR UNITED NATIONS CORRESPONDENT

THE FOREIGN Minister of Mexico, Sr Bernardo Sepulveda, yesterday added his voice to the clamour of Latin American nations against world financial institutions and the response of creditor countries to the region's debt burden.

Acknowledging that debtor nations must also confront their own problems through their own efforts, he said: "Paradoxically, our adjustment measures have met with no equivalent counterpart in the most developed economies to meet with trade restrictions and the need for resources is responded to with limited and burdensome financing and with inadequate investment and transfer of economic resources."

Sr Sepulveda, in an address to the UN General Assembly on the third day of its annual debate on Governmental policies, said that preferential dialogue and multilateral negotiations were imperative if "economic co-operation" was to be achieved from words into fact.

The international monetary system must be revised without delay to recover the stability lost, to create a climate conducive to productive investment and to stimulate world trade.

he said. The equitable distribution of costs and benefits within a world economic system was a basic premise for the prosperity of all.

Latin America's foreign debt problem could not be definitively solved through a rescheduling that granted only temporary relief to the debtors and the international community, Sr Sepulveda said.

In the field of international trade, and particularly in the next round of negotiations that will begin in 1986, he said, it is essential to obtain preferential treatment for the products of developing countries, so as to allow them to export and thereby reach a rate of development that will make it possible for them to meet their growing domestic demands and fulfill their commitments abroad.

David Gardner adds from Mexico City: President Miguel de la Madrid, on his eighth tour of devastated downtown areas yesterday to the international financial community for "extraordinary understanding" of Mexico's financial problems and reconstruction needs after last week's two earthquakes.

## UK fishing lure fails to tempt Argentina

BY REGINALD DALE IN NEW YORK

BRITAIN is trying to lure Argentina into a joint international effort to conserve fisheries stocks in Falklands and South Atlantic waters, but so far, Buenos Aires has refused to bite.

The British initiative was revealed yesterday by Sir Geoffrey Howe, the Foreign Secretary, who told the United Nations that fisheries was one of the many areas in which the UK hoped to restore "more normal relations" with Argentina.

Britain has enlisted the support of the Rome-based United Nations Food and Agricultural

Organisation (FAO) for the international effort, which in Britain's view would ideally also include Spain and the East European countries fishing in the area.

Argentina would not need to recognise British sovereignty over the Falklands and its waters to participate in the plan, according to UK officials. A mechanism could be set up that would not prejudice Argentina's claims.

The UK regards the problem as urgent because of intensive factory fishing by the East European nations in the area. Argentina, however, has not yet responded to the suggestion.

## Sprinkel says monetary policy remains uncertain

MONETARY POLICY remains a source of uncertainty, Mr Beryl Sprinkel, U.S. presidential economic adviser, said in Washington yesterday, reports Reuters.

In testimony before the congressional Joint Economic Committee, Mr Sprinkel said that in the face of this uncertainty "it is critical that the Federal Reserve take caution to pursue a risk-minimising policy path."

Mr Sprinkel, reviewing the outlook for the U.S. economy for 1986, said that the Administration, however, did not dismiss out of hand the serious risk to inflation control associated with the money growth that had occurred so far this year.

Mr Sprinkel noted that the money supply had grown at a compound annual rate of more than 13 per cent this year, but said recent de-

clines in money velocity, however, were "symptomatic of the uncertainty about the interpretation of recent money growth."

He said it was possible that the financial deregulation that had occurred in recent years had altered the fundamental relation between M1 balances and public spending habits.

"It is not possible at this point to conclude whether the unusual behaviour of velocity is transitory or permanent," Mr Sprinkel told the committee.

He defended the forecast by the Administration that the U.S. economy in 1986 would grow by 4 per cent.

This projection has been labelled optimistic by some, he said, adding: "I do not share this view."

## Shell write-off refinery leased

BY RICHARD JOHNS IN LONDON

PETROLEOS DE VENEZUELA (PDV) is to lease for five years the Curaçao oil refinery, with its capacity of 320,000 barrels a day (b/d), which was written off by Royal Dutch Shell in August.

The Venezuelan Government yesterday approved a letter of intent to the Netherlands Antilles proposing that the state oil corporation should take over the facility for a period of three years at a rental of \$11m annually.

It has taken the decision with some reluctance to save the Netherlands Antilles from another devastating economic blow following the closure in March of Exxon's Aruba refinery and possible political upheavals in the islands.

Apart from the loss of jobs and revenue resulting from a closure, it is estimated that dismantling the

refinery would cost as much as \$300m.

PDV plans to refine about 150,000 b/d of its crude in the facility which the Netherlands Antilles is purchasing its operations there at the end of September, for one guilder. Moreover, one of PDV's affiliates, would be responsible for the refinery.

The leasing arrangement will raise PDV's refining capacity to 1.5m b/d; about twice its domestic requirements and current products exports.

Camilo James adds from Kingston: A disagreement over prices has stalled shipments of 250,000 tonnes of alumina being purchased by the state-owned Venamint from the Jamaican Government.

The shipment is the remainder of

a contract for 1m tonnes of alumina over seven years, and which was started in 1978. Mr Hugh Hart, Jamaica's Mining Minister, said Venamint had not taken delivery of any alumina since the start of this year.

Mr Hart said the price had been renegotiated "several times, always at the request of the Venezuelan." He said the problem began in 1981 when Venezuela found itself with more alumina than it could process.

He said a "time swap" had been arranged with commodity brokers Marc Rich and Phillips Brothers, who took the shipments destined for Venezuela, to deliver them when Venamint wanted.

Since 1984, Marc Rich has been handling all alumina destined for Venamint, the Minister explained.

## WORLD TRADE NEWS

## Iraq orders 24 Mirage fighters from France

BY PAUL BETTS IN PARIS

IRAQ HAS ordered 24 Mirage F1 fighter jets, and Exocet missiles from France to reinforce its airborne strike force in its prolonged war with Iran.

No financial details of the transaction were disclosed but Arab officials claimed that the order for the Mirage aircraft was part of a broader FFr 15bn (£1.5bn) financial deal.

This sum would cover the cost of the new jets and missiles as well as payment for arms already supplied by France to Iraq. France is a leading arms supplier to Iraq and has kept up military and economic aid for Baghdad throughout the Gulf War.

Mr Marcel Dassault, the 93-year-old founder of the Dassault aircraft group, confirmed the order last night.

Mr Claude Vallieres, the current chairman of Dassault-Breguet, said the group expected payment for the 24 F1 jets in coming days. He claimed oil was not involved in the sale of the aircraft, but could not comment on the other aspects of French military equipment sales in Iraq.

Mr Vallieres said Dassault was pursuing negotiations with Iraq over the sale of its latest Mirage 2000 jet fighter. But eventual sales of Dassault's Alpha jet trainer aircraft to Iraq appear at this stage premature.

Mr Dassault held yesterday his first press conference in nearly

a decade to answer questions on a wide range of subjects. He also confirmed Dassault's intentions to go ahead with its new aircraft fighter project, Rafale, which recently lost out to its bid to become the new European fighter aircraft.

Under the agreement in principle reached between France and Iraq in the past few days, delivery of the first batch of the new aircraft made by the French state-controlled Dassault-Breguet group is due to begin during the next 18 months.

The latest agreement comes a few weeks after Iraq returned to France for Super-Etendard fighter bombers which Paris had leased to Baghdad under a controversial two-year accord.

Already last April, Mr Charles Hernu, the former French Defence Minister who resigned because of the Greenpeace affair last week, had confirmed that Paris was discussing the sale of additional fighter aircraft to Iraq.

Baghdad has ordered substantial numbers of Mirage F1 jets in the past with a first contract for 60 aircraft in 1980 followed by a second contract for 28 aircraft in 1982 before the latest order for 24 jets.

The Mirage F1 has become Baghdad's main air force strike weapon against Iran during the prolonged war between the two oil-producing countries.

## China set to sign \$500m gas field deal

CHINA will sign a \$500m (£57m) deal with two U.S. companies to develop a natural gas field near Hainan Island, the biggest single foreign investment in the country under Peking's 7-year-old Open Door policy, industry officials said yesterday, AP-DJ reports from Peking.

Atlantic Richfield Co., which discovered the field in 1983, and Santa Fe Minerals (Asia), a subsidiary of the Santa Fe International Corp., will sign the contract this week with the state-run China National Offshore Oil Corp. The officials said the Chinese would put up \$235m, Arco \$170m, and Santa Fe \$75m.

The field is expected to go into production in four years and reach a maximum daily output of 9m cubic metres a day by 1992.

## Alusuisse group in link-up with Pechiney

THE SWISS-owned Alusuisse group is to go into a joint venture with France's Pechiney to manufacture aluminium slugs—semi-products used in the making of impact-extruded aerosol cans, John Wicks reports from Zurich.

According to the Zurich parent company, Swiss Aluminium, this foresees modernisation and expansion of the Alusuisse France plant at Beaupreire in the Department of Isere. A definitive agreement on the project is expected to be signed by the end of the year.

## Saab-Fairchild order

SAAB-SCANIA said yesterday that Bar Harbor Airlines, a Bangor, Maine-based commuter airline, has ordered four SF-340 propeller-driven passenger aircraft, which the Swedish company jointly produces with Fairchild Industries of the U.S. AP-DJ reports from Stockholm.

Terms were not disclosed, but the commuter aircraft are known to cost about \$6m (£4.2m) each, bringing the total value of the order to an estimated \$24m.

Saab has delivered 30 of the aircraft since production started last year, while it has firm orders for 79.

## Steven B. Butler in Seoul reports on an optimistic industry despite the recession South Korea shipbuilders see rosy horizon

SOUTH KOREA'S shipyards are being hit hard by the recession in the industry. Their plight is December 1984, the first half of 1985, when they have no ships to deliver.

None of the shipyards will earn a significant profit this year, and some will lose millions of dollars.

Mr Chung Tae-Seung, director of shipbuilding at the Ministry of Trade and Industry, says shipbuilding in South Korea has a "bright future."

Last year, South Korea took 15.5 per cent of the world's new ship orders, putting it at a distant second place to Japan, which captured 57.6 per cent of the market. South Koreans say they expect to maintain their market share at between 15 and 20 per cent.

The effort to survive until the market recovers will be painful, and the rapid drop in employment is politically sensitive in South Korea.

Daewoo Shipbuilding, the newest of the yards, is undergoing the most radical pruning operation of the big four yards, which include Hyundai Heavy Industries, Korea Shipbuilding and Engineering, and Samsung Heavy Industry.

Daewoo faced a severe cash shortage at the end of 1984, which was eased when the Korea Development Bank converted Won 50bn (\$50.7m) of outstanding loans to equity, raising the bank's share in the company to 48 per cent.

A new company president, Mr Y. S. Yoon, has taken drastic

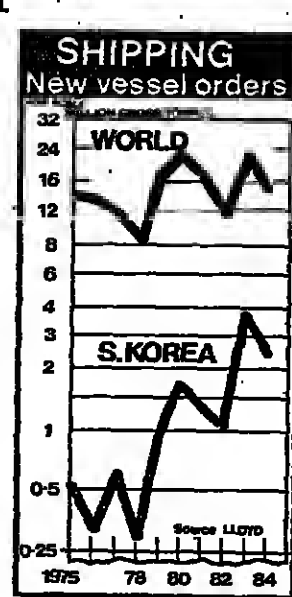
steps to raise productivity. Employment at this yard has dropped from 26,190 last December to 22,428 at the end of August. By the end of the year, jobs in the yard will be reduced to below 20,000.

Daewoo's yard is still working close to capacity, and operating 13 hours a day. But the layoffs, says Mr Yoon, have not come fast enough to keep the yard operating in the black this year. He expects the company to return to profitability next year, despite the depressed price of the ships it will build.

Mr Yoon says Daewoo's productivity problems stemmed from management, which was insufficiently co-ordinated to handle efficiently the many thousands of tasks that go into building a ship. When ship prices were high, the waste could be absorbed, but no longer. He has now set up a number of training programmes.

For Daewoo, and South Korea's other shipbuilders, however, 1987 will provide the real test of their staying power. Current work at most of the yards will run out at the end of next year.

"I don't know if we will have seven hours (of work a day) or 10 hours, or nothing, but we



which was eased when the Korea Development Bank converted Won 50bn (\$50.7m) of outstanding loans to equity, raising the bank's share in the company to 48 per cent.

A new company president, Mr Y. S. Yoon, has taken drastic

## New industrial nations 'should open markets'

BY OUR TRADE EDITOR

DEVELOPING countries that have become industrialised should start opening their markets in return for access to developed countries, Mr John Butcher, UK industry Minister, said yesterday.

He suggested this should be a major theme of the negotiations expected to begin in the General Agreement on Tariffs and Trade (GATT) next year.

"We recognise that developing countries need access to industrial markets to export, in order to pay off their debts and continue to grow," Mr Butcher told the Overseas Club in Hamburg.

"But we cannot be expected to liberalise access to our most sensitive sectors, where traditional industries are facing the painful consequences of decline, while our exporters continue to face barriers overseas."

Mr Butcher particularly criticised Japan, which he said was "a leading advocate of free trade but falls short of practising what it preaches."

Other Asian countries at an advanced stage of industrialisation should also be required to reduce import tariffs on consumer goods if they are already large exporters of similar goods.

## Japanese strengthen HK tunnel bidding team

BY DAVID DODWELL IN HONG KONG

COMPETITION stiffened yesterday between bidders for the HK\$200m (£20m) contract to build Hong Kong's second cross-harbour tunnel when Kumagai Gumi, the Japanese group leading one of the main consortia, revealed a plan to strengthen its bidding team.

The once wholly-Japanese consortium has been expanded to include Paul Y. a Hong Kong group with mainland Chinese backing that was until now making a separate bid for the contract, and Lilley Construction of the UK.

Financial backing is to be provided by the China International Trust and Investment Corporation (Citic), a powerful mainland financial group with a credit rating second only to the Bank of China, Kumagai's financial advisers are Shearson Lehman Brothers of the U.S.

The consortium has appointed three consultants to work with it on the project. These include Freeman Fox, the group that designed Hong Kong's mass transit railway,

and has recently been appointed to advise the British Government on bids for the design and operation of the Anglo-French Channel tunnel.

The contract to build Hong Kong's Eastern Harbour tunnel—which will carry both road and rail traffic—is one of the biggest civil engineering contracts being tendered in Asia.

The new cross-harbour tunnel will run from Quarry Bay on Hong Kong Island to Cha Kwo Ling in Kowloon on the mainland. The Government is now examining final tenders and plans to choose the successful consortium by the end of this year. The tunnel is due to be ready for use in 1993.

Three bidders are understood to be in the Government's "short list" for the contract. These are Cumam of Hong Kong, which is bidding with Nishimatsu and Mitsubishi of Japan and GEC of the UK, and the Cross-Harbour Tunnel Company.



# An advertisement for the BBC, written by some of its sternest critics.

"At first glance, *Tender is the Night* is an intelligently written and sumptuously packaged tale of doomed lives that is bound to draw the crowds.

Mary Steenburgen is so far unfaultable as the delicate, tremulous Nicole. Location shooting in the cloudy Swiss mountains is breathtaking. Period detail looks immaculate. You can see where the money went.

Unlike *Brideshead* and *Jewel*, both rooted in British character, *Tender* has the glossy look of a product designed for global merchandising. As such it is an expert piece of work, certain to keep millions at home on Monday nights."

DAILY MAIL

"And for a £6 million story of love between rich Americans, you'd expect a car chase, a collapsing skyscraper and a scheming tycoon.

Instead *Tender is the Night* has bright mountain light, ragtime music, a child-woman in a white lace dress and a feeling of risk and passion which is both tender and rough. Perfectly scripted, filmed and acted - writer F. Scott Fitzgerald and his own mad wife Zelda must be smiling in their graves."

THE MIRROR

"Performances are totally in character, not a word of the script seems out of place, the sense of period is confident, the locations beguiling and the dramatic drive relentless.

For television purposes, Dennis Potter has triumphantly turned Scott Fitzgerald's romantic novel of the ragtime era inside out and rearranged events in their chronological order."

DAILY TELEGRAPH

"Dennis Potter has begun at the beginning so *Tender is the Night* now begins sweetly and like a fairy story in which a semi-crazy young girl is kissed back to sanity by a young prince of a psychiatrist.

It looks and sounds bewitching too. Mary Steenburgen's dresses look as if she has walked through cobwebs and clouds of fireflies. The light catches her cheekbones and eyeballs and teeth and glitters off them. Her face flutters like a little girl. On the white icing of a Swiss hotel, they look like a bride and groom on a sugar cake."

GUARDIAN

"It is too early for a final assessment, but on this showing, the BBC drama department have come up with something as compelling and distinctive as their own recent *Hard Times*, or Granada's *Jewel in the Crown*.

The novel's awkward narrative pattern is shaped and buttressed by the disciplines of television. The dialogue, spare, even abrupt, assumes a new coherence when matched with Ken Westbury's lyrical camera work and Robert Knight's carefully paced direction.

Already the drama has the stamp, the tone, and texture of a television classic."

DAILY EXPRESS

"This opening episode was full of delicacy and beauty, with images subtly used and the majesty of the Swiss landscape always in the background. The sense of place and period was precise but never overpowering, and the crisp phrases with which Fitzgerald crystallized his characters were tucked neatly into the dialogue.

If the lighter aspects of the tragedy are handled with the same confidence as this blighted beginning *Tender is the Night* will be a memorable adaptation."

THE TIMES

Episode One of 'Tender is the Night' will be shown again tonight at 10.00 pm on BBC2.

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## UK NEWS

## Services sector 'losing world market share'

BY MICHAEL PROWSE

BRITAIN's trade performance in services is no better than its performance in manufacturing, according to an article in the September issue of the Bank of England Quarterly Bulletin.

The UK has been losing its share of world trade in services at roughly the same rate as it has lost markets in manufactured goods.

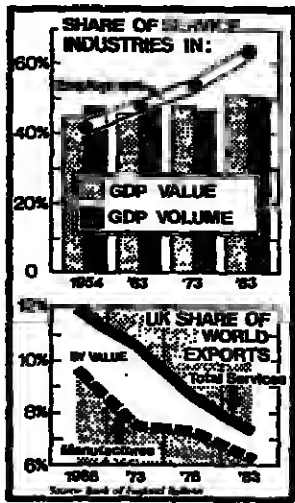
Between 1968 and 1983, Britain's share of world trade in services fell from 9.6 per cent to 8.2 per cent. Over the same period, its share of trade in services fell even more sharply - from 11.9 per cent to 7.3 per cent.

Much of the decline is explained by Britain's dismal performance in shipping, the UK's share of the world shipping fleet fell from 11.3 per cent in 1968 to 3.8 per cent in 1984.

In 1974, "sea transport" exports accounted for 12 per cent of all UK exports and 41 per cent of service exports. By 1984, shipping represented only 4 per cent of all exports and only 17 per cent of service exports.

The overall share of services in UK exports fell from 29 per cent in 1974 to 23 per cent in 1984. The decline of shipping was not fully offset by the stability or expansion of other service sectors such as air transport, tourism and "producer" services (banking, insurance, consultancy, telecommunications and so forth).

The Bank article finds that the UK's performance in financial services - the preserve of the City of London - has been unimpressive. In real terms, financial services exports have grown by only about 0.1 per cent a year over the last decade.



The article also examines the changing role of services in the domestic economy. It points out that if adjustment for price changes is made, the relative growth of the service sector has been slow.

In 1984, for example, service industries accounted for 47.9 per cent of the volume of gross domestic product. By 1984, the proportion had risen only to 50.3 per cent. The growth of services in volume terms has been similarly slow in other big economies.

However, services have been an increasingly important source of employment. In 1984, 42.5 per cent of the workforce was employed in service industries; by 1984 the proportion was 63.8 per cent.

Services in the UK economy. Bank of England Quarterly Bulletin, September 1985. Issued by the Economics Division, Bank of England, London EC2R 8AE.

● Banks, securities firms, fund management groups and other financial companies in the City of London believe that overseas financial institutions will win market share in the de-regulated British securities market, John Moore writes.

According to a survey, prepared by Valin Pollen, the financial public relations firm, British financial groups also believe that there will be an increase in trading in securities outside the London Stock Exchange.

Seven out of eight respondents believe that staff will be tempted away from the firms in which they now work. Half the sample agrees strongly that the new City conglomerates will have trouble holding on to their employees.

## Swedish group seeks oil buyer

By Dominic Lawson

THE SWEDISH energy company, Ojekonsumenterna AB is attempting to sell its 1 per cent stake in BP's giant Forties field. The company spent about £26m on buying the interest from BP in 1983.

The Department of Energy stated last year that it would block the sale of North Sea licences by companies which had not contributed to the development of the area.

To get round this embargo, the Swedish parent has also held discussions with at least two UK oil companies with a view to selling its North Sea oil subsidiary, OK Exploration.

OK Exploration holds the Forties stake together with three exploration licences, two of them awarded this year in the 9th round of UK offshore licences.

OK Exploration could be worth up to £30m. It is believed that the UK companies Premier Consolidated Oilfields and Clyde Petroleum have been in takeover discussions about OK with the Swedish parent company, but that these have not resulted in a deal.

The Forties stake would be highly desirable to North Sea explorers short of production. The interest would provide cash flow, while future exploration costs can be funded by the tax payable on the Forties production.

● North Sea oil prices rose sharply, yesterday in sometimes frenzied trading as a result of the announcement of a fall in U.S. crude oil stocks, and delays in crude oil shipments from Iran's Kharg Island, after bombing raids by the Iraqi air force.

## Airline harmonisation in Europe seen as threat by BA chief

BY LYNTON McLAIR

MR COLIN MARSHALL, chief executive of British Airways, yesterday attacked ideas for harmonisation of working conditions among European airlines. He said it would "threaten rather than nourish the mutual needs and interests of airlines."

Harmonisation would restrict the freedom of choice for airlines and customers, he told a conference of the British Air Lines Pilots' Association (BALPA) in London.

Mr Marshall said: "Harmonisation would mean the removal of choice by standardisation on what can only be an arbitrary concept. It would mean the removal of freedom to manage and negotiate freely. It would mean ignoring local circumstances, national practices and cultures."

He added: "We must not so tie our hands with constraints in Europe on this illusive vehicle called har-

monisation that we cut our international throats."

Mr Marshall's comments came as Mr Michael Spicer, the Parliamentary Under-Secretary at the Department of Transport, was embarking on a world tour to encourage countries to liberalise their air agreements with the UK. His talks include meetings with his opposite number in Paris.

"I would suggest that there is only one harmonisation we should seek and that is for equality of opportunity," Mr Marshall said. "It puts us all on an equal basis to compete as we best think fit."

The main impediment in Europe, he said, was the wide degree of regulatory control. "But I am not arguing for airline deregulation on the U.S. pattern; I do not believe that is in anyone's best interests. A sensible level of some continuing control is necessary to contain dumping of

capacity at low prices. But such a safety net needs to be widely spread to enable individual freedom of action without unnecessary hindrance."

Lord King, chairman of British Airways, expressed caution about future growth prospects for air travel. "Air travel markets have ceased to grow at their past spectacular rates. We in British Airways are of the opinion that double-digit growth for the industry is a thing of the past," he told the conference.

He added: "A growth in world air traffic of no more than 4 to 6 per cent a year would still double the size of the industry by the end of the century."

"European air travel markets especially are likely to be towards the bottom end of this growth range. Airline markets in more developed parts of the world have reached or are reaching maturity."

## OCLI plans £10m Scottish factory

BY TONY JACKSON

OCLI, the UK subsidiary of Optical Coatings Laboratory of California, is to invest £10m in a new factory making optical coatings at Dunfermline in Scotland. The project will double the workforce to 180 over five years.

The aim is to make OCLI Europe's largest manufacturer of optical coatings. Sales by the UK company are about £2.1m, split equally between classified defence work for the UK and European governments and commercial production for computer and scientific equipment manufacturers.

The project will receive no financial backing from the U.S. parent, which in recent months has suf-

fered the loss or suspension of major development programmes for Burroughs, General Electric, 3M and the U.S. Government. U.S. sales are expected to be substantially lower this year than last, and 250 U.S. employees - 20 per cent of the total - have been laid off this year.

OCLI Europe, by contrast, expects pre-tax profits in the current year to double to about £1m. Finance for the project will come from the Scottish Development Agency, the European Coal and Steel Community and commercial banks. A flotation on the London unlisted securities market is seen as a more distant possibility, though the U.S. parent would retain

a majority holding. Optical Coating has also withdrawn funds for its marketing effort in Europe. This is to lead to the closure of OCLI's sales office at High Wycombe, Buckinghamshire, with the loss of five jobs. All OCLI activities will now be located at Dunfermline.

The new factory of 57,000 sq ft will replace two existing factories with a total area of 21,000 sq ft on the same Hillend industrial estate. Due for completion in February 1987, the building will be used for research and development into areas of thin film technology at present covered neither by OCLI nor the U.S. parent.

## More cuts in car part sector 'inevitable'

By John Griffiths

THE UK market for car replacement parts and accessories is now worth £2.7bn a year. It is set for further growth, but this will be insufficient to sustain the present 300,000 employment level within the industry, according to a study by Mintel, the market research group.

The study said that further rationalisation, within the weak UK manufacturing sector in particular, was inevitable.

Mintel identified replacement parts as the market's largest single sector, accounting for sales of £1.8bn a year. Of these some 50 per cent were direct retail sales to motorists, who would spend £400m on tyres and £225m on replacement exhausts this year.

The fastest growing sector, it said, was that for accessories, tools and in-car entertainment. It was worth £255m a year.

Market growth would be helped by the increasing car population, longer car replacement cycles (cars use more replacement parts as they grow older) and more maintenance by owners. It estimated that 10m motorists carried out all or part of their vehicle maintenance.

It identified another substantial sector as being engine oils, worth £160m a year, and paints and polish, worth £119m.

The Mintel report is the latest of several warning that the automotive aftermarket, though large, is ripe for restructuring. A recent study from analysts Frost and Sullivan said that only the most flexible, alert and internationally-oriented independent component suppliers would survive the next 10 to 15 years.

## Right-wing group urges return of coal to private sector

BY MAURICE SAMUELSON

A PROGRAMME for the progressive privatisation of Britain's coal industry has been submitted to the Government by the Centre for Policy Studies, the right-wing "think tank" established in the early 1970s.

The report, published today, is expected to arouse considerable support among Conservative MPs. Evidence of this at the Tory Party conference next month will vindicate miners' leaders' worst fears about the eventual restoration of their industry to the private sector. The industry was taken over 40 years ago by the first post-war Labour Government. It was seen then as the crown jewel of nationalisation.

The report is called "Put pits into profit - an alternative plan for coal," and also urges the expansion of the existing private deep and open-cast mining sector and their removal from the statutory control of the National Coal Board (NCB).

Its author is Mr Keith Boyfield, a research fellow at the centre, whose father was a senior official of the NCB. While regarding contraction of industry's workforce as inevitable, Mr Boyfield argues that healthy, competitive mining companies would eventually offer better employment prospects than an untransformed, inflexible state-owned industry.

Four targets are set for the Government:

- Establishment of a variety of sources of supply;
- Creation of a competitive free market in production and distribution of coal;
- Restructuring the industry to bring it in line with market conditions.

Short-term measures would include removing constraints on private operators; widening the door to imported coal; selling off NCB subsidiaries and the board's profitable open-cast division; permitting private deep-mined companies to employ more than 30 men underground; forming the NCB's present administrative areas into separate companies; and closure of loss-making pits, with the option for subsidised buyouts by their workforces.

In the longer term, the Government is advised to consider vesting the rights to Britain's coal, together with all other minerals, in a new national agency. It would be authorised to sell long leases to mining companies, collect royalties and charge rents on the mines now used for allocating North Sea oil licences, motorway service station franchises and commercial television station licences.

Phased privatisation of the mines could begin with the profitable Nottinghamshire coalfield, whose existing employees would be offered shares at preferential rates. Elsewhere, smaller groups of mines, not

necessarily close to each other, could be sold.

Citing estimates that some 80,000 miners, only about a third of the workforce, are at present employed in profitable pits, the report says that if there was a 10 per cent gain in productivity, 92,000 miners would be working in collieries consistently making profits.

Denationalisation would also increase coal's share of the energy market and improve prospects of employment.

As a first stage, Mr Boyfield says the board should put up for sale NCB (Products) which manufactures coal briquettes and other secondary products (and which will shortly be run by Mr James Cowan, the board's deputy chairman, who is about to retire from the NCB main board.)

It should also consider privatising subsidiaries concerned with fuel distribution, computer services, engineering and land development.

The prime candidate for speedy privatisation would be the contracted-out open-cast operations which in the 1983-84 financial year showed a profit of £211m.

The report is critical of successive long-range investment plans produced by the board.

Put pits into profit - an alternative plan for coal, by Keith Boyfield, Policy Study No 73, Centre for Policy Studies, 9, Wilfred St. London SW1E 6PL, £4.20.

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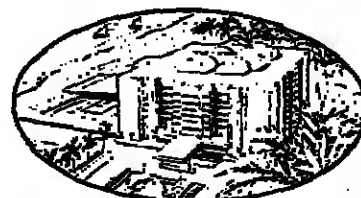
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## Exports decline after period of steady growth

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A PERIOD of steady improvement in Britain's exporting performance may be coming to an end, according to official figures published yesterday.

They show that in the three months to August, exports other than oil were running at 2 per cent below the volume achieved in the previous three months. That deterioration followed a healthy expansion that pushed non-oil exports in the spring to a level 10 per cent above the level in the early part of 1984.

The poorer export performance follows warnings from the Confederation of British Industry (CBI) that high interest rates and the appreciation of the pound since February would worsen the prospects for exports.

The most recent CBI survey of manufacturing industry has confirmed that export order books have become less full than earlier in the year.

Yesterday's figures, from the Department of Trade and Industry, showed that total exports in the latest three months were about 8 per cent lower than in the previous three-month period. However, much of that fall was represented by a reduction in oil exports, which have been broadly matched by lower imports of oil.

The fall in exports of manufactured goods in the period was £500m, representing 3½ per cent in value terms.

Yesterday's figures showed that in August total exports of goods were £8.94bn, some £200m less than imports of goods. An estimated surplus of £400m on invisible trade pushed the current account of the balance of payments into a surplus of £200m for the month.

That brings the cumulative surplus in the first eight months of the year to £1.2bn. The Treasury has predicted a surplus of £3bn for the year as a whole.

Since June, however, oil exports have been running at just under £300m a month, compared with about £1.3bn a month in the earlier part of the year. That has been largely offset by the reduction in oil imports, reflecting the return to coal as the main fuel in power stations after the end of the miners' strike last March.

The more detailed figures show that car exports in June to August were 11 per cent lower than in the previous three-month period, although food and tobacco exports were 5 per cent higher.

In contrast, car imports rose by 11 per cent between the two periods and imports of all manufactured goods were up by 3½ per cent.

Exports to the U.S. fell sharply by 12 per cent in sterling terms between the two three-month periods, with exports to the European Community down 8½ per cent. Exports to developing countries fell by 7½ per cent.

### BALANCE OF PAYMENTS

(£bn, seasonally adjusted)

	Current balance	Visible balance (oil)	Invisible balance (non-oil)	Investable balance
1983	3.17	6.98	-7.81	4.00
1984	0.94	7.14	-7.24	5.04
1984 Q2	-0.11	1.54	-2.71	1.08
Q3	-0.26	1.80	-3.42	1.26
Q4	0.42	1.47	-2.78	1.74
1985 Q1	-0.53	1.86	-3.14	0.75
Q2	1.18	2.37	-2.58	1.41
Three months to:				
Aug 1984	0.30	1.88	-2.77	1.19
May 1985	0.23	1.79	-2.77	1.21
Aug 1985	0.80	2.20	-2.67	1.27

Recent figures for invisibles are estimates subject to revision

## Lawson and CBI in clash over economy

BY JOHN LLOYD, INDUSTRIAL EDITOR

TENSION between the Government on the one hand, and business and the unions on the other, flared yesterday at a meeting of the tripartite National Economic Development Council.

Mr Nigel Lawson, the Chancellor of the Exchequer, tried to stop Sir Terence Beckett, director general of the Confederation of British Industry (CBI), from making a highly critical statement calling on the Government to "untie our shoe-laces" and allow British business to compete on equal terms with those of other countries.

Sir Terence, momentarily halted by the Chancellor's protest, was given strong support from Mr Norman Willis, general secretary of the Trades Union Congress (TUC). He sharply reminded Mr Lawson that issues like exchange and interest rates were of immediate importance to workers and to the creation of jobs.

Sir Terence was then allowed to finish his statement. But the Chancellor, who chairs the council, did not allow any debate on broad economic issues - much to the discontent of Sir Terence and Mr Willis. Both felt that these were of pressing importance and that, under the

guidelines for the council agreed by the three sides earlier this year, any issue of importance could come up when appropriate.

The conflict, described by one participant as "taut", followed a report by Mr Lawson of the meeting of the Group of Five economic ministers in Washington at the weekend.

The Chancellor told the Council that the subsequent movements in the pound - rising against the dollar and falling against the D-Mark - were in line with the agreement reached. But he would give no indication of further expected exchange rate movements or hope of a fall in interest rates.

Sir Terence then made his plea that, "if America is passing the baton of world growth back to the other leading industrial nations including Britain, we cannot afford to have our shoe-laces tied together by uncompetitive interest rates and an uncompetitive rate of the pound against the mark."

Sir Terence said that the CBI supported the agreement to avoid protection reached by the finance ministers at the weekend.

## High earners would pay more tax under Labour

THE NEXT Labour government will abolish the ceiling on employees' national insurance contributions as part of a tax reform package aimed at increasing the tax burden on higher income earners. It may also include income from investments in the calculation of national insurance contributions.

Mr Roy Hattersley, shadow Chancellor of the Exchequer last night included these points as he detailed some of the measures by which Labour intends to ensure that the richest 5 per cent - defined as those earning £20,000 or more - pay more tax.

The money, he said, would go towards revitalising British industry and reducing unemployment.

METRO-CAMMELL, a subsidiary of the Laird Group, has won a £30m contract to supply 75 railcars for the Kowloon-Canton Railway (KCR) in Hong Kong. The company said the order was won against Japanese competition.

Metro-Cammell has shed 750 workers since it failed last year to win the £280m contract for railcars for the Singapore rapid transit system.

It was also part of a consortium that last July lost a battle for the £97m contract for the first phase of a rapid transit system in Hong Kong's Northwest New Territories.

AN INTERNATIONAL moratorium on dumping nuclear waste at sea, which began in 1983, is expected to be extended for at least another year.

Members of the 1972 London Dumping Convention, a treaty designed to protect the seas from pollution, failed to bridge the gap between countries wanting an outright ban and those who favour a resumption of dumping, led by the UK.

CHLORIDE Group has won a development contract from the U.S. Government worth nearly \$8m for a new battery which can store four times as much energy as the same weight of lead-acid battery.

The three-year contract will double the company's present rate of research and development spending of more than £1m a year on the sodium-sulphur battery.

BRITISH Oxygen Company will be hit by a ban on overtime next week over a pay claim by manual workers. A union spokesman said the action would have a "dramatic impact on BOC's ability to supply customers."

BOC supplies gases essential for many manufacturing processes. A strike at BOC in 1977 caused disruption of the steel and other industries.

TAXPAYERS GETTING POOR VALUE FOR MONEY, SAYS MPS' COMMITTEE

## Profit 'too easy' at warship yards

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITAIN'S WARSHIP builders have found it too easy to make profits in the past few years, with the result that the taxpayer has had poor value for money, an all-party House of Commons Committee has concluded.

The conclusion comes in a special report from the influential Public Accounts Committee (PAC) which is critical both of the Ministry of Defence (MoD) the sole customer for British-built warships, and of British Shipbuilders, the state-owned company with a monopoly of warship building which is due to be privatised next spring.

The PAC, parliament's watchdog on Government spending says that the warship yards of British Shipbuilders (BS) have a record of low productivity. They have also failed to sell a major warship abroad for more than 12 years. The committee

adds, however, that the Government's decision to privatise the warship building yards "will not necessarily lead to improved productivity." The PAC criticises the MoD for failing to press home its strong bargaining position in relation to the yards and warns that the ministry must remain vigilant even after privatisation has taken place.

The defence ministry spends more than £500m a year on the procurement of warships, principally from the five main BS yards of Vickers Shipbuilding and Engineering (VSEL), Yarrow Shipbuilders, Cammell Laird, Vosper Thornycroft and Swan Hunter.

MoD business as a proportion of the total turnover of the five yards increased from 57 per cent in 1979 to 72 per cent in 1983. Their order books are at present estimated to be worth £2.7bn, with more than 70

per cent of the contracts being placed on a non-competitive basis.

The PAC notes that from 1980-81 to 1983-84 BS reported warship building profits of £185m. In the same period the remainder of BS made losses of £325m.

Submarine building - including submarines for the Trident nuclear deterrent - is a monopoly of VSEL, a position the PAC believes the Ministry has allowed the company to exploit.

The committee says that there have been recent changes of management at VSEL and steps taken to correct particularly poor productivity. However, it says it is "convinced there is scope for further substantial savings in the proposed £2bn programme for nuclear submarines, the contracts for which will continue to be let on a non-competitive basis."

Speaking of all five yards, the PAC says that with an assured customer and many non-competitive contracts, BS has had little incentive to modernise plant and working practices. "It is clear from all the evidence we have seen on productivity, estimating and outturn on contracts that the warship builders have found it all too easy to make their profits in the past and that the taxpayer has not received value for money."

For the future, they note with approval that the MoD is considering appointing one industrial contractor to be responsible for the procurement of a complete warship, including all equipment and weapons systems.

35th report from the PAC 1984-85. Design and Procurement of Warships £4.4b; HMSO.

## Peat Marwick and KMG drop merger talks

THE ACCOUNTANCY firms Peat Marwick Mitchell and KMG have abandoned their merger talks at the conclusion of two days of unsuccessful negotiations on Tuesday night, Clive Wolman writes.

Negotiations were held between 12 partners of the two firms from several countries in Amsterdam, where the head office of KMG is

based. If it had gone ahead, the merger would have created the world's largest accountancy firm with annual revenue of about \$2.5bn.

Partners of the two firms said the negotiations had highlighted the difficulties of bringing together two firms controlled by several thousand partners with divergent inter-

ests and concerns around the world.

Last year, merger talks between accountants Price Waterhouse and Deloitte, Haskins & Sells, which would also have produced the largest international accountancy firm, were aborted for similar reasons.

Mr Jim Butler, senior partner of Peat Marwick Mitchell in the UK

where it is the second largest accounting firm, said that the talks broke down over a variety of general issues before they reached any discussion on the details of how the merger would be effected. "We are not on the hunt for merger partners," he said. "But if one comes up which would be of strategic benefit to us, we will consider it."

## Union move to avert crisis over Liverpool

BY JOHN LLOYD AND NICK BUNKER

LEADERS of the six unions with members employed by Liverpool city council are to meet in London today to attempt to defuse the potentially damaging political crisis ahead of the Labour Party's annual conference next week.

Their move follows a day of action in Liverpool yesterday organised by shop stewards (local union officials) after the failure of their call for an indefinite strike by local authority workers in support of the council's budget battle with the Government.

Most municipal services were halted, and all but 10 of the city's 300 schools closed. Several thousand demonstrators marched through the city.

The Labour-controlled council has set a budget of £265m for the year but has illegally set a rate (property tax) too low to cover this expenditure, and as a result the city faces bankruptcy. The Government has rejected demands that it should meet the deficit.

The national union leaders will today meet their senior regional officials who have been dealing with the strike.

The initiative follows a brief meeting yesterday between the six general secretaries - Mr Ron Todd of the transport workers, Mr David Basnett of the general and municipal workers, Mr Rodney Bickerstaffe of the public employees, Mr

John Daly of the local government workers, Mr Eric Hammond of the electricians and Mr Albert Williams of the building workers.

The initiative, launched by Mr Basnett, is likely to result in a request by the union leaders to see Mr Kenneth Baker, the Environment Secretary. They will also seek a meeting with leaders of the Liverpool council and with Dr John Cunningham, Labour's environment spokesman.

All the union leaders are concerned that the issue may dominate the Labour Party conference.

Mr Derek Hatton, a supporter of Militant, the far-left group, is deputy leader of the council and has already signalled that he wants full backing from the conference.

Liverpool's Labour leaders, still determined to continue their spending confrontation with the Government, are planning to return to their original tactic of seeking to dismiss temporarily all 30,000 council employees in order to save cash.

They aim after a council meeting tomorrow to send out 90-day redundancy notices but to promise reinstatement after April 1, the start of the next financial year.

The move will have the backing of the General and Municipal Workers, the council's largest union, but it will face stiff opposition from Nalco, the second largest, and from the teaching unions.

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ABBAY NATIONAL'S NEW FIVE STAR ACCOUNT



## MANAGEMENT: Marketing and Advertising

## Consumer durables

## Keeping Middle America cool

Christopher Parkes describes Whirlpool's drive to improve its marketing

"CAN YOU see the wig-wag?" Bob Barton spoke calmly and authoritatively down the phone as he guided a caller to the washing machine gremlin which had tied his shirt in knots.

Senior man in a full-time team of 18 consultants on Whirlpool Corporation's toll-free customer "Cool Line," Barton takes about 65 calls a day from Whirlpool domestic appliance users who ring in from all over the U.S.

The team will handle more than 350,000 queries this year, helping customers cope in their laundry rooms and kitchens: how to remove melted crayon from the dryer drum, how to wash unusual fabrics where the contact one of the company's 5,000 franchised service agents, advice on do-it-yourself repairs for the adept, and even comfort for the lonely.

On call from 8 am to 8:30 pm, the team is in the front-line of the company's marketing drive which aims to ensure that old customers remain faithful to the brand and that they pass on the good word to potential new buyers.

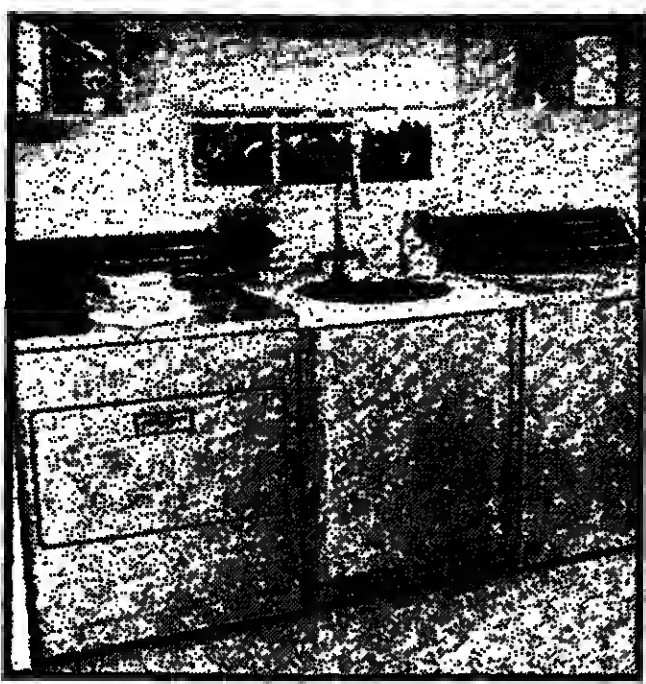
Occupying a central position in Whirlpool's offices at Benton Harbour, Michigan, the team's booths are stocked by service manuals dating back to the 1950s, cookery books for microwave users, pamphlets and a modest range of complementary spare parts which can be posted to help do-it-yourselfers. Staff also help monitor the performance and punctuality of authorised service agents, who are obliged to answer customer calls within three working days.

There is even a special "diplomatic" team, assigned to dealing with the inevitable, sometimes irate, calls and mail addressed directly to company chairman, Jack Sparks.

Planted squarely in the middle-price range of the U.S. appliances trade, and intent on keeping in touch with Mr and Mrs Middle America, Whirlpool shares leadership of the business with General Electric.

Its ambitious manufacturing and corporate development plans have been under way for two and a half years. The manufacturing base has been reduced by 15 per cent and the workforce trimmed by 10 per cent to 20,000 (see yesterday's Management 2).

Now it is building onto and around its established Cool Line. The aim is clear. "We are in



The American laundry room: customers can use Whirlpool's "Cool Line" to ask for advice on their laundry and kitchen equipment

transition to becoming an all-out marketing organisation," says David Whitman, vice-chairman and chief marketing officer. "This is the last and most important move in the transformation of the company."

Newly-promoted Whitman spent the better part of the Labor Day holiday emptying the cardboard boxes of papers from his old office into the cabinets and drawers in his smart new suite. He is strongly tipped to succeed Sparks when he retires of 65 in December 1987.

"The appliance industry has lagged behind the soft goods marketers," he explains. It tended to concentrate on selling to distribution channels rather than consumers.

The change of direction started in 1983 when the company, already boasting one of the fastest advertising budgets in the consumer durables business, increased promotional spending by 85 per cent. The programme is continuing, says Whitman, "in support of our long-term commitment to building brand name awareness."

"We need to describe to people what we are doing in total: the kind of product we build, the kind of quality we

are devoted to, the kind of people we are."

Many Whirlpool products are now "sold" before the customer even enters the shop, he claims. "People come in and know what they want. An educated consumer eases the pressure of 'price' shopping. He or she no longer goes in and simply asks for the cheapest."

For the near-term future, the company has its eyes on the process of demographic and economic polarisation which is overtaking the U.S. consumer products market.

The trend towards condominium living and smaller houses, for instance, has raised demand for appliances smaller than the bulky U.S. norm. The ageing population wants machines with easy-to-read graphics and larger print.

Perhaps most significantly, monitoring has shown rapid growth in the more affluent sections of U.S. society. The rich are getting richer and more numerous. This was one of the reasons which prompted Whirlpool to launch its litigation-ridden bid for the KitchenAid division of Dart & Kraft, which has a substantial chunk

of the business in up-market dishwashers and other appliances.

"Whirlpool as it stands is not a Miele," says Whitman, comparing the quality of the KitchenAid range with one of Europe's classic appliance companies, and clearly aiming at the upper end of the market at present dominated by Maytag of Des Moines, Iowa.

Whirlpool's own education process has contributed towards making consumers more demanding and style conscious. Generally finely engineered, though never the most elegant of machines, U.S. appliances are becoming sleeker and more sophisticated. The computerised, touch-control programme panel is now commonplace on washing machines. Refrigerators feature computer graphics or gentle buzzers to show if the door is not closed properly.

Recent rationalisation and consolidation in the industry has heightened competition, and Whitman is constantly on the alert for new demands from consumers and new niches to fill.

"Innovation speeds up the purchase cycle in that it helps make less sophisticated models obsolete more quickly."

The "education" budget is not, however, confined to the consumer. Employees form a vital link in Whirlpool's marketing chain. Across the lawns from his office and with a fine view of Lake Michigan, Richard Herrmann, staff vice-president of corporate education, presides over a new \$5m training centre where new staff, agents and service men are put through the Whirlpool school.

Downstairs, six management trainees are being inculcated into the mysteries of the wig-wag and assorted entrails of a washing machine. A former assistant basket ball coach was besting explaining the programme switches to his fellow students, clearly dreading the coming critique of his presentation and cross-questioning from his peers.

Instilling the principles of team management has caused Herrmann a few headaches, he admits. In particular, former military, who are used to the "do it because I say so" approach, find it difficult to adapt to "do it because I need your help."

"Marketing is the worst," says Herrmann, ex-USAF, himself.

## Marketing abstracts

Telephone directories and the business advertiser. *Industrial Marketing Digest* (UK), Vol 10 No 1 (8 pages)

Discusses the role of the local telephone directory in advertising, stressing that it cannot create demand but only point the person in whom demand has already been stimulated, in the direction of a local supplier; suggests how, within these limitations, advertisers can shape their directory entries.

International direct marketing ideas. J. Tresidder in *Direct Response* (UK), February, 1985 (3 pages)

Briefly reviews direct marketing innovations from various European countries, as well as Australia and U.S.; sees a realising interest in sweepstakes, and an interesting example from the States — of building a mailing list at the customers' expense (Maybelaine Cosmetics get customers to pay to fill in "beauty" analysis questionnaire); identifies the worst idea (a response coupon on black with white printing) — only usable if you have white ink!

Digital revival of the Schneider Trophy. *Industrial Marketing Digest* (UK), Vol 10 No 1 (104 pages)

Talks why Digital Equipment Corporation — second largest computer manufacturer in the world, but rated only ninth by the UK public — decided to move into sponsorship; examines the choices it considered, and describes how, in the end it served the Schneider Trophy air race.

Spotting a market gap for a new product. B. E. Mattson in *Long Range Planning* (UK), Feb 85 (81 pages)

Considers that many new products fail because they have entered markets too late or with too little price/performance advantage; suggests that for each product there is an "entry window" and discusses how the boundaries of this window can be defined.

How rational are your sales territories? R. Price in *Industrial Marketing Digest* (UK), Vol 10 No 2 (5 pages)

Describes a computer-based service capable of assisting in working out recommended sales territories; finds the best balance between sales potential and driving times. Points out the model's limitations.

These abstracts are condensed from the abstracting journals published by *Ambar Management Publications*. Licensed copies of the original articles may be obtained at \$4 each (including VAT and p and p; cash with order), from Ambar, PO Box 23, Wembley HA9 8DJ.

## U.S. TV advertising

## Standards are crumbling

Frank Lipsius reports on the advent of 15-second commercials

AMERICA'S CBS network will next week usher in a new era for television advertising by offering what Madison Avenue calls "stand-alone, 15-second spots."

The move, which its arch-rival ABC will soon follow, is the most dramatic of several recent changes in the 30-second standard for TV commercials which was set 20 years ago. As with that change, away from the then 60-second standard, the CBS initiative is expected to have far-reaching implications for the advertisers could divide their networks and their affiliates, and not least for viewers.

This latest crumbling of the 30-second standard was anticipated two years ago by the arrival of "split-30s," by which advertisers could divide their 30 seconds between two different products from the same advertiser. Since 1976 the networks have also carried stand-alone ten-second commercials to accompany the three-minute news and sports breaks that in turn have disrupted the 30-second schedules.

But these appear only twice a night. The new 15-second spots are expected to become much more common than that.

While denying that the CBS move was forced on the network, its vice-president of sales for television, Jerome Domina, says it was done "at the behest of many clients... who can now afford the price of admission."

After weak forward sales of commercials in the summer, the autumn season is getting off to a slow start. Yet the average cost of a prime-time 30-second spot is up from \$104,000 a year ago to \$119,000. The cost per thousand viewers has expanded steadily over the past decade, with prime-time network commercials three times the cost of what they were, while only 7 per cent more households are watching them.

Robert J. Coen, senior vice-president and director of forecasting at McCann-Erickson, believes that in just a few years' time, the price of 15s will be "as high as today's 30s."

But for the moment one of the main reasons for the 15s is that 30s are no longer affordable. To start with, stand-alone 15s are being offered at half the price of 30s, but strong demand would prompt the networks to charge a premium.

The split-30 commercial began life in 1982 when a

federal court judge ruled that the National Association of Broadcasters' code restricting network commercial schedules violated anti-trust laws. Alberto-Culver, a shampoo manufacturer, presented networks with split-30s, a practice that has since been followed by more than two dozen major advertisers, including Nabisco, Coca-Cola and Gillette.

Until now about a quarter of CBS's prime-time advertising has been offered for use as split-30s, but only a quarter of the time available has been sold as such. This prompts some industry executives to forecast that 15-second spots will take time to catch on. It is certainly true that the networks could not immediately sell double the number of commercials now running, even assuming the agencies could produce them. Yet if demand for 15-second spots were to take off sharply, and the pattern of change were to follow the evolution of 60-second commercials to 30-second ones, the number of commercials would be 15 seconds within five years. According to Robert Coen: "They will take off by 1995 so that 75 to 85 per cent of all commercials will be 15 seconds."

## Clutter

Studies have already shown that 15-second commercials have 80 per cent of the impact of 30-second ones, so that even if the networks charge a 50 per cent premium, the cost of time in 30-second units (as some advertising executives expect sooner rather than later), the advertiser will benefit from the shorter commercials.

Independently-owned network affiliates around the country resisted the move to 15-second spots because of both the potential clutter and growing inventories of space to fill. Still, it will now be hard to resist them, especially if Madison Avenue takes the lead by starting to produce most of its commercials at that length.

One of the main effects of shorter commercials would be on the advertising of new products. Conventional wisdom in Madison Avenue assumes that short commercials are fine for reinforcing an image, but that viewers need longer commercials to appreciate new wares. The prevailing view at the out-

set of the new era is that 15 seconds are more suitable for informative than an emotional advertising pitch. But habit will no doubt remove the sense of urgency a short commercial gives, so that ultimately creative people will get more manoeuvrability in the shorter form.

As for the effect on viewers, the networks still face a long agonising debate over the clutter that results from halving the time of each commercial and doubling the number of messages that are run. In the 20 years since 30 seconds replaced the minute as the standard length of commercial, the number of commercials carried on the networks in an average week has tripled.

Robert Coen does not expect the networks to lose viewers because of the increasing number of commercials, though the advertisers do seem to have something to worry about. In a recent consumer test, J. Walter Thompson exposed 5,600 respondents to a half-hour situation comedy with varying numbers and lengths of commercials. According to Jeff Robinson, vice-president of research at JWT, the test showed that "as viewers believe they see more advertising, they become more negative toward it."

The reluctance of CBS and ABC to open the way to 15-second spots is underlined by NBC's willingness to "be a follower rather than a leader in this," according to Helen Massanin, director of corporate publicity at the network. Unlike its two rivals, NBC appears to be having little problem filling its existing slots, and it is charging the new season's highest rate, \$270,000 for a 30-second spot on the *Cosby* Show. It is this programme, starring comedian Bill Cosby, which has spurred NBC's recent dramatic rise in ratings, and its ability to operate a seller's market, rather than the buyer's market from which CBS and ABC are suffering.

Despite its restraint, NBC will be forced to follow suit with 15-second spots if large numbers of advertisers opt for the new format. That in turn depends partly on whether viewers tire of constant bombardment by even more advertising messages, than they are accustomed to.

## TECHNOLOGY

## Japanese develop a tougher brake ring

BRAKE rings made out of a new and sophisticated ceramic composite have proved twice as durable as rings made from silicon nitride — itself "new material" of great promise.

The ceramic composite has been developed by the Japanese companies NKK and Tokyo Yogyo. It is a silicon and boron nitride composite made by what NKK describes as the world's first application of the reaction sintering process.

Sialon is a new, fine ceramic composed of silicon, aluminium, oxygen and nitrogen. It has remarkable strength, hardness and durability.

In the reaction sintering process, boron metal powder is pre-sintered lightly (that means heat-fusing the powder into the correct shape), then machined. Next, the nitride reaction is induced at high temperature.

The technological problems NKK had to solve in applying the technique to sialon and boron nitride included the difficulty of achieving uniform sintering and minimising firing shrinkage.

Sialon is conventionally produced by sintering or hot pressing. The process gives a material of very high strength but one which is difficult and costly to machine into shape.

The latest process cuts the cost of machining to only 10 per cent of what is conventionally required.

The composite is tough and oxidation resistant. It is expected to be widely used for process parts such as nozzles which come into direct contact with molten steel and high temperature heating furnace parts.

ALAN CANE

## U.S. Navy and TRW on course for user friendliness

HUNCHED OVER his computer screen in a battle control room somewhere in the U.S., the Navy officer has a problem.

In the command-mouse surveillance exercises practised endlessly by the U.S. and USSR, the officer is trying to plot the tracks of Soviet submarines as they manoeuvre off the American coast.

But his computer professional, who developed the Navy's computer system overlooked an important point. The officer finds the colour chosen to depict the tracks of Soviet submarines is distracting and confusing, similar to the one used for U.S. vessels.

Confused and distracted, the officer fails to notice a particular Soviet craft whose crew at that very moment is loading a large anti-mine warhead into the submarine's missile tube.

Such hypothetical situations give military planners nightmares but they are not hard to envisage. A few years ago, the U.S. Army worked on a computer system called Beta which was supposed to help military analysts by bringing together huge volumes of data about troop movements of opposing forces. But the people the system was meant to help found communicating with the equipment so complicated that it was never used.

To iron out problems of extracting data from computers while such systems are still in the planning stage, TRW, the U.S. aerospace company, has invested \$5m over the past three years in a set of software tools

to help build electronic equipment for specific applications.

The company's space and technology division, based in Redondo Beach, California, has assembled researchers from areas as diverse as computer science and sociology to work on the problems.

TRW is doing much of the

work under a U.S. Navy contract to design a computer-based control room where planners will chart movements of vessels all over the world and assess potential threats. The Navy is understandably eager to co-operate in this venture as the work on "user friendliness" should bring better results from a computer system which could cost tens of millions of dollars.

TRW's work also has relevance to the development of "battle management" software, which military scientists working on President Reagan's "Star Wars" programme will use in trying to work out how to deal with incoming Soviet missiles. TRW, together with Boeing, Lockheed and Martin Marietta, is one of the big U.S. defence contractors working on this aspect of the programme. British software companies such

as Logica and CAP also hope to become involved.

The project's potential is huge. It could help developers of computers for applications that range from factory automation to map-making.

TRW bases its work on a set of software tools (comprising a total of 750,000 lines of code) which go under names such as RUBY, GIDS and FLAIR. Using this software, which runs on a VAX computer made by Digital Equipment, a computer professional works with a second person who represents the ultimate users of the equipment.

With a technique TRW calls "rapid prototyping," the computer expert and the user together try out various ways to gain information from the computer. In the case of the naval application, for example, the experts can use different techniques to depict data displayed on the screen.

As well as trying out different colours for the lines for shipping tracks or the names of cities, the user can try a range of software methods — for instance, to enlarge sections of an ocean map for close study or to move the whole map about a line of longitude to gain a better appreciation of a sea region.

The workers can also experiment with different ways of displaying data to complement visual information. In this way, the researchers can select from several options a technique to display words and numbers — about the capabilities of a certain type of submarine, for example — in a form that is simple to use and does not clutter up the screen.

The information used during this procedure comes from a data bank containing simulated data on subjects such as ocean conditions and ship movements. In real life, the information would be communicated to the

computer from sensors on satellites and in ocean buoys, supplemented by intelligence reports.

Mr McLaughlin, manager of engineering technology in TRW's defence systems group, reports that the software is vital for the user representative to be of hand to guide the computer worker. The users can come up with requirements for the system that the computer professional would probably never think of.

For example, someone acquainted with naval operations would want the system to include a way of checking whether the data from sensors was correct or arose from an electronic fault.

TRW has also tried its software tools in efforts to build a computer system to help map makers — where the machine lets

cartographers draw lines on maps obtained from satellite photographs, to depict new roads and other features — and to analyse a mass of information for military intelligence.

By the end of an exercise with the company's software tools (which takes two to four weeks on average), computer professional and user have a good idea of the computer equipment they would like to see built for a real application.

Up to this point, the system they have been working with has been nothing more than a sophisticated simulation: they can now get on with the job of instructing engineers to develop both the hardware and software required for operational equipment.

The designer learns what baffles the user (left) and devises a system to simplify combat

According to Mr Larry McLaughlin, manager of engineering technology in TRW's defence systems group, researchers can also use the software to help the user representative to be of hand to guide the computer worker. The users can come up with requirements for the system that the computer professional would probably never think of.

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## Aiming for accurate farming forecasts

DURING the coming weeks, farmers throughout the U.S. will be sowing seed for next year's crop of wheat and barley. Many will also, so a company in Scotchthorpe hopes, enter information in an unusual computer register that should help them maximize next autumn's harvest.

Under a scheme run by the Centre for Software Engineering, farmers provide details of sowing times and field locations.

Staff at the centre, a small company which specialises in software tools for uses like factory automation, feed the data into a personal computer. This uses information about the weather to work out a timetable for events such as applying insecticide and fertiliser.

The scheme, called Acres (Advisory Crop Reporting Service) is sold through a network of local agents, such as seed merchants.

According to Mr Jan Johnston, a consultant at the centre, about 70 farmers took part in the exercise last year, the first time the scheme had been tried out. Results were so good that he expects many of them to return this autumn to collect schedules for crop development during the coming 12 months.

For a fee of £180 an acre of wheat, barley (a typical field is 20 acres or more) the farmer receives a timetable updated week by week to take current weather conditions into account.

"The farmer uses his experience to get a constant feeling

for the way the weather is influencing crop growth," says Mr Johnston. "Our predictions help him quantify what is happening."

According to the centre, the software tool not only helps the farmer to apply field treatments at the correct time — an approach that should lead to a larger harvest and less fertilizer waste — but identifies fields which have low priority and help plan manpower and equipment.

Last year, says Mr Johnston, the software system correctly forecast the way that the weather pattern affected cereal growth. A mild early autumn brought an early start in development was followed by a savage winter which retarded

growth, leading to this year's late harvest.

It is particularly important to keep track of weather conditions during the first few months after sowing because faulty application of soil additives in this period can result in a small crop.

The software on which the system is based uses weather information obtained over 30 years from the Meteorological Office. This is correlated with the geographical location of fields and their height above sea level. The time of sowing has a crucial influence on how the crop will grow later.

PETER MARSH

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## Prize robot for the playground

PHYDEAUX is the name of a "mechanical dog" for giving prizes to children. It won a prize for the most entertaining robot while the "most original" machine was judged to be Prime, a six-foot walking robot created by Thomas Madison of Wisconsin.

The machine, built by John Hunsley of Santa Clara, California, was exhibited along with the "Robocycle," a mobile robot that performs a series of lively movements and acts as if it were in a dishegne.

Robocycle, developed by Gene Olszewski of Sacramento, won a prize for the most entertaining robot while the "most original" machine was judged to be Prime, a six-foot walking robot created by Thomas Madison of Wisconsin.

The congress, sponsored by the Robotic Industries Association and the National Personal Robot Association, attracted some 2,000 visitors.

## Minolta's cure for illicit photocopying

UNCONTROLLED ACCESS to photocopies can cost a company as much as one copy in every four, according to research by the camera-copiers maker Minolta.

To control this threat to company profits, Minolta has developed an electronic monitoring unit programmed to accept magnetically encoded keys similar to bank cashcards.

Copiers protected by the unit will operate only if an authorised card is used to activate the machine. The system monitors all copying operations and provides a detailed cost analysis of copies produced by individual staff, by departments or throughout the company.

More details on 0900 615141

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Thursday September 26 1985

## Fair play in world trade

AFTER MUCH shuffling of speechwriters, President Reagan has come up with a statement of U.S. trade policy that sounds more protectionist than it was intended to be. The president hoped to pacify Congress by his militant talk of a "war chest" to be used against competitors who subsidise export credits and of a "strike force" of officials to uncover unfair practices by America's trading partners.

Such talk may be politically prudent for a free-trade president facing over 200 well-supported protectionist bills. Its danger is that it will legitimise a siege mentality and leave his Administration with scant room when the palliative announced this week fails to produce quick results.

By emphasising "fair" as opposed to "free" trade Mr Reagan has echoed industry's mood and taken the traditional escape route of the protectionist politician. Fairness in trade is an elastic concept, and its zealous application can so easily lead back to the protectionist quagmire Mr Reagan is trying to avoid.

## Services

They have an early opportunity of showing their appreciation of what the American president is trying to do. A special meeting of the 50-member nations of the Gatt starts in Geneva on Monday. Its aim is to resolve a serious disagreement over the competence of Gatt to negotiate freedom of trade in services, a dispute that is blocking preparation of the agenda for another multilateral trade negotiation.

Many of the issues of "fairness" that Mr Reagan has highlighted can be properly tackled only by global negotiation within the Gatt. They include the trade-distorting effects of national subsidies for manufacturers and farmers. The need to control agricultural support systems has already been recognised by one of the Gatt working parties set up in 1982, but

the subsidies code in general badly needs redefining.

The question of market access, not only to Japan but to more recently industrialised nations that enjoy the benefits of the Gatt rules without the corresponding obligations, must also be addressed. The safeguards preventing countries to defend their industries against import surges must be clarified, and in a non-discriminatory way. The tangle of "voluntary" export restraints undermining the spirit of the general agreement must be unravelled.

Reform of the Gatt disputes procedure—flouted by the U.S. as much as by others—would also assuage the sense of unfairness felt by many nations. Governments may have to cede further authority to the Gatt secretariat for that. The job of controlling trade loan subsidies, of which Mr Reagan's "war chest" is only the latest example, falls mainly to the Organisation for Economic Co-operation and Development in Paris. Having capped the interest-rate relief available to poorer countries on officially-supported export credits, the OECD will have to try once more to cork up mixed down the latest play. It is becoming routine for governments to buy project business for their manufacturers with timely offers of aid money to developing countries.

By message underlying Mr Reagan's speech has not gone unrecognised in Geneva, where diplomats and officials have been working overtime to prevent another procedural wrangle when the Gatt countries sit down to talk next week. An accommodation on the services issue must be reached, with America's help, that allows important countries like Brazil, Argentina and India to accept Gatt's competence in this area but entails no advance commitment on their part. Services are an important topic, certainly, but cannot be allowed to jeopardise the wider negotiation.

As they prepare their speeches, Gatt delegates will not underestimate the danger of letting President Reagan lose his domestic battle. They will remember that open trading is best defended by international rules that politicians can invoke against unreasonable domestic pressures. And if fair play is to be the issue, the Gatt is still the best umpire we have.

## A consensus on non-proliferation

THE THIRD review conference of the signatories of the Treaty on the Non-Proliferation of Nuclear Weapons (NPT), which came into effect 15 years ago, has been more successful than was generally expected. In contrast to what happened after the last review conference in 1980, when it proved impossible to reach agreement on a joint final document, the meeting which ended in Geneva last weekend, managed to reach a consensus of sorts. That, in itself, is an achievement.

True, the consensus papers over a large number of cracks and makes it clear that some fundamental differences between the nuclear weapon states and their non-nuclear partners, most of them members of the neutral and non-aligned group of nations, have not been solved.

Exasperated by the failure of the nuclear weapon states to make any real progress towards nuclear disarmament, the non-nuclear states have become more and more dissatisfied with the NPT, to the point that some of them have even threatened not to renew it when it expires in 1995.

## Agreements

Their main complaint is that the nuclear weapon states have not honoured the bargain which forms one of the cornerstones of the Treaty. Under the deal that was struck when the NPT was negotiated, the non-nuclear states agreed to forego the manufacture and acquisition of nuclear weapons in return for a firm undertaking by the nuclear powers actively to pursue negotiations on nuclear disarmament.

It can hardly be claimed that the nuclear powers have respected their side of the bargain. Since the early 1970s, three nuclear weapons agreements have been negotiated between the U.S. and the Soviet Union, but none of them has been ratified by the American Senate. At the same time, the number of nuclear warheads in the possession of the two super-powers has multiplied.

The dispute of the non-nuclear states was clearly noted in the final document as was their desire to see the nuclear weapon states give "the highest priority" to the negotiation of a Comprehensive Test Ban Treaty (CTBT). Such a treaty

was close to being concluded in 1980, but the negotiations broke down over more for political than technical reasons.

That did not stop the U.S. and the UK from arguing throughout the Review Conference that it was the inadequacy of present verification technology which was preventing them from giving the negotiation of a CTBT the high priority the Soviet Union and most of the other signatory states believe it deserves. However, the American and British arguments have been questioned on scientific grounds not only by the Soviet Union, but by a number of prominent Western non-nuclear nations such as Australia and Sweden.

The view that the U.S. does not want to call a halt to testing until it has completely mastered its next generation of nuclear weapons and on nuclear-armed laser weapons for its Star Wars project appears to contain more than a grain of truth.

It is a measure of the importance which the 86 participants in the Geneva conference attached to the NPT that they allowed the wording of the final document to be sufficiently fudged to let the Western nuclear powers off the hook on the CTBT. In that respect, the timing of the Review Conference, only two months before the summit meeting between President Reagan and Mr Gorbachev, probably played an important role. The general hope is that, after their November summit, the U.S. and Soviet leaders will make sufficient progress at last to break the logjam on nuclear disarmament.

In other words, the non-nuclear states have given the nuclear powers one more chance to honour the bargain which is at the root of the NPT. At the same time, a strong signal has been sent out, not least to countries who stand on the threshold of nuclear weapons, that the 130 signatories of the NPT intend to persevere in their enterprise.

Since the Treaty came into force in 1970 it has played an essential role in halting the spread of nuclear weapons with only one additional country, India, exploding a nuclear explosive device in the ensuing 15 years. That is no mean result and one which needs to be carefully bused.

I HAS taken the Bank of England almost exactly a year to try to correct the failings so painfully exposed in its banking supervision by the collapse of Johnson Matthey Bankers at the end of last September.

Some will say that the delay shows the same lack of urgency which allowed the Bank to miss the huge loan losses of £250m run up by JMB—Britain's worst banking crisis in a decade. But while the changes announced by Mr Robin Leigh-Pemberton, the Governor, yesterday are designed to prevent a recurrence of that nightmare, even they go further than that. He has used the opportunity of top-level changes at Threadneedle Street to re-organise the whole of the Bank's supervisory function to take account of the big changes caused by the City Revolution, which is drawing banks into the UK securities business. The hope is that this will repair some of the damage to its reputation since the JMB affair.

The surprise—and key—appointment is that of Mr George Blunden as successor to Mr Christopher McMahon, the deputy governor who is leaving to become chairman of the Midland Bank after being passed over for the governorship and being grazed by some of the political sniping over JMB.

Mr Blunden returns to the Bank from semi-retirement with impressive credentials and a reputation for a no-nonsense approach dating back to the days when he was brought in to sort out the UK secondary banking crisis as head of banking supervision in 1974. In the meantime, he has run almost every department of the Bank, though in intellectual stature and international experience, he is considered by bankers not to match up to Mr McMahon.

Whether he was proposed for the job by Downing Street, who has the appointment lay, or put forward by the Bank itself was not clear yesterday. But he was obviously selected with a view both to adding

## The shadow of JMB looms over the changes

force to the Bank's supervisory role, and helping it recover some of its lost prestige. Judging by the initial reaction of the City yesterday, he should do both.

However, the choice is an admission that the Bank does not have anyone of sufficient calibre within its own ranks for what is likely to be an extremely demanding job, and at 62 he cannot have been the youngest person on the list. The word from within the Bank yesterday was that the most obvious candidates, the four executive directors, were all too good at the present jobs to be moved without causing disruption at a time when the Bank is grappling with great changes in the markets. Mr Blunden's return must have caused some disappointment in the Bank's higher echelons.

The appointment triggers a re-evaluation of duties among the directors, one of the effects of which is to reduce the role

## Bank of England changes

## The Old Lady tries to shake off a ghost

By David Lascelles



Mr Robin Leigh-Pemberton (left), Mr Kit McMahon (centre) and Mr George Blunden (right)

of Mr Peter Cooke, the associate director in charge of banking supervision.

His responsibility is narrowed to the specific task of running the Basle Committee, the forum where international banking supervisors meet and coordinate their activities, although this is a key job in the banking world, the committee, as it happens, was founded by Mr Blunden and now bears Mr Cooke's name, and Mr Cooke is at the forefront of efforts to reduce the risks of international banking, this must be seen at least as a sideways push, or even a demotion.

Mr Cooke's responsibilities for UK banking supervision

have been transferred to Mr Rodney Galpin, the executive director who has been sorting out the problems at Johnson Matthey Bankers, and now emerges as the head of bank supervision.

With Mr Cooke's changed status and the departure of Mr McMahon, both of the men most directly in the JMB ring line have moved on. This is not how the changes were presented yesterday. Mr Leigh-Pemberton has asserted in the past that he saw no need for heads to roll and tributes paid yesterday both to Mr McMahon and Mr Cooke.

However, much of the controversy in which the Bank has been caught up since JMB stemmed from its apparent refusal to allocate specific blame

for the crisis. Though yesterday's changes were all typical of the gentlemanly way the Bank conducts its affairs, the shadow of JMB loomed over them.

The centrepiece of the new structure unveiled yesterday is the high-level committee chaired by Mr Blunden which will pull together all the Bank's rapidly proliferating supervisory duties. It reflects growing concern in Threadneedle Street that the new financial creatures spawned by the City Revolution, large and potentially highly risk-exposed as many of them are, should not escape the supervisors' watchful eye.

There are two worries: one is that groups dominated by banks—as most of them are—should not be vulnerable to damage from their non-banking operations, particularly in the securities market. This means that all facets of a financial conglomerate will have to be supervised, even if only part of it is a bank.

The other is that the Bank and other regulatory agencies like the Department of Trade and Industry and the Stock Exchange should co-ordinate their work so that there is no wasteful overlap, or worse, what the Bank calls "underlap", a company slipping through the regu-

latory net because each agency thinks another is responsible. Much of this work will come under Mr Galpin, whose title of full executive director rather than, as Mr Cooke an associate director, gives banking supervision a more exalted status. The Banking Supervision Division, headed as before by Mr Brian Quinn, is being beefed up with 100 new staff, its complement will rise to 120 next year, with seconded and advisers being brought in from outside. The Governor will also have as his special adviser Mr Sidney Procter, the chief executive of the Royal Bank of Scotland, who retires at the end of this month.

The gilt-edged division under Mr Eddie George, the executive director of home finance, will be responsible for keeping an eye on what is likely to be the most cut-throat of the new markets after Big Bang: the 29 primary dealers in gilts, as well as the stock exchange money brokers and the inter-dealer brokers. At the moment only four supervisors have been hired for this work which seems very little for a task that will generate a veritable mountain of statistics every working day; more may be taken on shortly.

Mr David Walker, the executive director who has been overseeing much of the City Revolution, particularly on the Stock Exchange and securities side, will have his responsibilities extended to include the chairmanship of Johnson Matthey Bankers, taking over from Mr McMahon. With the worst of its loan losses now accounted for, JMB is being dressed up for resale to the private sector sometime in the next year or so.

The new committee marks an important development for the Bank which until now has been mainly concerned with getting the City Revolution moving, and encouraging banks and securities firms to form alliances to meet foreign competition.

Its focus has now clearly shifted: the risks thrown up by all these momentous de-

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## A shift in focus to supervising the risks

velopments, most clearly enunciated in a seminal speech by Mr McMahon last week. Although this may cool the City's ardour somewhat, it may be reassuring to those people who had begun to feel the City Revolution as getting slightly out of hand.

The committee's other task will be to implement the whole series of changes that have been put forward to strengthen UK banking supervision in the wake of JMB. The Bank has received comments on its proposals to limit loan concentrations, improve reporting by banks and—most controversially—involve bank auditors in a dialogue with the supervisors. Next week, it gets down to discussing them with the British Bankers Association.

Much of what was set in motion yesterday would have been necessary to match the changing structure of UK financial services, regardless of JMB. But the little bullion bank may have done the Bank of England a service by forcing it to be more decisive than it might otherwise have been.

Barry Riley

## Culture shock for STC

Lord Keith, who recently took over as chairman of STC following the departure of Sir Kenneth Corfield, has already made clear his distaste for the high salaries, perks, and other luxuries to which STC executives had become accustomed. In picking Arthur Walsh, head of GEC-Jarvis, to be its new chief executive, he has presumably indicated that a touch of Westonsian austerity will be brought to bear on STC's affairs.

Certainly, the 59-year-old Walsh should have plenty of experience of Lord Westons's management style. After reading natural sciences at Cambridge, Walsh joined GEC Laboratories in 1961 and has spent all his working life with the group. He ran Marconi Space and Defence Systems for 11 years before becoming managing director of Marconi itself in 1981.

The obvious question is whether the narrowness of his business experience—in a subsidiary of a public company and with a heavy bias towards defence contracting—is entirely appropriate for a company like STC, whose interests span a broad range of highly competitive civilian markets.

It will be an interesting test of the transferability of the GEC culture to a company which for many years was run according to the very different management principles of the legendary Harold Geneen, chairman of ITT.

## Staying power

The days of the Greater London Council may be numbered but the GLC Staff Association has no intention of following the authority into extinction next year.

On the contrary, the 16,000 strong TUC-affiliated trade union reckons it can survive and prosper and, from October 1, is changing its name to befit a "GLC-less future."

By deftly dropping the

## Men and Matters

"council" part of its title, the 76-year-old union will break free from the doomed authority. The Greater London Staff Association, as it will be known, will continue to campaign for the abolition of the Greater London Education Authority and the joint boards which will take over certain GLC functions.

Derek Smith, an assistant secretary of the union, believes it will retain at least half its present membership and will remain a viable, if streamlined, organisation.

If it does not, then the larger local government union Nalgo will doubtless be more than willing to assist with a takeover. Small says sarcastically: "I would not at this moment see that the impending abolition has made any closer link with Nalgo more or less likely."

## RMC's new mix

Threatened by Spanish imports, the British cement companies have been trying hard to hold down prices and keep their market happy. A 4 per cent rise in July was their first increase for three years.

The new man in the managing director's chair at the RMC group, Preceel James Owen, aged 55, frankly owns that his horizon was the group's U.S. business and its special pressures and problems.

As the RMC executive responsible for the development of the group's interests in the U.S. (as well as for concrete sales at home) he has been building up the group's U.S. business by the acquisition of small companies.

The U.S. operation of RMC now accounts for around 10 per cent of the £1.2bn turnover. Owen has his eye upon further growth there.

He says, "Up to now the five

profit centres we have in the U.S. have been run by Americans and report back to me." The growth in the business indicates that structural changes in the management could be on the way.

"We tend to buy small businesses and build them up," he says. "It is a policy we are well satisfied with."

He succeeded John Camdeco, aged 60, who is currently chairman and group managing director, and who will continue as executive chairman.

## Oldest company

Bo Berggren, chief executive of Stora, Sweden's biggest paper-producing group, is anxious to get a small point clear: before 1988 when the group will be celebrating its 700th anniversary.

A document of 1298, recording that Bishop Peter of Vasteras acquired a one-eighth share in the Falun copper mine, in Dalcarlia, makes it highly probable, says Berggren, that Stora is the world's oldest company still in operation.

The Falun mine was the backbone of Stora's business until the beginning of this century and, at some periods in Sweden's history, accounted for as much as 60 per cent of the country's gross national product.

Berggren's problem is that the Guinness Book of Records has yet to be convinced that Stora really is the world's oldest company. The Swedish edition lists it as such, but the UK edition gives that place to

the Faversham Oyster Fishery company, referred to in a 1930 Act as existing "from time immemorial" which Guinness dates as pre-1189.

Berggren reckons the Faversham company was actually founded in the 14th century—"and besides, we have been unable to discover any evidence that it still exists. We think it probably ceased to function in the 1940s."

A little more fishing around yesterday failed to find any trace of Faversham. Does anyone out there know what happened to it?

## Political arts

Ed Rollins, one of President Reagan's re-election campaign managers, has been passing on some tips to the centrist French Republican Party on how to win seats from the Socialist Government in next year's elections.

Television appearances were crucial, he said. Good looks were helpful but the key lay in simplicity and the ability to avoid difficult questions.

"Don't think you have to answer all questions. If they ask you if you beat your wife, don't answer, just talk about what a wonderful woman she is," Rollins advised.

Nor should television slots be filled with talk of foreign policy. "People want to know about the economy—what you are going to do to put more money in their pockets or give them more vacation time. These are the real life-or-death issues. Save the nuclear freeze and Greenpeace until after you're elected."

Do you get that sinking feeling?

## Travellers' tales

Executive Travel magazine's annual airline award contest brought many tales of woe from businessmen voters.

One passenger on an aircraft waiting to leave Bangladesh for Heathrow wondered why the crew ignored the hysterical hammering from outside.

Eventually the door was opened—and the pilot got in.

Observer



## ECONOMIC VIEWPOINT

## Don't expect lower U.S. deficit

By Samuel Brittan

WHATEVER else may be thought of President Ronald Reagan, he has shown courage on the trade front.

In a little publicised interview a week ago there occurred the following exchange:

Question: If the Congress gives you a trade protectionist bill, having either a tariff or a surcharge or some other name, will you veto it? (There are over 300 such Bills.)

President Reagan: I'll have to. That's one of the advantages of being my age. I was looking for work in the great depression, and I know what the Smoot-Hawley bill did, the trade war—the world trade war—that it created. There is no way that we can win.

The president's in the White House managed to tone down the free trade sentiments in the President's major trade statement last Monday, even though the threat of a protectionist bill was still in the air.

But apart from trying to help the President to frighten Congress, what else did the five finance ministers agree in New York?

The individual country statements mostly reiterate familiar policies. The nearest to a concession are the Japanese hints about increasing local government spending and taking more account of the need to raise the yen in its monetary policy. How much they are worth remains to be seen.

Putting a curb on the President

As far as policy is concerned, the only section that matters is the final paragraph 18 of the main communiqué. Here we find the central bankers calling for some "further orderly appreciation of the non-dollar currencies" (i.e. a dollar devaluation). Here, too, is the statement in central bankspeak that they "stand ready to co-operate more closely to encourage when to do so would be helpful."

The markets were intended to decode these words as a threat of more intervention against the dollar, with the U.S. for the first time participating fully and enthusiastically. The dollar was duly marked down on Monday. But despite some modest intervention by central

banks (including the Fed) the foreign exchange market then became reluctant to mark the dollar further, as if to demonstrate that words and taken action will not be enough. The central bank would have to show that they mean business in committing their reserve to the fray.

The wider implications of the drive to lower the dollar have been a cause of much confusion. The key points seem to me:

1. Even heavy intervention will have to be supported by a relative easing of U.S. monetary policy which is not imitated by Europe and Japan.

2. A lower dollar will do little to reduce the U.S. trade deficit without a reduction in the Budget deficit or other moves to increase American domestic savings.

3. It might, nevertheless, stimulate the U.S. economy via the traded goods sector and thus help reduce protectionist pressures and maintain world economic recovery.

4. The use of stimulus carries an inflationary risk to the U.S., which is, nevertheless, a lesser evil than any politically available alternative.

5. The UK could have a heaven-sent opportunity to achieve the previously unobtainable goal of a higher pound against the dollar and a lower pound against the D-mark.

To go more slowly through some of these points:

Intervention has never been enough on its own to change currency values in defiance of market sentiment. Wisely timed intervention can be helpful in a speculative bubble when people are buying a currency mainly because they think it will rise further tomorrow or next week.

It can also be helpful if market views are widely held and currency holders are responsive to a steer from authority.

The best test for intervention still is whether it makes profits or losses. The difficulties of measuring foreign exchange profits by central banks are not inherently different from those of international corporations which somehow cope.

More important is the probability that intervention will not take dollars from where it is likely to go anyway, unless it is backed by other policies.

The underlying change that most observers want—fresh

## WORLD CURRENT BALANCES

	1982	1983*	1984†
U.S.	-7 (-0.3)	-120 (-3.1)	-145 (-3.5)
Japan	8 (0.6)	39 (3.2)	48 (3.7)
W. Germany	3 (0.5)	12 (2.1)	19 (2.0)
Total OECD	-28	-72	-74
OPEC	-15	-4	-4
Dev. Countries	-64	-29	-33
Others	8	8	4
Total	-99	-97	-107

\* Estimate † Forecast

Figures in brackets are percentages of GNP. "Total" represents errors and omissions

Source: OECD

action to cut the U.S. budget deficit—will not occur.

Although the fire power communiqué makes the usual remark that budget deficits should be reduced "where they are too high," President Reagan still refuses to budget on the three crucial points of no tax increases and no military or social security cuts.

The Administration hopes that the fiscal package already enacted will reduce the Budget deficit by 1 per cent of GNP in 1986 and more in future years. But nothing has been said to allay the scepticism of the Congressional Budget Office and other fiscal students.

The best hope is that the U.S. structural budget deficit will be stabilised at around \$200bn and will thus gradually fall as a proportion of national product. In addition, there are various developments which could lead to a higher private savings Bill or a lower trend of investment. This is all very long-term.

Where early macroeconomic action is much more likely is in monetary policy. The British Chancellor has said that he does not expect U.S. interest rates to rise. This is a minimum requirement.

If the package is to work, the Fed will have to prevent interest rates rising, when purely domestic considerations—such as faster economic growth or

concern over an above-target rise of the money supply—might have pushed them upwards. In addition, the Fed will have to let interest rates fall further and more quickly than they otherwise would have done in the face of recession or slow growth. No wonder Paul Volcker is reported to be not too keen on the whole package.

A dollar rate objective—however conditional, vague or secretive—means that the Fed must adjust monetary policy in the light of what is happening in the foreign exchange markets, but it also calls for responses by the other central banks to maintain the new relationship. In other words, European and Japanese nominal interest rates should, if they fall at all, fall less than American ones.

Central bank intervention to depress the dollar has the automatic effect of easing monetary policy in the U.S. and tightening it in Europe and Japan. The point of "unsterilised intervention" is to allow these automatic shifts in the right direction to occur. If Europe and Japan find the resulting policy tightening undesirable, they should offset it by fiscal easing, that is tax cuts.

The UK is a partial exception, because it has on a smaller scale a problem of an uncompetitive high exchange rate against Europe and Japan, sim-

ilar to the problem which the U.S. has had against the world as a whole. If sterling rises against the dollar it can fall against the D-mark and yen without reducing the trade-weighted sterling index which plays such a large part in setting UK monetary policy. A fall in UK interest rates might thus be both necessary and desirable to bring this about.

But fences have to be taken one at a time. The five finance ministers first have to see how successful they have been in levering the dollar down before they can give a green light for the Bank of England to strike out on its own. The Treasury and Bank have also to look out for other influences on sterling—for instance, the oil market.

Policy cannot be made by instant reaction to Sir Terence Beckett's television calls for a competitive pound.

But above all, we must be aware that a lower nominal exchange rate for the dollar will not itself do much to reduce the U.S. current account deficit—its deficit on trade and services. The U.S. deficit is smaller than it appears and Japanese and West German surpluses larger, because of under-recording by balance of payments statisticians which produces a nonsensical \$100bn per annum current deficit for the world as a whole. Nevertheless, a pretty large imbalance

remains. It reflects a big Japanese surplus of savings over investments and a large U.S. savings deficiency, which the budget deficit does so much to aggravate.

The correct proposition about the U.S. Budget deficit is that it is associated with a current account payments deficit, not necessarily with a high dollar. To see the truth of this one has only to recall what happens when a country like France increases its budget deficit. The result is normally a current payments deficit accompanied by strong downwards pressure on the franc.

A current deficit has, by definition, to be financed from overseas. But whether the finance is available at a higher or lower exchange rate depends on investors' expectations and on the monetary policy of the deficit country.

A lower dollar can stimulate the production of exports and import substitutes in the U.S. In that case it will promote savings indirectly by boosting aggregate output and employment. But this effect is likely to be small in relation to the total payments deficit. If protectionist pressure is to be held at bay it is important that policy is judged by reference to its growth and output and not by the trade deficit per se. It is also important that the inflationary risk be faced.

The rapid rise in the dollar

At last, a chance for the pound

U.S. inflation fall unusually quickly in 1981-84, by putting downward pressure on prices and wages in the traded sector which radiated outwards. Similarly, a falling dollar could add to inflation.

The weakness of world commodity prices makes the present the best possible time to run the risk. But risk there is.

It is far from extreme to suggest that a fall in the dollar to say DM 3.4 to 2.5 could push the U.S. inflation rate from 3 per cent to 5 or 6 per cent, whether temporarily or not.

Such a risk is a second best to tackling the structural U.S. Budget deficit, but it is far better than protection. Only do not pretend it is not there.

## Lombard

## A grand strategy that fell apart

By Richard Lambert

IT MUST have been one of the most carefully researched takeovers of all time. The homework lasted for two years, and included an intensive study of some 15 countries and over 1,000 different market sectors. Economic trends and political risks were carefully analysed. Consulting companies like Booz Allen were hired to help sift through the mountains of data and give advice. The humble corporate planning department was revamped into a smart new "group strategy centre."

And yet for all this effort, the Imperial Group's acquisition in 1980 of Howard Johnson, the U.S. restaurant and motel chain, turned out to be one of the world's worst takeovers. Imps finally announced this week that after a year of trying it has at last found a buyer for this corporate disaster area—but only at a knock-down price. The cost will be £127m in terms of shareholders' funds, not to mention any number of management grey hairs. What went wrong?

The first clues might have been spotted at the glossy presentation which Imps gave at the time of the deal. Young Mr Johnson was there, wearing the slightly stunned smile of one who had just stubbed his toe on a crock of gold. The bid was worth nearly twice Hojo's previous stock market price, but Imps loftily dismissed such short term considerations. "In Howard Johnson," an Imps spokesman said, "We are dealing with the next decade—and the one after that."

The trouble was that in reality Hojo's golden decade was probably nearer 1960 than 1980. Carried away with its grand strategic plans, Imps had forgotten a basic rule of the used car lot: never mind the paintwork, just give the tyres a good kick. All that expensive research had not told Imps what it might have picked up for the price of a Big Mac hamburger. Hojo's restaurants were, to an increasing extent, selling the wrong things in the wrong places to the wrong people.

Imps went about the takeover the wrong way around, like someone walking into a department store with money

burning a hole in his pocket and no firm views about what to spend it on. It started off with a big pile of cash, which was the result of selling off large trade investments like its shareholding in BAT. It then looked for a Concept, with a capital C. The idea of getting value for money seems to have come some way down its list of priorities.

This is not just a matter of hindsight. Wall Street arbitrageurs simply could not believe that Imps would really be so generous. They took to phoning up journalists, bankers and brokers at every possible moment to check that the rainbow had not disappeared.

Harold Gemen, the formidable takeover artist who built up journalists, bankers and brokers at every possible moment to check that the rainbow had not disappeared.

It was just a matter of checking the numbers against the asking price. The thing to watch for, he would say, was managers who saw themselves as grand strategists—people who "could sit in a room and think they could see what would happen 20 years ahead." The view was glorious, but the trouble was that everyone else could see it too. The result would be either the price of the strategy was too high or the competition too intense.

A company might be justified in paying a very high price for an acquisition if it fits in closely with its existing business. The marriage value of adding the extra activity might be substantial, and the chances of finding skeletons in the cupboard should be significantly reduced.

If, on the other hand, a company wants to diversify by means of an acquisition, it had better pay attention to the price. Successful conglomerates like Hanson or ITR do not spend a lot of time thinking about the geopolitical risks of torch batteries or gravel pits. But they do like to make sure they are picking up solid assets at favourable prices.

The conclusion from Imps' painful experience may simply be this. If you have to hire a consultant to tell you what to acquire, you may do better to stick the money in the Post Office.

## Conservative compassion

From Mr R. Shaw

Sir—One reads with dismay your correspondent's report (September 23) of "growing disenchantment" with Mrs Margaret Thatcher's style of leadership "shown by constituency party motions calling for more clear reflection of 'the compassionate side of the Conservative Party'."

Not since Disraeli has the country had a leader with such real compassion for the future of Britain and its people as the present Prime Minister who has had the courage to ask the country to accept the hard discipline of productive work and fiscal responsibility. At the same time, she has asked her party to be brave enough to ignore the easy path to popularity of buying votes by artificial job creation and subsidies which only temporarily hide the reality of our need to build a lasting viable economy for all the country.

Her opponents, Labour, Liberal and SDP, cheapen themselves by their jibes about her lack of caring or insensitivity. In fact her care and concern are measured by her bravery in seeking to bring about a permanent state of well being for all—to replace the stop-gap welfare state which has diminished Britain for the last 40 years.

Sadly, the City of London too often supports the short-term views of parties to the left, preferring quick cash profits to the creation of the lasting infrastructure which could rebuild Britain for the benefit of future generations. Would that the City could forsake its golden bellows, goodbyes and bangs to show the same compassion for Britain which so manifestly motivates the Prime Minister.

Roland C. Shaw,  
23, Lower Belgrave Street,  
S.W.1.

Sparkling success

From the Sales and Marketing Manager, Highland Spring

Sir—It was fascinating to read of Thames Water Authority's sparkling success (Men and Matters, September 24 1985). Really the extraordinary value for money portrayed conceals hidden additional "benefits" for the consumer—high values of additional minerals, notably nitrates from fertilisers.

Even if the agricultural process were to be changed to the build up of nitrates in drinking water will continue from the fertilisers already present in the soil.

The informed reader should refer to the 1983 Royal Society group report: "The nitrogen cycle of the United Kingdom"

## Letters to the Editor

which projects nitrate concentrations in Thames water at Walton as a matter of concern (page 134). Cross-reference should be made to the World Health Organisation safety limit on nitrates.

Commercially, too, Thames Water, despite its new sparkling chlorine-free taste could not be water in the 1980s regulations, so we British producers have little to fear!

S. Young,  
Blackford, Perthshire.

Exchange control

From Mr L. Jackson

Sir—Mr Hattersley's renewed advocacy of a National Investment Bank funded by repatriation funds (your report September 20) raises a number of questions.

The UK abolished exchange controls in 1979, in compliance with Community rules on freedom of capital movements. Penal fiscal inducements to reverse or discourage investment abroad would certainly offend against the spirit of the rules. A retrospective step for a party now committed to continued EEC membership!

Pension funds and building societies switch funds rapidly to centres where higher interest rates prevail. If this source of profit were removed or penalised, pensions would cost more or become smaller and mortgages could be expected to become dearer. This would be to everyone's disadvantage. It looks more like a shot in the foot than a shot in the arm for a future Labour Government.

It might be slightly disturbing that Mr Hattersley appears to be obsessively concerned with outflows and ignores inflows. The trick is, of course, to try to balance them. In the early 1970s, for example, exchange control restrictions were imposed on inflows. There appears to be no calamitous shortage of capital for viable projects in the UK to justify calling in investments abroad—a crisis strategy. There is a large amount of foreign investment in British industry. The outflow of funds reduces the UK's net indebtedness to outside countries and, incidentally, brings in foreign currency earnings.

Mr Hattersley is reported as saying that repatriation of institutional funds would strengthen sterling. It is worth reflecting that the rate of exchange is a price tag put on

our currency by foreign holders of sterling—a market rate. Apart from oil and a strong dollar, the single factor most affecting the level of exchange rates is world confidence in particular economies. The prospect of a Labour Government, with a more inflationary posture and a "Little England" economic profile, might well lead foreign holders to switch out of sterling and so render discussion of exchange rates and interest levels academic.

Leonard A. Jackson,  
Stable Cottage,  
Spelthurst Road,  
Langton Green, Kent.

Tit-for-tat with spies

From Dr L. McLean

Sir—Jan Davidson (September 23) rightly draws attention to Robert Axelrod's important work on the strategy of tit-for-tat in repeated prisoners' dilemma games in London and Moscow. Axelrod, however, does not claim as much as Jan Davidson attributes to him, nor are all his claims as strong as they look.

Tit-for-tat is not the best bargaining strategy there is, tout court. It is the best provided that most other players are also conditionally prepared to co-operate, that everybody's discount rate is low enough, and that the games are continuing into the indefinite future. If one or more of these conditions does not apply, the strategy always defect beats tit-for-tat. Always defect obviously defects on the first move, where tit-for-tat co-operates and therefore does worse.

Tit-for-tat involves the risk of parties getting locked into cycles of mutual retaliation started by mistake or miscalculation. It is one thing to announce in advance, "If you ever expel any of our spies, we will expel the same number of your spies in the hope that the other will be deterred from expelling any. It is quite another to decide what to do if deterrence has failed. If you regard your decision as the latest move in an ongoing game you should defect; if you regard it as the first of a new sequence you should co-operate. Tit-for-tat, as Axelrod presents it, is time-inconsistent.

The Axelrod model is, as Jan Davidson says, far too simple. The brute fact that there were more of them than of us forced Mrs Thatcher to back down.

That is not a new-fangled Prisoners Dilemma super game: it is an old-fashioned poker game between the rich and the poor. Dr L. S. McLean,  
University College, Oxford.

Abolition of Serps

From Mr T. Arthur

Sir—One reason why it appears that so few people wish to join the Fowler bandwagon (Michael Prowse, September 20) is that the media have produced distorted reports of the major responses to the Green Paper. For example, contrary to what is stated in at least one of last week's headlines, neither the Institute of Actuaries nor the National Association of Pension Funds has argued in favour of retaining the state earnings-related pension scheme (Serps). Mr Fowler has more friends than even he may realise.

Most reports have failed to distinguish between criticism of Serps abolition on the one hand and its proposed replacement on the other. The media's earlier euphoria about personal pensions has disappeared (could it be because the false premise underlying the appeal of personal pensions has been recognised for what it is?); thus because the replacement is disliked, so is the abolition. Yet Serps can hardly be said to be a major part of the "half-a-century of progress" which people feel is being "imperialised" there was no Serps until 1978.

The only argument for abolishing Serps given any attention by Mr Prowse relates to its projected costs over the next 50 years. Here the Green Paper used "sleight of hand" in failing to express costs relative to likely GDP. Perhaps it did, but insignificant growth in costs is still growth; a major purpose of the Government was (avowedly) to make large reductions in public expenditure (so far the opposite has occurred).

The real argument against Serps has little to do with projected levels of expenditure on certain dubious assumptions as to growth. The simple fact is that Serps has always been a nonsense. In both its contracted-in and contracted-out forms, it is little more than a fiendishly complicated version of the old trick (pulled repeatedly since the last world war) of writing cheques in favour of this generation on the bank account of the next one. If that dishonesty must continue, then at least it should do so under a guise which is simpler to understand, cheaper to operate and contains fewer other cross-subsidies than Serps. Index-linked split models of virtue by comparison!

T. G. Arthur,  
40-43 Chancery Lane, WC2.

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Thursday September 26 1985

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INTERNATIONAL CLEARING SYSTEM EXPANDS TO MATCH EUROMARKET GROWTH

## Euro-Clear rewards its clients

BY PAUL CHEESERIGHT IN BRUSSELS

THE VALUE of transactions handled by Euro-Clear, the clearing system for securities traded worldwide, is likely to climb by 17 per cent this year after topping \$1,000bn in 1984.

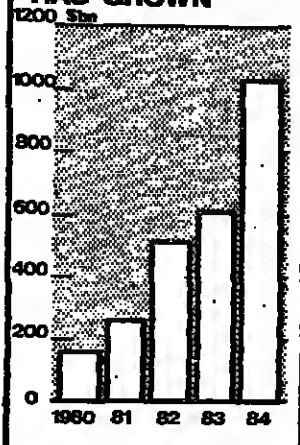
Compound growth of over 50 per cent a year since 1980 in the amount of business passing through the system has meant a move to a new headquarters in Brussels, which is to be officially inaugurated tomorrow.

This is testimony to the growth of trade in international securities and more particularly to the growth of the Eurobond market. The number of transactions handled each day by Euro-Clear runs between 12,000 and 25,000.

To avoid the need for motorcycle couriers to chase pieces of paper and collect cheques, a fledgling computerised system of clearing was started by Morgan Guaranty Trust in 1968.

Only 5 per cent of transactions are now cleared physically. Euro-Clear still handles in Brussels about 80 per cent of all international securities transactions.

### HOW EURO-CLEAR HAS GROWN



"A typical transaction," explained Mr Peter Culver, general manager of the Brussels operation, "might be the sale of a Eurodollar bond by a Japanese securities house to a bank in Switzerland. The seller may send its instruction via electronic tele-

communications link to Euro-Clear in Brussels, the buyer may send its instruction by telex. On the settlement date, the bond and payment for the bond are transferred by book entry here in Brussels, and records of the transactions are immediately sent to both parties." The clearance costs \$1.50.

Morgan Guaranty still manages the system, but not on its own account. It acts for the London-registered Euro-Clear Clearance System, which is owned by 125 securities trading institutions across the world. The chairman is Dr Rolf Ernst-Breuer of Deutsche Bank.

There is no shareholder with more than 3 per cent of the equity, and the general public has not and will not be invited to subscribe. Last year these professionals received a final dividend of \$50 a share and a special dividend of \$10 a share, against respectively \$10 and \$10 in 1983.

Profits on present trends should grow from the \$7.68m net recorded in 1984 after the payment of fee rebates of \$7.6m to the 1,720 financial institutions which use Euro-Clear.

The rebate policy springs from Euro-Clear's role as a service company to the markets, which in effect own it.

For the last three years, it has been handing back all the \$1.50 fees on normal clearance business. Lately it has handed back a portion of the fees on holding securities for customers. It has, however, held on to the income from its other two forms of business bond lending and money transfer.

Mr Culver makes no promises about future rebates because no one knows how the market will move. A fall-out would hurt him, but it might hurt Centrale de Liquidation de Valeurs Mobilières (Cedel), Euro-Clear's main competitor, more.

Cedel, based in Luxembourg, is much smaller, and a competitor with a difference. Many of its shareholders and participants are the same as Euro-Clear's, and the two have a co-operation agreement dating back to 1980. This allows participants in one system to have transactions with a member of the other, cleared through a computer link.

## SME well ahead as bid battle heats up

By James Buxton in Rome

SME, the Italian state-controlled foods group, which is at the centre of a long, drawn-out and highly politicised takeover battle, yesterday presented figures indicating that the health of the once heavily loss-making company is continuing to improve.

The Naples-based company, which both produces and retails food products, says its sales in the first half of this year rose 14.2 per cent to L1,348bn (\$736m). The company's net financial profit at the end of June this year was L28.5m, compared with L11bn at the end of last December.

SME said yesterday that none of its operating subsidiaries was in loss in the half-year and that better results were expected for the year as a whole, compared with 1984, when SME made a profit of L50.2bn on sales of L3,100bn - its first profit since 1973.

But the future ownership of the company became, if anything, more uncertain yesterday with the announcement of new legal moves by two companies seeking to buy a 64 per cent stake in it. Last April, IRI, the state industrial holding company, agreed to sell its stake in SME to the Buitoni group.

But the deal met political opposition, and three other companies put in higher bids for SME. In June the whole issue was postponed for further consideration by IRI until after September 30.

With only a few days to go to the deadline for new bids, however, the board of IRI should meet next month choose between different bidders, possibly by means of an auction.

Yesterday, however, it emerged that Cofima, a food group, which has offered L620bn for SME, compared with the L487bn bid by Buitoni, has become a serious contender in a legal action which Buitoni is pursuing against IRI.

EUROBONDS

## New repackaging of UK floater fails to inspire

By Maggie Urry in London

A HOST of borrowers came to the Eurodollar bond market yesterday, headed by another \$100m deal repackaging a tranche of the UK floater. This is called MDCS - Marketable Eurodollar Collateral Securities - and the lead manager is Merrill Lynch.

The swap from the floater to the fixed rate is arranged by Prudential Global Funding, giving the bonds a AAA rating, and at the end of its three-year life Barclays Bank is guaranteeing repayment of the bonds at par. Terms are the same as for the earlier BECS issue, a 9 per cent coupon and a 100% issue price. With fees at 1 1/4 per cent the all-in yield is around 40 basis points above the U.S. Treasury yield curve.

Like BECS, though, the new deal did not inspire great interest, and the bonds were trading only just within the fees. The floater itself gained once more to 99.85 compared with the par issue price. With major investors taking large slices of the issue, as well as the two repackagings, this issue's liquidity is draining away.

Three other fixed-rate deals appeared in a slightly firmer market following the improvement in New York the previous day. Swiss Bank Corporation International brought a \$100m issue for Hospital Corporation of America. Terms looked on the tight side at a 10 1/2 per cent coupon for 10 years with a par issue price, but the bonds were trading within the 2 per cent fees, thanks to strong support from the lead manager.

Société Générale launched a \$100m issue for Solvay, the Belgian chemicals group, through its Sofiber Bermuda company. This is not just partly-paid; investors do not have to put up any cash until January 8 1986, when they will pay 1 1/4 of the 9 1/2% issue price, with the balance due a year after that. With uncertainty about the dollar, that

BMF Bank bond average			
Sept 22	1985	Previous	
High	105.405	105.345	
Low	105.417	99.840	

would give investors a chance to benefit if the exchange rate falls. However, here too the terms looked tight at a 10 1/2 per cent coupon for 10 years. The bonds were trading just within the 2 per cent fees.

Late in the day a \$100m deal for Dow Chemical appeared, led by European Banking Company. Dow is a well-known name amongst retail investors, although it is a single A. The bond pays a 10 1/2 per cent coupon for its seven-year life and was issued at 100%. With fees of 1 1/4 per cent the all-in cost to Dow is only 23 basis points above the Treasury yield.

Floater were launched for two U.S. groups. Centrust Savings and Loan is raising \$100m through a 10-year deal paying 1 1/4 per cent above three-month London interbank offered rate (Libor). Fees totalled 40 basis points, but the bonds proved popular and were trading well within the 20 basis-point selling concession. The bonds are backed by U.S. government paper and mortgages, giving them a AAA rating. Banque Paribas is lead manager.

Southeast Banking could be one of many U.S. banks looking to raise funds to improve their ratios. It launched a \$75m deal, led by First Interstate, with a 12-year life and paying 1 1/4 per cent over six-month Libor. Fees total 1 point, and the bonds traded within that discount.

Ferrovie dello Stato, the Italian state railway, launched a \$100m floater, its first Euro-sterling issue. This has a 10-year life and pays interest at 10 basis points over three-month Libor. Morgan Guaranty set the issue price at 100.10, and fees to-

talled 14 basis points. The bonds were quoted around the total fees at the close yesterday.

In the Australian dollar market a \$450m issue for GMAC was launched by Hambros Bank. The five-year bonds pay a 13 per cent coupon and are priced at 100%. Opinion is divided over investors' appetite for this type of name, and the bonds were quoted outside the 2 per cent fees.

The Euro-French franc market is back on an even keel, and the European Investment Bank set a coupon of 11 1/4 per cent for a seven-year FF 500m issue. Led by Credit Commercial de France, the bonds were priced at par and traded around 98 1/2, within the 1 1/2 per cent fees.

In the Swiss franc foreign bond market SEC had a busy day. The bank led a SwFr 300m public issue for Japan Highway with a 10-year life and an indicated yield of 5 1/2 per cent. It also led another zero-coupon private placement, this time a SwFr 50m deal for Bergen Bank. With a seven-year life the 69.90 issue price gives a yield of 5 1/2 per cent to maturity.

SEC also announced a SwFr 80m convertible private placement for Gun-er Chemical which matures in April 1991. The yield is indicated at 1 1/4 per cent, and redemption will be at a premium, indicated at 104%.

UBS is managing a SwFr 100m five-year private placement for Shimizu Construction. Terms were fixed at a 5 1/2 per cent coupon and 99% issue price.

The secondary market was unchanged on average in medium turnover. Oberösterreichische Kraftwerke's SwFr 100m, 12-year, 5 1/2 per cent issue ended its first day's trading at 99 1/2 against its 99% issue price.

An expected D-Mark deal for Credit Commercial de France was postponed. The secondary market saw prices maintained with a firm undertone.

## Maryland bank goes to Sovran

By William Hall in New York

SOVRAN Financial, a fast-growing Virginia-based banking group, has agreed to take over Suburban Bancorp in neighbouring Maryland in a \$405m deal.

Maryland's fourth biggest bank, which has assets of \$3.1bn and 82 branches, is the latest target of Sovran, Virginia's biggest bank, which has already agreed to acquire DC National Bank, the sixth biggest bank in Washington.

Since the barriers to interstate banking began to be lifted, Virginia banks, which rank amongst the most profitable in the U.S., have been at the forefront in the race to create "super regional" banking groups large enough to face the competition from the big New York money-centre banks which are anxious to enter their markets.

The latest deal will leave Sovran with assets of \$12bn and more than 300 branches in Virginia, Maryland and Washington DC - one of the most profitable banking markets in the U.S. - and the group will rank among the largest in the south-eastern U.S.

Suburban shareholders will get 2,926 Sovran shares for each of Suburban's 5,38m shares.

## Move to allow interstate S&L mergers

THE U.S. Federal Home Loan Bank Board is considering a plan to allow mergers of healthy savings and loan associations across state lines, AP-DJ reports from Washington.

Until now, the bank board has permitted interstate acquisitions only of financially strained or failing savings and loan associations (S&Ls), even though it has the authority to authorise nationwide operations.

The bank board is under pressure to change its stance because commercial banks in many regions are buying other banks in surrounding states. The board is also worried about its dwindling insurance fund, which could be helped if a change in merger policy resulted in stronger, better capitalised S&Ls.

It is preparing a proposed policy change that would permit interstate S&L acquisitions in those states that allow out-of-state banks to operate within their borders.

The board will be considering whether federally chartered S&Ls should have merger parity with banks under regional banking compacts.

## Canadian bank may sue over failure of Alberta institutions

BY BERNARD SIMON IN TORONTO

CANADIAN Imperial Bank of Commerce, one of the six big banks which participated in last March's abortive bailout of Canadian Commercial Bank of Edmonton, has threatened legal action against the federal Government to recover its contribution to the CCB255m (U.S.\$187m) rescue package.

Mr Donald Fullerton, chairman of the Canadian Imperial Bank of Commerce, told a parliamentary committee investigating the regulation of the country's financial institutions that the Government assured the six banks last March that they would be treated as insured depositors if CCB failed. But since Ottawa appointed curators for CCB and Northland Bank of Calgary on September 1, the Government has

said that the six banks will not receive preferential treatment.

The banks, some of which were reluctant to participate in the hurriedly arranged bailout, contributed C\$60m towards the package. The rest was provided by federal and Alberta government agencies. CCB's share was C\$15.8m.

On the other hand, the Bank of Canada expects that the C\$1.3m in short-term loans provided by the central bank to CCB between March and September to cover withdrawals by nervous depositors is adequately secured.

The private banks are questioning several aspects of the Government's actions in first rescuing CCB and then allowing it to fail.

They have expressed misgivings

on the quality of information provided at the time of the rescue by supervisory authorities and by CCB on the status of the troubled bank's loans.

The chairman of Toronto-Dominion Bank, Mr Richard Thomson, who publicly criticised the CCB rescue within days of its occurrence, has urged the authorities to reveal the identities of uninsured depositors in the bank. The Government has agreed to pay out these customers in full in view of its repeated assurances that their funds were safe after the bailout. Canada's official deposit insurance scheme normally covers only deposits below C\$50,000.

According to the Government, about a quarter of the deposits in CCB were held by foreign banks.

## Solvay profits climb 7% in first half

BY OUR BRUSSELS CORRESPONDENT

NET PROFITS at Solvay, the international Belgian chemicals group, rose 7 per cent in the first half over the same period of 1984 to reach BFr 4bn (\$72m).

An interim dividend would be announced in November, Solvay said yesterday, recalling that in previous years the interim has been BFr 70. Total dividends were BFr 270 net for 1984, following a rising trend established in 1982.

During this year's first half there was a 3 per cent increase in turnover over the first six months of 1984 to BFr 117.1bn, largely in line with expectations that the strong growth of 1983 and 1984 would tend to slow.

M Jacques Solvay, chairman, made clear at the June annual

meeting that, although recession is likely in 1986, it is not likely to be as deep as in 1975 and 1981 and that the group itself is less vulnerable.

One reason for this is the way in which Solvay has changed its products mix, moving into a wider range of higher value-added products and lessening profits dependence on plastic materials. This process has been followed alongside greater attention to costs, the sale of businesses seen as superfluous - British Vita recently bought its flexible polyurethane foam interests - and fresh investment.

Figures so far suggest that Solvay is in line at least to repeat last year's result when turnover was BFr 224.4bn and net profits were BFr 8bn.

## Investor group seeks facelift for Kaiser

By Our Financial Staff

THE "RECAPITALISATION and restructuring" of Kaiser Aluminum and Chemical, the loss-making U.S. aluminium producer, is being sought by an investment group including three affiliated partnerships.

The group said yesterday it holds only 1.1 per cent of Kaiser's stock but has obtained the limited co-operation of Jamie Securities, a New York investment firm which holds an additional 4.5 per cent. Kaiser's shares closed at \$17 1/2 on Tuesday, valuing the group at \$760m.

In a filing with the U.S. Securities and Exchange Commission the investment group said it was also seeking "the feasibility of various strategies" to increase its influence over the company or obtain control.

The partnerships are Asset Management Associates, a New York investment partnership, and Equivest Associates and KACC Associates, both based in Oklahoma. They said they were working with Bear Stearns, the Wall Street investment bank, to develop a proposal for the recapitalisation of Kaiser. Under this plan shareholders would receive cash and "publicly traded securities" including a continued interest in the recapitalised company.

Kaiser, the third biggest U.S. aluminium producer, made a net loss of \$32.8m, or 73 cents a share, in the first half of 1985. Analysts are expecting a loss for the full year as aluminium prices remain depressed.

## CBOE set to launch currency options

BY ALEXANDER NICOLL IN CHICAGO

COMPETITION between exchanges for currency options business is set to intensify from tomorrow when the Chicago Board Options Exchange (CBOE) launches contracts on six currencies against the dollar.

CBOE introduced listed options on equities in 1973 but until now has missed out on the currency options boom - which is likely to have received further impetus this week from renewed sharp fluctuations in exchange rates.

The new contracts could find it difficult to attract business, since they will compete with three other

exchanges with similar trading hours: Philadelphia, Montreal and the Chicago Mercantile Exchange (CME), which has options on currency futures.

The Philadelphia exchange, which was the first to offer currency options in 1982, decided this week to introduce two new spot months in addition to its March to December quarterly cycle. It will initially add November and January series on all six currencies traded.

Though the move to spot months was triggered by the CBOE's plans,

it also responded to demand from banks which use Philadelphia to lay off the risks assumed in writing non-traded options to other banks and corporate customers.

Philadelphia objects strongly to the CBOE contracts which it says contradict the Chicago exchange's own vociferous opposition to trading similar products on different exchanges.

But Mr Arnold Staloff, the driving force behind Philadelphia's options, expects the CBOE to take business from the CME rather than from Philadelphia, which hopes to establish formal trading links with

the London Stock Exchange in November.

The CBOE's new twist is that its options are so-called "European-style", meaning that they can only be exercised at expiry. "American-style" options traded on other exchanges, including London's, can be exercised at any time before expiry.

In theory, the reduced flexibility afforded to the buyer and the removal of the seller's worry about early exercise should translate into a lower premium at the CBOE.

The CBOE contends that this feature will aid the liquidity of the new contracts.

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Credit Suisse First Boston Limited  
Agent BankMatsushita  
emphasises  
new product  
areas

By Adrian Dicks

MATSUSHITA, the world's largest electrical appliances group, is seeking to increase its emphasis on communications, components and industrial equipment and to raise these products to around 13 per cent of sales by the end of next year.

Mr Masahiko Hirata, finance director of Matsushita Electric Industrial, the parent company of the group, told financial analysts in London yesterday that under the three-year mid-term strategic plan, known as Action '86, resources would also continue to be poured into consumer products.

These include video tape recorders (where Matsushita's VHS system now has 80 per cent of the world market) and compact disc players.

However, the group is placing greater emphasis on the three new areas, which in 1983 accounted between them for only 5 per cent of its sales. In office automation, Matsushita estimates the value of the Japanese market at ¥6,500bn by 1990, and this year it aims at sales of at least ¥3,400bn (¥1.48bn).

The group also intends to build on its existing expertise in automatic chip assembly machines and assembly and welding robots.

And not least, Matsushita is hoping to position itself as a major force in the semiconductor industry, with special emphasis on the next generation of super chips which it believes will dominate the household appliances industry.

## Sime Darby looks to the long term

BY WONG SULONG IN KUALA LUMPUR

THE IMMEDIATE profit prospects of Sime Darby, the Malaysian diversified group, are not bright, but its long-term potential is seen now that the group's "core business structure and corporate philosophy have been firmly established," Tun Tan Siew Sin, Sime's chairman told shareholders in his annual report.

For the current financial year to June 1986, group profitability will still be largely dependent on the group's traditional base in plantations, which is expected to contribute less to group earnings because of depressed rubber prices and a larger-than-anticipated drop in oil palm prices.

"The palm oil price is now under \$800 ringgit (U.S.\$325) a tonne and is approximately 400 ringgit per tonne below the average price obtained in the year to June 30 1985," Tun Tan said.

He said the operations of

Sime were now classified under five "core businesses," namely plantations under Consolidated Plantations, manufacturing under Dunlop Malaysian Industries, property development under United Estates Projects, trading and heavy equipment distribution, and insurance services.

He said Sime was in a strong financial position, with the ratio of external borrowings to shareholders' funds having fallen from 23 per cent to 13 per cent during the year, and the group was in the enviable position to consider any investment opportunity open to it, particularly in manufacturing in the Asian region.

Sime's 10-year corporate statistical figures published in the report clearly show that the group had been over-dependent on its plantation and tractor divisions for its profits.

The best year was 1980 when the company made a record pre-

tax profit of 261m ringgit, and its worst year was 1983 when pre-tax profits fell to 111m ringgit.

The last financial year was another lacklustre one, with pre-tax profits falling slightly to 210m ringgit, although Sime paid dividends of 13.3 cents compared with 10.8 cents previously to celebrate its 75th anniversary.

Highlands and Lowlands, Malaysia's fifth largest plantation company, which became a 51 per cent subsidiary of the Guthrie group earlier this year, has reported a 16 per cent drop in pre-tax profits to 34.1m ringgit (U.S.\$13.8m) for the half year to June.

The company blamed softer commodity prices and the lower volume of rubber sold.

High and Low made an extraordinary gain of 62.3m ringgit arising from the compulsory acquisition of plantation land.

Second-half earnings are also

expected to decline due to weak oil palm prices and the interim dividend is cut from 7.5 cents to 6.25 cents a share.

Island and Peninsula, a major property group controlled by the Malaysian government-owned Permodalan Nasional, or national investment agency, is to buy a piece of land in Kuala Lumpur owned by the British government for 48m ringgit (U.S.\$19.9m).

I and P said agreement had been reached with the British Minister of public buildings and works to purchase the land, covering slightly over 11 acres, at Ampang, a fast growing commercial district in the Malaysian capital. I and P will make a 10 per cent payment on the signing of the sales and purchase agreement, and the balance in three equal instalments over six months each.

I and P intends to develop the land into a major commercial and shopping complex.

HK Law  
Society  
criticises  
tax reforms

By David Dodwell in Hong Kong

HONG KONG'S Law Society yesterday joined accountants and international bankers in attacking tax reforms now being proposed by the Government as part of a bid to clamp down on tax avoidance.

The society, which has taken several months to prepare a formal response to the planned reforms, criticised the Government for its "apparent failure to think through some of the consequences of some recent tax policy decisions."

It called for a thorough review of local tax law, and the creation of a committee to consider how Hong Kong's simple tax system can be preserved.

It complained that the planned changes undermined the "source" principle that has until now determined local tax policy. This says that a company pays tax wherever it is generated, not where it is distributed. This issue is critical to many international banks involved in offshore banking operations from offices in Hong Kong.

The Law Society says the proposed changes "seriously damage Hong Kong's reputation for a simple and certain tax system."

Among specific criticisms, the Law Society says plans to drop the "top-slicing" rule, which allows companies to spread profits over several years to reduce tax charges, should be reversed. It maintains, and has intended to persuade down the road, that a company can introduce changes which help to minimise its tax liabilities should be modified.

Lower tax charge helps  
lift Burns Philp profits

BY LACHLAN DRUMMOND IN SYDNEY

BURNS PHILP and Co, the Australian trading and foods group, lifted net earnings by 40 per cent to A\$4.8m (U.S.\$2.44m) in the year to June, helped by a lower tax charge and the benefits of continuing rationalisation.

Turnover rose by 11 per cent to A\$1.3bn, while the 35 per cent drop in tax to A\$4.6m came mainly from tax losses and lower overseas tax rates.

Pre-tax profits were A\$4.2m, up 25 per cent.

The Pacific island operations contributed A\$9m turnover,

including a recovery in Papua New Guinea from an A\$4.8m loss to A\$1.9m profit (U.S.\$0.97m).

Burns Philp sold A\$35m of assets in the year, with the proceeds used to retire debt and bolster the food, hardware and shipping operations.

Interest was steady at A\$3.8m and depreciation up slightly to A\$14.4m.

This final dividend is 10 cents a share against 7.5 cents, for a total of 19 cents compared with 15 cents from earnings per share of 55 cents against 38 cents.

Lend Lease plans rights  
issue to raise A\$46m

BY OUR FINANCIAL STAFF

LEND LEASE Corporation, the Australian property group, is to raise A\$46m (U.S.\$23.7m) through a one-for-ten redeemable rights issue.

Lend Lease will issue 11.6m shares at A\$4 each. The company's shares closed at A\$6.36 on the Sydney Stock Exchange.

The company said the funds raised will be used to cancel shares in the company held by MLC Life, which it took 100 per cent control of earlier this year. The new shares will not rank for the 1985 final dividend.

dend, but will rank fully for dividends after that.

Wormald International, the first protection and prevention group, has placed 7.3m shares at A\$3.80 each to a group of 27 institutions through Rivkin, the stockbroker.

The A\$26.5m placed will be used for working capital to fund activities in Australia and overseas.

The shares are entitled to the recently declared 10 cent final dividend. The placement lifts Wormald's issued capital to 78.98m shares of A\$1

## Hyundai pursues its costly shipping dream

BY STEVEN R. BUTLER IN SEOUL

HYUNDAI MERCHANT Marine, part of Korea's huge Hyundai conglomerate, has its eyes set on owning a major international shipping company and just might be succeeding, despite the obstacles.

The Korea Maritime and Port Administration (KMPA), a government regulatory body, has turned down applications by Hyundai for a licence to operate full container services between Korea and the West Coast of the U.S.

KMPA argued that, since two other domestic competitors provide service on the route, Hyundai would only drive down rates and reduce already meagre profits. Hyundai itself lost 3.7bn won (U.S.\$3.9m) last year, and had debts amounting to 25.3bn won, roughly eight times its paid capital.

Not to be deterred from its dream of becoming a major international carrier, Hyundai last month bought one of the companies that has a licence, the

Korea Marine Transport Co. Hyundai acquired 74 per cent of the company's capital stock for 6,070n won. It also got 16 ships, 657 employees, and a whole new load of debt—amounting to 91bn won.

Hyundai's move to create an even larger, debt-ridden, money-losing company is just what the Korean government's plan to save the shipping industry is all about. Korean shipping companies, which have lost 100m won in each of the past three years—171.4bn won last year—now survive solely at the pleasure of the government.

The government's determination to see the industry through the world shipping recession has been tested time and again—and has not been found wanting. Earlier this month the Bank of Korea authorised yet another emergency measure that will allow shipping companies to repay maturing foreign currency loans, amounting to some \$700m, over an eight-year period.

The move came hard on the heels of another bailout programme announced in July, in which the shipping companies were allowed to repay 545.8bn won of maturing local currency loans in five years, after a three-year grace period.

Korea's merchant fleet has expanded rapidly over the past decade. From 1975 to 1980, it grew by 174 per cent, to reach 4.97m gross tons, while the world fleet expanded by just 23 per cent. While the size of the world fleet has stagnated over the past five years Korea has continued to expand by another 59 per cent to reach 4.44m gross tons at the end of 1984, according to the KMPA.

Korea has paid heavily for that expansion. Many of its shipping companies bought

second-hand ships in the late 70s and early 80s, just before ship prices plunged. The ships were also quickly made obsolete and uneconomical by advances in design and engine technology. Banks often refused to allow companies to dispose of the ships, however, since their value had already fallen below outstanding loan balances.

But in 1983 the Korean government debated what to do with the industry. Some economists argued that Korea would be better off to let the industry die in order to take advantage of efficient international lines.

But in 1983 the end, national security considerations prevailed. Korea's economy now depends more than ever on international trade, and many Koreans still recall the Korean war, when international carriers charged very high rates to call at Korean ports.

The restructuring plan that emerged from that debate called for Korea's 66 shipping firms to merge into 17 shipping groups that were eventually to become single companies. Participation in the programme was "voluntary," but refusal to participate would mean being cut off from bank loans. Only three companies that had foreign joint-venture partners refused to join in the plan.

About half the companies have now merged into the shipping groups as the plan specified. At the end of April, one year after the plan went into effect, the industry's workforce was reduced by 934 persons, from a total of 17,829. Branch offices have been cut from 1,373 to 1,000 and assets worth 115.4bn won have been sold.

Still the industry is far from out of the woods. Last year its debt increased to 2,828bn won, while assets and capital both

declined. The industry-wide average debt ratio deteriorated from 580.4 per cent in 1983 to 652.7 per cent at the end of last year. The Government expects to advance 2,341bn won in bailout loans to the companies over a four-year period beginning in 1984, with 585.8bn won this year alone.

The devil in all this is the failure of the world shipping industry to come out of its long recession. But with unwavering government backing, firms like Hyundai are not worried about

their current losses—instead they have their eyes on the future.

Over the opposition of rival Korean firms, Hyundai is expected in the coming months to push the Government for a licence to operate a round-the-world container service, supplementing its fleet with half a dozen container ships built in the yards of its sister company, Hyundai Heavy Industry. When the world industry recovers, Hyundai wants to be there to reap the profits.

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the formation of

\$25,000,000

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LF ARB INTERNATIONAL, INC.

for investment in risk arbitrage



L. F. ROTHSCHILD, UNTERBERG, TOWBIN

MEMBERS ALL LEADING EXCHANGES

THE KYOWA BANK  
LIMITED

London Branch

U.S.\$10,000,000 Floating Rate  
Negotiable Certificates of Deposit 28.9.87

Notice is hereby given pursuant to the Terms and Conditions of the Certificates of Deposit that for the six months from 26th September 1985 to 26th March 1986 the Certificates will bear an interest rate of 8 1/2% per annum.

N. H. WOOLEY & CO. LTD.  
Agent

U.S.\$75,000,000

## EAB FINANCE N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1990

European American Bancorp  
(Incorporated with limited liability in New York, U.S.A.)

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 26th September, 1985 to 26th March, 1986 the Notes will carry an interest rate of 8 1/2% per annum. On 26th March, 1986 interest of U.S.\$216.82 will be due per U.S.\$55,000 Note for Coupon No. 6.

European Banking Company Limited  
(Agent Bank)

26th September, 1985

NOTICE OF RATE OF INTEREST

FRAB-BANK INTERNATIONAL  
(Banking Company with limited liability in the Netherlands Antilles)

U.S.\$40,000,000

Floating Rate Notes Due 1994  
(In accordance with the option of the Noteholders in 1991)

In accordance with the provisions of the Interest Determination Agency Agreement between Frab-Bank International and The National Bank of Kuwait S.A.K., dated 10th September 1984, notice is hereby given that the rate of interest upon the above Notes for the period 26th September, 1985, to 26th March, 1986 has been fixed at 8 1/2% per annum, per annum and that the Coupon Amount payable on 26th March, 1986, against Coupon No. 3 will be U.S.\$430.50.

By: The National Bank of Kuwait S.A.K., Licensed Deposit Bank, London Branch, 99 Bishopsgate, London EC2M 3XL.  
Interest Determination Agent  
26th September, 1985

## NATIONAL BANK OF CANADA

U.S. \$50,000,000  
Floating Rate Debentures due 1988

In accordance with the provisions of the Debentures, notice is hereby given that for the six months period 26th September, 1985 to 26th March, 1986, the Debentures will carry a Rate of Interest of 8 1/2% per annum with a Coupon Amount of U.S. \$215.25.

Agent Bank

CHEMICAL BANK INTERNATIONAL LIMITED



CREDIT COMMERCIAL DE FRANCE

U.S.\$125,000,000 Series A Notes

Due 1998

For the six months 25th September, 1985 to 25th March, 1986 the Notes will carry an interest rate of 8 1/2% per annum with a coupon amount of U.S.\$43.05 per U.S.\$1,000 note. The relevant interest payment date will be 26th March, 1986.

Listed on the Luxembourg Stock Exchange.

By: Bankers Trust Company, London

Agent Bank

Bearer Depositary Receipts  
in respect of

US \$30,000,000 Floating Rate Note 1988

of

SANWA INTERNATIONAL FINANCE

LIMITED

unconditionally and irrevocably guaranteed as to

payment of principal and interest by

THE SANWA BANK, LIMITED

For the six months from September 26, 1985 to March 26, 1986, the above-mentioned Note will carry an interest rate of 8 1/2% p.a. The interest, payable on the relevant Interest Payment Date, March 26, 1986 against Coupon No. 9 will be U.S.\$427.36 per U.S.\$1,000 Bearer Depositary Receipt.

September 26, 1985, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

## Clydesdale Bank PLC

HOUSE  
MORTGAGE  
RATE

Clydesdale Bank PLC announces that with effect from Tuesday 1st October 1985 its House Mortgage Rate is being reduced to 13% per annum and its rate for Endowment Mortgages granted on and after 1st May 1984 will be 13 1/2% per annum

## Company Notices

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
YAMAICHI SECURITIES  
CO. LTD.

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Yamaichi Securities Co. Ltd. for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
MARUBENI CORPORATION

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Marubeni Corporation for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
TOKAI MORTGAGE BANK

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Tokai Mortgage Bank for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
TOKAI MORTGAGE BANK

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Tokai Mortgage Bank for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
OHIO COMPANY LTD.

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Ohio Company Ltd. for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
MARUBENI CORPORATION

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Marubeni Corporation for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
TOKAI MORTGAGE BANK

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Tokai Mortgage Bank for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
TOKAI MORTGAGE BANK

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Tokai Mortgage Bank for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
TOKAI MORTGAGE BANK

NOTICE IS HEREBY GIVEN that the dividend of 10% on the shares of Tokai Mortgage Bank for the period October 1, 1985 to September 30, 1986, will be paid to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986. The dividend will be paid in cash to the holders of the receipts on October 1, 1986.

NOTICE TO HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS  
TOKAI MORTGAGE BANK

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## INTERNATIONAL COMPANIES and FINANCE

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for September 25.

US DOLLAR	Issued	Red	Old	Change on day	Yield
Amer Credit 10% 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Amer Credit 12 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Amer Credit 15 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Australia 11 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 11 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 12 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 13 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 14 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 15 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 16 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 17 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 18 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 19 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 20 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 21 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 22 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 23 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 24 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 25 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 26 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 27 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 28 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 29 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 30 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 31 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 32 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 33 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 34 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 35 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 36 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 37 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 38 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 39 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 40 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 41 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 42 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 43 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 44 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 45 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 46 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 47 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 48 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 49 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 50 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 51 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 52 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 53 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 54 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 55 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 56 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 57 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 58 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 59 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 60 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 61 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 62 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 63 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 64 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 65 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 66 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 67 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 68 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 69 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 70 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 71 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 72 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 73 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 74 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 75 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 76 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 77 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 78 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 79 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 80 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 81 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 82 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 83 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 84 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 85 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 86 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 87 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 88 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 89 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 90 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 91 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 92 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 93 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 94 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 95 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 96 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 97 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 98 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 99 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10
Canada 100 1/2 80	100	102 1/2	102 1/2	+ 0 1/4	10.10

## Pechiney to strengthen packaging interests

BY PAUL BETTS IN PARIS

PECHINEY, the French nationalised aluminium group, is further strengthening its interests in the packaging business with a joint venture agreement with Alusuisse, the Swiss group, to manufacture components for aluminium tubes and aerosol cans.

The French company has just signed a letter of intent with Alusuisse indicating it will take a majority stake in Alusuisse's aluminium draft production facility at Beaupré in eastern France. Pechiney will acquire a 51 per cent interest in the plant, but Alusuisse, with 49 per cent, will join it in modernising and doubling the plant's capacity to 15,000 tonnes a year.

The aluminium drafts produced by the plant are the basis for making soft tubes for toothpaste and for aerosol cans.

Under the preliminary agreement, the Beaupré plant will be supplied with raw material by Pechiney's large complex at Saint Jean de Maurienne in Savoie, where the French company has just invested FF 1bn (\$121m) to modernise the aluminium complex.

Pechiney has been actively diversifying its basic aluminium production operations by developing in related sectors such as packaging, among others. Traditional aluminium products now account for only 53 per cent of the group's sales, which in the first half of this year totalled FF 19.2bn.

The French group has also been internationalising its packaging operations with acquisitions in West Germany, Italy, the UK and the US.

## No dividend likely at Oerlikon

BY JOHN WICKS IN ZURICH

GROUP sales of Oerlikon-Buehler, the Swiss-owned industrial concern, are reported unlikely to reach the 1984 record of SwFr 4.83bn (\$2.19bn).

A marked fall in the turnover of the military products and aircraft division would hardly be compensated for by improved business in other sectors of activity, the Zurich-based parent company, Oerlikon-Buehler Holding, said.

Dr Dietrich Buehler, chairman, says in a letter to shareholders that

no improvement in consolidated earnings should be expected for 1985. Last year, these had amounted to some SwFr 15m, following a group loss of SwFr 88.7m in 1983.

This means that the holding company, whose 1984 net profits amounted to only SwFr 1.3m, will probably again have to pass a dividend for the year. Shareholders last received a pay-out in respect of 1982.

In the military products division, which last year accounted for over

37 per cent of group turnover, unsatisfactory order volume will lead to a drop in sales of more than 20 per cent.

However, the interim report says that interest has grown in the company's Adats anti-aircraft system in recent weeks. The good prospects for this system are said to call for an increase in investments by the group, which has already devoted large sums of money to developing Adats.

AIBD BOND INDICES				
WEEKLY EUROBOON GUIDE SEPTEMBER 28 1985				
	Redemption	Yield	Change on Week	12 Months High
US Dollar	10.828	0.262	12.953	10.629
Canadian Dollar	11.810	0.406	13.524	11.526
Eurodollar	6.402	1.545	7.879	6.249
Euro Currency Unit	9.315	1.091	11.272	9.189
Sterling	10.897	-0.251	11.715	10.809
Deutsche Mark	6.895	-0.127	7.876	6.856

Bank J. Vontobel & Co Ltd, Zurich - Telex: 812744 JYZ CH

Weekly net asset value				
Tokyo Pacific Holdings (Seaboard) N.V.				
on 24th Sept. 1985 U.S. \$92.04				
Listed on the Amsterdam Stock Exchange				
Information: Plannet, Helling & Plannet N.V.				
Haringvliet 214, 1016 BS Amsterdam.				

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August 1985



## UK COMPANY NEWS

## RMC plunges by 20% midway

BAD WINTER weather in the UK and the building recession in West Germany are blamed by RMC Group for a 20 per cent reduction in pre-tax profits to June 30 compared with £31.7m last time.

The group, manufacturer of ready-mixed concrete, and with other interests including sand and aggregates, building materials, road surfacing and housing and industrial subcontracting, increased turnover by 9.5 per cent to £601.8m (£549.9m).

Earnings a share were down to 14.7p (16.6p) but the interim dividend is being raised 0.2p to 4.6p.

Mr John Camden, chairman, says trading levels for the second-half are expected to be broadly in line with the same period of last year, which produced pre-tax profits of £46.9m on turnover of £625.

In West Germany, where operating profits were down to £20.9m (£22.8m) in the first-half on turnover of £139.3m (£138.7m), volume of ready-mixed concrete fell by more than 25 per cent. The cement company lost £2.6m compared with a £5.7m profit.

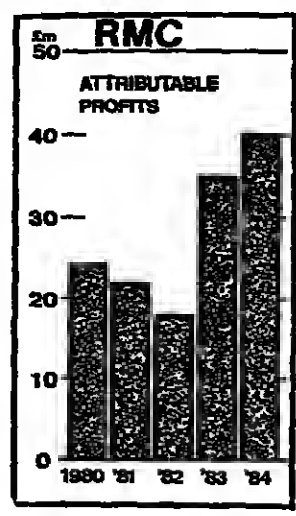
Mr Camden says that, while such a rate of deterioration is not expected to continue in the second-half, the level of construction activity will remain low for the foreseeable future.

To counteract the decline, he says, Ready Mix AG, its West German subsidiary, has radically reviewed operations, which accounts for an extraordinary profit of £1.1m. RMC expects the company to return to profit in the second-half.

Rheinisch-Westfälische Kal-



Mr John Camden, chairman of RMC



including investment income of £0.2m (£0.3m).

Tax accounted for £10.8m (£14.8m) and minorities £0.2m (£2.1m). Attributable profits were £12.9m (£18.8m).

Depreciation and depletion of land accounted for £24.2m (£22.6m).

Group activities in other countries fared better than those in the UK and West Germany, with operating profits up 30 per cent to £2.9m (£2.5m).

In the U.S., says Mr Camden, operations continue to progress. In France and Spain, rationalisation in previous years led to increased profits. There was also improvement in Austria, Belgium and the Republic of Ireland. Israel, too, achieved a satisfactory result.

However, trading in Trinidad and Hong Kong continued to be difficult. Shares in Ready Mixed Concrete (HK), a related company in Hong Kong, were sold in July to the holders of the other 50 per cent (wholly owned subsidiary of Hutchison Whampoa) for a total consideration of HK\$68.5m.

The result of the transaction will be included in the accounts for the year.

Mr Camden, who has combined the posts of chairman and group managing director since 1974, is to relinquish the managing directorship from next January. He will be replaced by Mr P. J. Owens, who is in charge of the concrete and aggregate operations in the UK and U.S. divisions.

Mr Camden says the change is necessary because of the group's expansion, both in the UK and overseas. See Lex

## Brown &amp; Jackson recovery continues

Brown & Jackson has continued to recover and has unveiled plans for a return to the dividend list.

Taxable profits for the first six months of 1985 improved from a restated £21,000 to £312,000 on turnover down considerably from £24.5m to £28.41m. The company is engaged in marketing and distribution and commodity trading.

The directors are submitting a resolution to shareholders for a reduction in the share premium account to eliminate the deficit on revenue reserves which will lead to the resumption of dividends.

Earnings per share for the period were virtually static at 0.22p, against 0.23p, after tax of £20,000 (£25,000).

The directors say first half trading was satisfactory with the commodity trading subsidiary turning in a small profit, on a much reduced turnover, after heavy losses in 1984.

## Phillips Patents turnaround

Based on management accounts, Phillips Patents (Holdings) swung from losses of £177,200 to pre-tax profits of £30,000 in the six months to September 1, 1985.

Mr J. A. Phillips, the chairman, tells shareholders in his interim report that this is the best start to a year for over 10 years.

The group's principal activities are the manufacturing and marketing of footwear components, rubber compounds and meteorological balloons.

The manufacturing side cut its losses from £140,514 to £7,045 while the contribution from property development and investment rose from £18,107 to £37,556. Figures for the comparable period included losses of £54,493 by Baby Deer, sold last February.

## First Castle in £1m U.S. acquisition

First Castle Electronics is extending its presence in the U.S. with an agreed offer for Massachusetts-based T.G.M. Electronics.

Consideration for the acquisition is to be satisfied by the allotment of 1,027,273 new ordinary shares of First Castle. The new shares are to be placed by Quilter Cowiell at 97p per share.

The agreement provides for the vendors to make a cash payment to First Castle in the event that profits for the period to January 31, 1987 fall below a specified minimum level, subject to a maximum payment of \$600,000.

T.G.M. is engaged in the manufacture and marketing of a range of nuclear radiation detectors (getter counters).

## RTZ raises net earnings in first half to £115m

No Tinto-Zinc Corporation, the UK-based international mining and industrial group, raised its attributable profits by some 15 per cent from £100.1m to £114.7m for the first half of 1985. Earnings per share increased from 32.35p to 37.05p and the interim dividend is up 0.5p to 7p net.

Earnings of the group's industrial and energy sectors — the latter increased by the acquisition of 29.8 per cent of Eastern Oil in July 1984 — contributed some 70 per cent (68 per cent) of the latest net earnings. Industrial and energy earnings are expected to show some improvement overall in the second half.

On the mining side, results improved thanks to a substantial increase in Australian iron ore earnings, although lower revenue came from aluminium, lead, zinc and steel. U.S. prices of precious and base metals were generally below those of a year ago, but exchange rate movements resulted in maintained, or

	Turnover		Attributable profit	
	1985	1984	1985	1984
Metals	£m	£m	£m	£m
Industrial	857	799	46	42
Energy	272	179	67	73
Miscellaneous	—	—	43	17
Total	1,129	978	115	132

slightly increased prices in terms of local currencies.

RTZ says that while the sterling-U.S. dollar rate used for currency translation at June 30 was little changed from that of a year ago, the Australian dollar rate was 24 per cent lower, while that of the South African rand was 40 per cent down.

It is added that the group's interests in Namibia, South Africa and Zimbabwe together account for about 5 per cent of attributable assets world-wide, 2 per cent being in South Africa.

The major swings in exchange rates have benefited earnings, but RTZ points out that there are associated balance sheet movements arising from the retranslation of foreign currency assets and liabilities which do not reflect the reported attributable earnings.

The major part of these movements (which include provisions for future repayment of foreign currency debt) is charged against reserves. As in previous years, this will be reflected in the accounts for the full year. See Lex

## Radius joining USM via placing

SMALL COMPUTER companies are once again joining the USM after a gap of several months. Radius is likely to be considerably lower than similar companies would have commanded a year ago.

Last week Radius, a supplier of computer systems, will join the market on a price earnings multiple of about 13, following yesterday's entry of Electronic Data Processing on a multiple of 11.

Radius, which is being brought to the USM by Samuel Montagu, is likely to be a market value of about £10m. The company supplies complete multi-user computer systems and maintains both the hardware and the software systems once they are in place.

The systems, which are based on mini-computers, are supplied directly to customers, most of whom are referred by accountancy or consulting firms. Radius has developed its own software applications, chiefly business accounting systems, supplying its customers with both packaged and tailor-made software.

The company differs from many of its competitors by the high percentage of sales which derive from maintenance — last year more than a third of turnover came from hardware and software maintenance and design, which together contributed about 60 per cent of group profits.

Mr Edward Sharp, the chairman, and Mr Michael Roberts, systems and marketing director, formed the company in 1978 as a computer bureau. Since 1980, turnover has grown sharply from

about £1m to £5.5m in 1984. The growth in profits has been more erratic, suffering a downturn in 1981 and 1982, which resulted from start-up costs of the company's maintenance division, and heavy investment to support increased hardware sales.

In 1984 the company made £538,000, and is forecasting profits of over £500,000 for the current year to November, after having made £524,000 during the first half.

There will be a placing of shares to raise up to £1m in new money, which will be earmarked for acquisition in related areas.

Back to the issue are Laing and Cruickshank. The full prospectus will be published on Tuesday, and dealings are expected to start the following Monday, October 7.

## Fairbair coming to market

Fairbair, the Epsom-based residential homes developer, is coming to the market via an offer for sale of almost 6m shares priced at 120p. The offer values the company at £720m and the shares for sale represent 25 per cent of the issued capital.

Concentrating on the Surrey, Sussex and more recently the Essex and Kent markets, Fairbair has served the middle and upper end of the housing market with the kind of home previously mainly found only in the residential market.

As a result of its market research the company has aimed at the high earning professionals with fast and small houses and the established family with its four- to five-bedroom homes.

The price range of Fairbair's homes varies enormously. At the lowest end, change hands for around £45,000 (in the Croydon area), while the larger homes go for between £85,000 and £120,000. The £80,000 to £120,000 market has been ignored as Fairbair considers it well served by existing stock and developers.

The company has never entered the timber frame market. It is often willing to take on smaller sites in which topography has discouraged other developers and see its strengths as the broad range of housing types, the low overhead costs (Fairbair does not act as a mortgage broker,

even unofficially, for its customers) and the fast turnaround achieved on developments.

Fairbair was part of the Starwest group of companies, Mr Remo Dipre and his wife, who set up the company in 1971, own the outstanding 72 per cent of Fairbair that is not being offered for sale.

For the year to March 1984, the company is forecasting pre-tax profits of £3.1m against £2.1m in the year. A 70 mile radius of Epsom may not now be as limiting but in time could prove so. As even after the listing the shares will remain fairly tightly held by the Dipre's and the market is assured they will not be selling anymore for at least a year, the issue price about right — although some punters might have liked a bit more obvious upside possibilities.

Bankers are Hill Samuel and brokers are Capel-Carey Myers.

comment

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## Bank of Scotland increases 25% to £45m

Bank of Scotland, the fast growing Edinburgh-based clearing, has increased first-half taxable profits by just over 25 per cent from £35.8m to £44.7m.

All of the advance stemmed from the parent bank, Bank of Scotland, while North West Securities contributed slightly less at £8.5m, against £8.7m, and the British Linen Bank fell £0.5m to £1.2m.

The interim dividend is being raised from an adjusted 5.07p to 5.5p, which is covered fourfold by earnings up from 13.6p to 21.9p per share after tax of £19.8m (£17.6m).

The profit for the six months to end-September 1985 was in line with the £44.8m attained in the second half of last year, which benefited from several exceptional factors, and was struck after a modest £0.7m reduction to £18.3m in bad debt provisions — the specific provision was £15.7m (£15.5m) and the general provision was £2.6m (£2.5m).

The parent bank's domestic branches continue to service higher volumes of business; earnings in International Division were buoyant, the directors state.

Despite that mortgage rates "were deliberately not raised in line with building society rates during the early months of this year, the results for the period were ahead of the preceding six months.

Average sterling lending showed an increase of 35 per cent; the average lending in currency rose by 4 per cent over the figure a year ago.

Net interest earnings grew by 14 per cent and commissions were 24 per cent higher although in monetary terms the benefit was more than offset by a 13 per cent increase in expenses.

The increase in expenses arose largely from a requirement to take on additional staff. The bank's money market cheque account, the directors say, has progressed well since its launch

as the first such product from a clearing bank two-and-a-half years ago.

The group plans to introduce a savings-related stock option scheme, an executive stock option scheme and the amendment of certain of the regulations for the administration of the bank. This will require an extraordinary general meeting on October 16.

The British Linen Bank, the group's merchant bank, continues to build new connections in the corporate finance and investment banking fields.

comment

Those in the market who thought Bank of Scotland could make a £100m profit this year may have to shave their forecasts in the light of yesterday's interim statement. The 25 per cent profit rise was well up to the mark but within the statement there were a few pointers to a slightly quieter second half (in terms of

growth) and the year end might be closer to £95m. The core banking business produced a 30 per cent profit increase, with the help of a major contribution from the international division which was given an extra shove from currency plays. Domestic banking fared well enough but the decision of earlier years to clamp down on costs has had to be relaxed as the infrastructure has come under pressure and the bank finds itself promoting more new products. So costs are rising, even if it is seedcorn expenditure. North West has had a disappointing interim, which may have more than a little to do with the strain of satisfying the massive demand for M & S cards while British Linen has been equally disappointing — but perhaps for less good reason. Assuming the rate of dividend increase is pushed through the year for a total of 13.7p the yield is 5 per cent at 330p — a premium to the sector which is looking hard to justify.

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comment

Those in the market who thought Bank of Scotland could make a £100m profit this year may have to shave their forecasts in the light of yesterday's interim statement. The 25 per cent profit rise was well up to the mark but within the statement there were a few pointers to a slightly quieter second half (in terms of

growth) and the year end might be closer to £95m. The core banking business produced a 30 per cent profit increase, with the help of a major contribution from the international division which was given an extra shove from currency plays. Domestic banking fared well enough but the decision of earlier years to clamp down on costs has had to be relaxed as the infrastructure has come under pressure and the bank finds itself promoting more new products. So costs are rising, even if it is seedcorn expenditure. North West has had a disappointing



## Development costs delay Associated Book growth

**COSTS** of improving distribution and other facilities have trimmed back the Associated Book Publishers' profit. But in view of the expected benefits, the directors are lifting the interim dividend from the equivalent of 1.57p to 2.1p.

In the first half of 1985, the pre-tax profit came to £2.15m, compared with £2.3m. However, the underlying performance of the group continues to be strong and the directors are confident that the second half, subject to the usual dependence on seasonal trade, will see a resumption of growth.

The acquisition of Routledge & Kegan Paul was completed in the period. Its contribution to the group will be substantial and fully match that anticipated when the offer was made, the directors state. In the three months to June 30 its turnover and trading profit were above expectations at £1.3m and £81,000 respectively.

The group's interim profit has stood on-off relocation costs of £1.96m, against £2.11m. The latter was split as to UK publishing (£1.07m), US editorial costs (£1.82m), UK book-selling loss (£446,000), Australia £180,000 (£416,000),

New Zealand \$60,000 (£117,000), Canada £147m (£1.31m), less administration costs £212,000 (£201,000).

UK publishing enjoyed an excellent half year, the directors report. The U.S. made further progress but the loss included £38,000 from RKP. Plans are well advanced for the integration of RKP Inc and Methuen Inc.

In UK book-selling the relocation of Hamrick's headquarters to Frimley took place in February. Therefore, it was known that the normal seasonal loss would be aggravated by the attendant costs; in addition, however, trading conditions were less buoyant than expected.

In Australia, exchange rate changes and an abnormal bad debt were adverse factors, and in New Zealand the relocation costs were incurred. In both companies the publishing and import programmes were more heavily weighted towards the second half than last time. Therefore, the directors look to a better and more representative performance for the year as a whole, although note has to be taken of the current weakness of the Australian dollar.

The directors have decided to use an average exchange rate when converting overseas profits into sterling, and this comes into effect in the interim figures. Previously the period end basis was used, but it is felt that relying on one isolated day in a year gives a distorted effect in times of rapidly changing rates. On the old basis, the pre-

tax profit for the half year would have been £2.02m (£2.27m). After tax £1m (£1.15m) and minorities £273,000 (£327,000), the attributable profit is £367,000 (£380,000).

**Comment**

Associated Book Publishers' figures are disappointing in any light. On the period-end exchange rate basis previously used, with Routledge's contribution stripped out and with the "exceptional" currency loss above the line they look still worse, and it was not surprising to see the share price beating a hasty retreat to 86p yesterday.

The picture presented by the chairman of a company beset by a number of unavoidable one-off losses appeared slightly flawed. True, the £50,000 had debt in Australia was sheer bad luck, and relocation seldom comes cheap. That said, the management can hardly argue that the currency losses were entirely out of its hands and it is clear that Hamrick's move to Frimley has proved to be far more costly than planned. Further, it may be a long time yet before the integration of Routledge and the extensive investment in the U.S. pay off. The underlying trading position appears good but Associated is nonetheless going to be hard pushed to reach 28m this year, even assuming a decent Christmas. The shares had been well up unrealistic bid speculation but even after yesterday's tumble were looking pricey with the prospective p/e ratio at 13.1p.

## Raine back to profit: boost from land sales

**AN UPLIFT** in general trading activities and from certain trading opportunities in land and property has enabled residential and commercial estate developer Fine Industries to return to profits for the full year ended June 30 1985.

Drastically affected by the miners' strike, the first half ran up a loss of £27,000. But by the year end, and boosted by an exceptional £268,000 from the sale of surplus land, this had been turned into a pre-tax profit of £408,000, compared with £515,000.

The recovery, the directors say, is continuing into the current year. They are holding the dividend at 0.75p net, with a final of 0.56p.

Turnover in 1984-85 came to £16.83m (£15.9m) from which an operating profit, after investment income of £551,000 (£545,000), was earned. Interest charges, however, were vastly increased to £741,000 (£230,000), reflecting higher rates.

The directors have paid considerable attention to reducing overall borrowings and at the year-end those were some £500,000 lower than 12 months earlier.

After tax £58,000 (£116,000) the net profit comes to £392,000 (£499,000) for earnings of 1.33p (£2.16p) per share. On closure of subsidiaries there is £112,000 charged as an extraordinary item.

## Associates' project costs restrict Juliana's growth

**THE COSTS** of establishing projects at associated companies have restricted profits growth at Juliana's Holdings at the interim stage.

At the pre-tax level they rose by only £18,172 to £51,709 having absorbed a £296,957 share of the associates' losses, compared with £50,957 previously.

The directors point out, however, that as the projects become established losses are being reduced month by month.

And on the basis that current trends continue over the coming months, they say the associates will be trading profitably by the end of 1985.

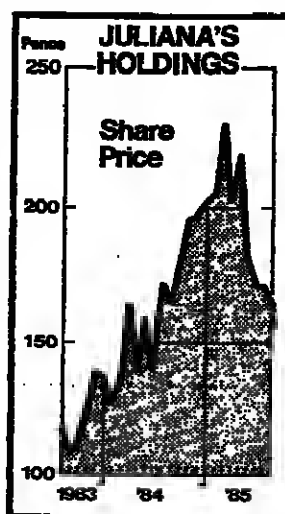
Overall, the directors expect the group to show further satisfactory progress in the second six months of 1985 and meanwhile, are proposing to lift the interim dividend from 1.1p to 1.25p gross, an increase of almost 14 per cent.

The group is a contract discotheque operator and the opening six months of 1985 saw its turnover push ahead from £2.9m to £3.4m and its profits, before taking account of the associates' losses, from £213,534 to £378,666.

The improvement reflected encouraging trading in the contract discotheque division and in the group's own nightclubs.

Tax for the half year accounted for £227,957 (£150,874) to leave the available balance £67,311 lower at £344,382. Earnings per 2p share emerged at 2.09p, against last time's 2.49p.

The directors say that follow-



ing the £7m rights issue of convertible unsecured loan stock in June the group is in a strong financial position, ready to take advantage of the opportunities available to expand its activities in the leisure industry.

The group considers that it is resident for tax purposes in Hong Kong. Unless there is appropriate evidence on non-residence in the UK for tax purposes dividends will be paid after deduction of UK basic rate income tax. Such dividends will not constitute franked investment income.

For the 1984 year as a whole Juliana's raised its pre-tax profits from £1.16m to £1.54m and paid a final gross dividend of 1.75p.

**comment**

Investors who stumped up £7m for Juliana's rights issue three months ago must be feeling thoroughly browned-off. The shares are down by 25 per cent since then, as the joint venture with Supersport has been a continual source of problems; and these latest results leave the company's promises of imminent profitability at Raffles and Hot Gossip looking pretty silly. This time, the City may want to reserve judgment on the latest promise of break-even by year end, but even if this is achieved the full year will contain at least £500,000 of associate losses.

Meanwhile, the company has proved itself to be as adept at running discos as ever, although the true strength of this business will be sapped this year by a £250,000 or so currency loss, as nearly three-quarters of the revenues are dollar based. In all, Juliana's may make about £17m, far short of previous forecasts, which on a 35 per cent tax charge would put the shares on an unreasonably high p/e of about 23. However if things really do come right the following year that rating could drop as low as 11 or 12, making the shares a long term gamble. At 156p.

## Profits fall by 35% at Clarke, Nickolls

**Clarke, Nickolls & Coombe**, property investor and developer, blames a combination of higher interest rates and higher borrowings for a 35 per cent fall in pre-tax profits in the six months to June 30.

In spite of an increase in turnover from £503,000 to £1.2m, pre-tax profits fell to £212,000 against £324,000. Interest charges rose to £298,000 (£115,000).

Earnings a share were down to 2.83p compared with 7.79p but the interim dividend is maintained at 2.1p.

Gross profit increased to £739,000 against £476,000. Administrative expenses of £321,000 (£346,000) left operating profits of £418,000 (£128,000).

Profits in related companies amounted to £82,000 (£226,000) and there was a £5,000 loss in a joint venture £51,000 profit. Interest receivable was £34,000 (£33,000).

Tax took £66,500 against £130,000 but the net was no extraordinary items compared with a £8,000 charge.

Mr James Mathieson, chairman, says that, following the sale of its interest in Tom Smith, a Christmas cracker manufacturer, the group is now involved exclusively in property development and investment.

He says the sale proceeds of £650,000 less expenses, attributable to the group, will be applied to working capital needs.

## Unigate bids for Arlington

BY DAVID GOODHART

Unigate, the milk and food-based group, has made an agreed offer of 24p a share for Arlington Motor Holdings, a motor dealer, based in north London.

The offer, which values Arlington at £10.45m, has been accepted by shareholders. The deal, which just over 40 per cent of the share capital.

The Arlington board is recommending the deal, which represents an increase of 40 per cent on the market price before the announcement. Arlington's shares were suspended at 187p yesterday morning.

Unigate said yesterday that Arlington would complement its Wincanton Group, a transport, garages and engineering concern, which made pre-tax profits of

£5.3m last year on turnover of £28m.

Arlington, with turnover last year of £50m and profits of £1.46m, sells cars and lorries from 18 main sites in the Home Counties. It holds franchises for General Motors and Vauxhall, Open and Mercedes Benz in passenger vehicles. It has recently diversified into car motor retail sector.

Mr David Neomane, Wincanton managing director, says the combined group will be among the top five in the car hire and motor retail sector.

Wincanton owns 21 retail sites and a hire fleet of about 6,000 vehicles. The combined franchises will include seven of

General Motors, three Ford and two Vauxhall.

The acquisition of Arlington will allow Wincanton to expand into Mercedes franchises, buses and coaches and auctions.

Unigate says it intends to operate within the Wincanton group but maintain its identity. It also says that the rights, including pension rights, of Arlington employees will be safeguarded.

A company controlled by Mr N. C. Bousden, chairman of Arlington, and Mrs H. T. Porritt, the wife of a director of Arlington, has already sold 1.3m shares (29.99 per cent) to Schroder Wages, Unigate's financial advisers. Unigate's share price fell 1p to 186p.

## Bespak settles out of court

Bespak, a manufacturer of aerosol valves, said yesterday that it had reached an out-of-court settlement of a dispute with an unnamed British company which had been handling sales of its fire extinguishers.

Bespak's shares plummeted last week when it revealed that the dispute was likely to seriously affect its first-half results.

However, the company said yesterday that the speed of the settlement would mitigate the effects of the dispute on profits.

Bespak's shares rose sharply on the news, closing at 175p—up 35p on the day but still well below the 225p they stood at last week's announcement.

Bespak said the settlement meant that, effective immediately, it was able to resume sales of fire extinguishers, which had been halted by the dispute.

Satisfactory terms had been agreed with the unnamed company for repayment of the debt owed to Bespak over the next six months. Bespak would resume supplying fire extinguishers to the company over the six month period, while at the same time pursuing other sales outlets.

## Mezzanine electronics deal

BY CHARLES BATCHELOR

Mezzanine Capital Corporation, the specialist UK financial company set up to fund takeovers and management buy-outs in the U.S., yesterday announced its most ambitious deal, a \$49m (£65m) takeover in the electronics field.

Mezzanine is joint partner with Vishay Intertechnology, which makes electronic and optical stress measurement instruments, in the purchase of Dale Electronics, a manufacturer of electronic resistors, from Lionel Corporation.

The two companies are paying \$76.56m for 82 per cent of Dale and will offer to buy the remaining shares at the same price of \$26.06 a share in 120 days after the closing of the deal.

Mezzanine and Vishay will each put up \$3m for a 50 per cent stake in the Dale equity and will both hold further 512m each of "junior" subordi-

nated notes, described as high-yielding debt instruments near equity in terms of risk.

The remaining \$46m of funds will come in the form of debt from U.S. commercial banks and "senior" notes provided by U.S. institutions.

Dale had net earnings of \$3.78m on revenues of \$60.9m in the first six months of 1985. It is being sold as part of the reorganisation of Lionel, which earlier this month confirmed a plan under chapter 11 of the

U.S. bankruptcy code. Dale was not part of the chapter 11 proceedings.

Vishay had net earnings of \$7.9m in the year ended June 1985 on revenues of \$64.5m.

Mezzanine was set up in June 1983 by means of an offer for sale on the London Stock Exchange sponsored by Charterhouse Jertel, the merchant bank, and Electra Investment Trust.

It has made 12 investments, including Dale, and has sold out two of them at a profit.

## KIO reduces stake in Hanson

The Kuwait Investment Office yesterday announced a further small drop in its holding in Hanson Trust. It now holds 58.2m shares—about 6.07 per cent.

After Hanson's July rights

issue the Kuwait Office emerged as the biggest shareholder with just under 8 per cent.

In July the total holding was valued at £207m. The slip of just under two per cent has realised about £50m.

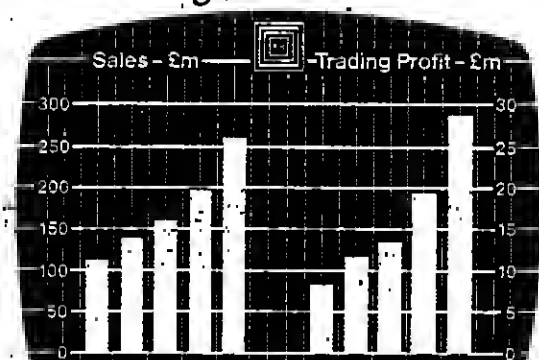
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## UK COMPANY NEWS

## Bristol Oil stays confident in spite of £1.4m losses

Bristol Oil & Minerals, troubled oil and gas explorer and developer, recorded pre-tax losses of £1.4m in the six months to June 30 compared with profits of £1.37m last time. It blames the result on £614,000 in trading losses on barite sold from China to the U.S. and on net interest expenses of £465,000 (£388,000).

Earlier this year, Bristol's accounts for 1984 were qualified by its auditor, Price Waterhouse, as an unaudited attributable profit of £2.2m was turned into a £3.5m loss following write-downs and provisions totalling £7m.

The group says it has made considerable progress this year in building up its business and in selling assets to reduce borrowings. It expects to make further announcements soon.

The second-half should show a significant improvement, it says. In the first half turnover increased to £5.6m (£3.44m).

Gross losses were £181,000 against a £773,000 profit. Administrative expenses were £798,000 (£1.2m). There was no share in the profits of a subsidiary sold in 1984 (£480,000) and no profits from investment dealing (£1.65m).

Interest received was £241,000 (£244,000). Tax took £3,000 (£350,000) but minorities took nothing (£205,000 credit). There were no extraordinary credits (£1.58m).

Losses a share were 3.57p against earnings of 2.74p and again there is no dividend. Dividends have not been paid since 1982.

• **comment**

Lack of hope springs eternal at Bristol Oil. Once a modest hitman outfit that dabbled, under Mr Paul Bristol's guidance, unsuccessfully in oil services, it now aims to be an oil exploration and production company by the year-end. But while the company

is out of mud (Venezuela has been closed and Malaysia sold off) the best it can offer in the short term is realisations on asset disposals. The only success in oil exploration to date is an onshore discovery in Indonesia—but some of this had to be sold off to Singaporean interests to help keep Bristol going. At the year-end what joy there is will lay below the line—some Madway acreage will be sold and there will be other bits and pieces—so no one is risking a forecast for the pre-tax. It would seem unlikely that the first half's loss could be recovered in spite of lower interest charges and administration cuts. The City has also not forgotten last year's clash over the accounts with Price Waterhouse. Speculators have been interested in the stock from time to time but they like to see a share rise every now and then to keep them interested. At 17p the shares are for hardheaded gamblers only.

## Wold loss rises to £1.8m at six months

AS IS normal Wold, a producer and packer of frozen green vegetables with Bejam, Salisbury and Tesco numbered among its customers, ran up a loss at the interim stage.

Seasonally, the group operates at a loss until July and generates its profits in the main processing period during the second six months. However, this summer's cold wet weather means that pre-tax profits for the full 1985 year are unlikely to be as high as 1984's £1.7m.

Nonetheless, Wold is continuing to broaden the base of its activities and Mr Peter Silvester, the chairman, is confident of a much improved performance in 1985.

He says the 1985 harvest will lead to higher selling prices in the first six months of 1986 and prospects remain encouraging.

For the six months to June 30, 1985, the group incurred a pre-tax loss of £1.8m, against a previous £1.1m. Turnover rose from £1.2m to £1.3m, the increase resulting mainly from the inclusion of Edwards and Alden and M. & P. Engineering.

Higher volumes are unlikely to be achieved in the second half as the severe weather has had an adverse effect on normal growing and harvesting conditions of the two main crops, peas and green beans.

It is pointed out that the weatherage of produce will inevitably result in increased selling prices with the major benefit materialising in the first half of 1986.

After tax and minorities the attributable loss emerged at £2.03m (£1.5m), equal to 10.2p (6.9p) per 5p share.

The 1985 interim dividend of 0.75p is being paid—the group came to the USM in May with a market value of £20.5m.

The £20.5m remains committed to developing the product range in the frozen and chilled food sectors, both organically and by developing own label markets in the UK and abroad.

The group, based at Grimsby, specialises in own label retail packs for High Street multiples. It also has ancillary food processing consultancy and engineering activities, expanded by the acquisition of M & P in March of this year.

Earlier this month Wold purchased Fresh Foods (North), based in York and a producer of chilled classics and other solid products for multis retailers and the catering market.

## Tilbury Group profit warning

THE PROLONGED bad weather has hit the first half result of the Tilbury Group, to the extent of 23 per cent, and the directors say the year's profit cannot be expected to reach the £3m achieved in 1984.

The future, however, is viewed with a fair measure of confidence and the interim dividend is revised to 1.5p net (1.4p).

In the six months to end June this construction, roadstone, plant, mechanical services and property group lifted its turnover by £21m to £23m but suffered at the operating stage—this profit falling from £1.38m to £1.1m. And the pre-tax balance showed a drop from £1.4m to £1.04m.

The directors explain that the bad weather significantly affected the pace of performance and, in consequence, profit margins. However, they tell members that the underlying state of affairs

at the group is encouraging. Construction work in hand at the end of June was up 30 per cent compared with the year previous. In roadstone, coated production is now fully committed for the remainder of the year.

A good start has been made in extending housebuilding activities into Scotland, and the region is expected to contribute its maiden profit next year.

The Kordon portfolio of residential properties in East London will provide expanding profit for the estate business over the next few years. This portfolio was acquired in June at a cost of £1.8m.

Tax takes £482,000 (£533,000) leaving the earnings for the half-year at 3.79p against 6.1p. The increase in tax charge from 37 per cent to 46 per cent is mainly the result of the withdrawal of stock appreciation relief.

## John Howard lifts Doris stake

BY ANDREW FISHER

John Howard, the UK oil engineering company, has paid £750,000 for a further 5 per cent stake in Howard Doris, the offshore rig-building concern, and intends to buy a further 20 per cent to bring its shareholding up to 75 per cent.

It bought the latest 5 per cent from C. G. Doris, the French partner. Early this year, it paid £4m for the 25 per cent of Howard Doris held by Fairclough Construction, part of Amer. It will buy the extra 20 per cent on May 1, 1986.

Howard Doris recently bought two yards on the UK east coast for £7.5m. It already has a large

fabrication centre at Loch Kishorn in north-west Scotland. It said yesterday it had also sold its 25 per cent stake in RGC Offshore, with a yard at Methil Fife, back to Trafalgar House for £5m.

The east coast facilities bought this summer by Howard Doris were Walsend Shipway Engineering on Tyndesside and Sea and Land Pipe Lines (SLP), based in Lowestoft, Suffolk.

John Howard, whose shares floated on the over-the-counter market nearly a year ago, said Howard Doris, with its new acquisitions and present facilities, was now capable of building

a wide range of structures and accommodation and equipment modules for the offshore oil and gas industry.

Demand for Howard Doris's products was expected to be at a high level, said its new majority owner. This month, Sedco of the U.S. chose Howard Doris as the site to build a new type of semi-submersible oil production vessel.

Work at the Kishorn yard, however, awaits an oil company order with Sedco. The yard, with a workforce of some 800, is working on a £10m order for modules to go on the top of Texaco's Alwyn "B" platform.

## Kalamazoo profits static at £1.66m

Profits of Kalamazoo, business systems and services group, were little changed at £1.66m, against £1.6m in the year to June 30, 1985. Turnover and other income was also similar, at £44.2m, against £44.4m.

Profits were struck after exceptional charges of £330,000 (£330,000) for early retirement and redundancy costs.

Earnings per 10p share were 2.2p (2.1p) and the final dividend is 1.5p.

## Irish Wire losses down sharply at £107,000

LOSSES at Irish Wire Products were cut sharply in 1984-85 and in the current year to date the Limerick-based group has traded at break-even.

The loss for the 12 months to March 31, 1985 was reduced by £151,000 to £107,000 at the pre-tax level and reflected measures taken to improve profitability. Turnover for the period fell from £2.55m to £2.6m. The directors say they regret the delay in publishing the results for the past two years,

but point out that it was decided to wait the finalisation of the group's restructuring which took longer than anticipated.

It is intended, subject to shareholders' approval, to finalise the capital restructuring. The main elements will be the conversion of £409,036 of the Four Teorants loan into redeemable convertible preference shares and the conversion of £100,000 temporary loans from the three main shareholders into ordinary shares.

## COMPANY NEWS IN BRIEF

**KWABU COMPANY** has lifted taxable profits from £141,633 to £239,651 for the year ended June 30, 1985, and further progress is expected. On capital increased by the August 1984 rights issue, the dividend is maintained at 1.25p, against a forecast of 1.1p. Earnings per share are given as 2.17p (2.07p).

**THARIS**, pyrites exporter, increased pre-tax profits from £439,000 to £680,000 in the half year to June 30, 1985, on turnover of £2.8m (£2.4m). After tax of £70,000 (£10,000) earnings per 25p share were 22.7p (£18.5p). The interim dividend is unchanged at 2p net. Results have borne an unrealised exchange loss of around £200,000.

**MARTIN CURRIE Pacific Trust** has made available profits of £11,000 over the period May 9

to August 31, 1985. Unfranked investment income totalled £141,000. Net asset value per ordinary share amounted to 33.9p. Earnings came through at 0.34p. The company came to market in May of this year.

**BAILIE GIFFORD** Japan Trust, specialist in Japanese securities, increased its gross investment income to £375,619 (£365,721) in the year ended August 31. Revenue before tax was £113,230 (£77,975) and earnings a share were up to 0.72p (0.62p). Asset value was down 9.5 per cent to 288.6p (285.8p) a share and, diluted, to 245.1p (289.8p) a share. The dividend is 0.6p (0.4p) a share.

Security Exchange say 2,347,560 new ordinary shares have been subscribed for in response to the offer of August 28.

The minimum subscription has been exceeded and the offer will remain open.

**WESTWOOD DAWES**, mechanical handling engineer, made a pre-tax profit of £81,638 (£12,940 loss) for the half year to June 30, 1985. Earnings per share were 1.71p (8.99p loss). Attributable profit was £37,776 (£12,594 loss), after £23,922 (nil) extra-ordinary charge. Turnover came to £685,535 (£589,832). The board says with a good order book on hand, second-half prospects appear encouraging.

**FRANCIS SUMNER**, cloth manufacturer, reports turnover for the six months to June 30, 1985, at £498,000 (£2.1m). Pre-tax profit £12,000 (£167,000) (0.62p loss). Chairman says the balance of results reflect sale and closure

of two subsidiaries since last year. The remaining subsidiary has traded profitably during the period.

**CITY OF ABERDEEN LAND ASSOCIATION** final dividend is 12p per share making 18p (15p equivalent). A one-for-10 scrip issue is also proposed. Turnover totalled £18.5m (£21.6m) and profits before tax £2.4m (£1.7m). Tax takes £880,000 (£520,000) giving earnings per share of 78.7p (61.6p).

**SCOTTISH ENGLISH** and European Textiles' financial position remained strong and although much depended on exchange rates, the forward order book was similar to the same time last year, and a satisfactory outcome was anticipated. Mr Mackenzie, chairman, told the annual meeting.

## BIDS AND DEALS IN BRIEF

**BSG INTERNATIONAL'S** offer for Adams & Gibson has become unconditional. Acceptances were received as at 3 pm on September 24 in respect of 1.7m ordinary shares (94.9 per cent). Preference share acceptances numbered 88,001 shares (88 per cent). Acceptances for 140,267 A & G ordinary shares were received in respect of the cash alternative, which closed on September 16, while holders of 824,267 A & G ordinary shares elected to receive 2.91m additional new BSG ordinary shares in lieu of cash. As only 1.4m new BSG shares became available as a cash alternative, entitlements of those electing for shares have been scaled down pro rata to applications.

**VALOR** has sold loss-making subsidiary, Gainsborough Precision Engineering (Birmingham) for

£288,000, under a management buy-out scheme financed by Midland Bank. The sale, which was £68,000 above asset value, was completed on September 11, with a payment of £198,000 and the balance deferred.

**J. ROTHSCHILD Holdings** has purchased for cancellation 910,000 of its ordinary shares at 88p each.

**BRITISH CAR AUCTION** and investors acting in concert with it, have increased to 29.9 per cent their holding in Five Oaks Investment, the property company.

**BCA**, which is headed by Mr David Wickes, announced on September 17 that it had acquired a 22.65 per cent stake in Five Oaks and said then that, subject to any significant change in circumstances, it would not "make a full bid for Five Oaks

for a period of at least six months." The company said yesterday that that statement still stood.

The holding has been taken to 29.9 per cent by the purchase of a 4.61 per cent stake from Mr B. Anderson, a past director of Five Oaks. The balance of Mr Anderson's holding comprising 6.45 per cent of the equity, has been placed with institutional investors.

**MERCHANT NAVY Officers Pension Investments** has declared its offer for Murray Growth

Trust unconditional in all respects and has extended the offer until further notice. Acceptances of the ordinary and "B" ordinary offers have been received for 118,78m (89.58 per cent) and 857,886 (49.63 per cent) respectively. Acceptances for the sale balance totalled 1.75m (94.64 per cent).

**CHANNEL HOTELS AND PROPERTIES** holds 363,500 Ordinary shares in Alleboote and Sons, representing 5 per cent of the issued capital.

## FINANCIAL TIMES

is proposing to publish a survey on

## UK PORTS

on Monday, October 21 1985  
Advertising copy date for this survey is  
Monday, October 7 1985

For further details and a copy of the editorial synopsis contact:

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In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 26th September, 1985 to 26th March, 1986 the Notes will carry an interest rate 8 1/2% per annum and the Coupon Amount per U.S.\$10,000 will be U.S.\$424.22.

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September 1985







## BUSINESS LAW

## U.S. trade: neither free nor fair

By A. H. HERMANN, Legal Correspondent

IF THE dollar could be simply talked down, the Washington house party last weekend could fill U.S. industry with hope and put Congressmen's protectionist zeal at rest. But President Reagan does not seem to believe in this particular miracle. So far he has tried to pre-empt protectionist legislation by protectionist executive action which can be more flexible and suspended or called off as required. Now he will also join in the legislative activities.

Not only free but also fair is a trade policy slogan coined to speed the passage of the 1980 Trade Act. The protectionist measures of U.S. trading partners are being answered by the U.S. in the same vein. Exchange rates (and not only the dollar) which are our step with ratios of purchasing powers create rapid shifts in trade which governments try to stem and regulate, mostly in contravention of their free-trade undertakings.

The legal activity in the U.S. is on a very grand scale, commensurate with trade rapids of Niagara dimensions, expected to produce this year a trade deficit of some \$150bn.

To cope with the marginal problem of subsidies real, imaginary or simply pretended, some 300 bills are now before Congress. The declared aim of these bills is to stop imports of goods enjoying some unfair advantage, or originating from a country which puts obstacles in the way of U.S. products and services.

Seeing that he cannot beat them, the President has now obviously decided to co-operate with Congress on legislation which would enhance the protection of U.S. intellectual property, improve anti-dumping and countervailing duty laws and speed up the settlement of trade disputes. This is a new development, since for some time now the President has been trying to take the wind out of the legislators' sails by activating such executive powers as he has under the existing legislation.

The problems are not new. Early in 1984 an attempt was made to streamline the agencies dealing with trade, when Senator William Roth proposed that the Office of the U.S. Trade Representative should be merged with the trade division of the Department of Commerce, Don Bonker, a leading Democrat, expanded the proposal when introducing it into the House of Representatives by calling for the establishment of an Industrial Competitiveness Council.

composed of members from industry, trade unions and Government departments. One day perhaps we will wake up to discover that the U.S. does speak with one voice on trade matters. Alas, not yet.

If the idea behind this proposal was to provide some export subsidies, it seems now to take the form of the President's \$300m "war chest" from which U.S. exporters will be helped to overcome subsidised competitors on the world markets.

While the executive and legislative speak with many voices, it is impossible to discern any clear cut political division on trade issues. "Old" Democrats seem to remain true to the ideal of free trade, but "new" Democrats are ready for "temporary" defensive measures, being more responsive to trade union pressure. That is why the Democratic majority in the House passed, in November 1983, the "domestic content" legislation, which would have obliged the exporters to use U.S.-made parts in cars sold in the U.S. However, protectionism is not exclusive to Democrats; Republicans from large industrial states push Washington towards trade protection with no less vigour.

The tendency towards broad legislation in contrast to executive measures more narrowly targeted at individual products and trading partners has emerged already in 1983 in the form of Senator John Danforth's Reciprocity Bill adopted by the Senate. This would give the President power to reduce or increase trade barriers in response to trade policies of other countries.

As the 1974 Trade Act gives the President authority not only to retaliate against hostile foreign trade practices but also to impose tariffs and quotas to protect U.S. industry against injury by any increase in worldwide imports of a particular product, such legislative proposals as the clearly superfluous, though indicative of the electorate's mood.

Another 1984 project, the Trade Remedies Reform Bill, would go beyond the measures now available against dumping and state subsidies by making it possible to respond by the imposition of countervailing duty to foreign governments' plans or schemes designed to assist exports and to make them more competitive.

The President, as he said, is now prepared to work with the Congress on such legislation.

Perhaps he sees in it an opportunity to modify the law as interpreted by the U.S. Court of International Trade judgment on July 30 1983. The Court ruled (in Continental Steel v. U.S.) that countervailing duties can be applied also to imports from non-market economies, even if it is impossible to demonstrate how a subsidy distorts the (non-existent) market. The Court said it was enough to distinguish between the normal operation of the central control and exceptional or disproportionate measures amounting to subsidisation.

Judge Watson said that subsidisation could be detected as a diversion from a "pattern of regularity". The reasoning of the problem of measuring the subsidy, but the judge thought that the Commerce Department was well able to grapple with this problem.

An even more touchy problem was raised by a group of Congressmen who asked the U.S. International Trade Commission to activate the powers under the Tariff Act under a 1930 Statute) to ban imports produced by slave labour.

Another more recent proposal, aimed at similar range of products, is Bill HR 2451 introduced by Congressman Sam Gibbons, Chairman of the House Sub-Committee on Trade. It would impose countervailing duty whenever goods benefited from special pricing of natural resources and thus caused injury to U.S. industry. The supporters of this measure, in mind oil products, petrochemicals and uranium. Such measures, argues the Administration, would violate GATT by countervailing "generally available government assistance" and not only subsidies to particular industries.

The latest batch of bills, now before the Congress, includes those that would put a 25 per cent duty surcharge on imports from countries which export to the U.S. substantially more than they import from it. Who does not, one can ask, though Japan, the EEC, and Korea.

President Reagan's latest direction to the U.S. Trade Representative urges Dr Clayton Yeutter to proceed against unfair trade practices of foreign governments "justifiably, unreasonably or discriminatorily, or to restrict U.S. commerce." Trade has to be not only free but also fair. Free for U.S. exporters, fair to U.S. consumers—and the devil take the hindmost!

per cent in the first quarter of 1985. The President could impose the quota under the escape clause of the 1974 Trade Act which provides for the imposition of tariffs, quotas or the negotiation of "orderly marketing agreements" when worldwide imports of a particular product substantially increase to the detriment of U.S. producers. Under Section 201 of the Act, the U.S. International Trade Commission has six months to determine whether the U.S. industry suffered an injury and the President has a further 60 days to decide whether he will accept the recommendations.

The footwear quota recommendation was rejected by the President on the grounds that it would be too costly, have adverse effect on major foreign suppliers such as Brazil, and that in any case the U.S. industry is becoming more efficient by a process of integration. However, the President is under Section 301 of the same Act to retaliate against discrimination of U.S. products by the EEC. He increased the tariff on imports of shoes from the EEC to 20 per cent.

The President also threatened retaliation against EEC subsidies of canned fruit and Japanese quotas on leather products unless a negotiated solution could be reached by December 1. He ordered an investigation of Korean restrictions on U.S. fire and life insurance, of Brazilian restrictions on imports of U.S. computers and of Japanese restrictions on U.S. tobacco products. Such investigations under Section 301 have to be completed within 12 months and private parties can take part in them.

An even greater potential threat to U.S. business partners is the possibility opened by Section 301 to individual companies to file their own petitions if the Administration fails to do so. The Aluminum Company of America is about to launch such a private enforcement procedure against Japan.

President Reagan's latest direction to the U.S. Trade Representative urges Dr Clayton Yeutter to proceed against unfair trade practices of foreign governments "justifiably, unreasonably or discriminatorily, or to restrict U.S. commerce." Trade has to be not only free but also fair. Free for U.S. exporters, fair to U.S. consumers—and the devil take the hindmost!

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Continued from

Continued from Page 31

Answers:



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Continued on Page 29



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Drifting along under the clouds

A FURTHER round of liquidity help to the U.S. credit markets by the Federal Reserve reinforced Wall Street's belief that the board may be about to ease its credit policies to help lower the dollar's foreign exchange rating, writes Terry Byland in New York.

A firm opening in the stock market was quickly reversed and prices fell steadily to show a fall of nine Dow points at mid-session.

A brief rally then proved unsuccessful and the Dow Jones industrial average ended a net 9.07 points down at 1314.05. Turnover remained brisk at 93m shares, and stocks were lower across the broad range of the market.

The Fed's intervention, for the third successive session, included action on its own account, and was seen as heightening prospects for a cut in the 7½ per cent discount rate. Bond prices rose smartly, although retail demand slackened after mid-session.

Help was given in two tranches - first by overnight system repurchases and then by the purchase of 500m bills on the Fed's customer accounts. Tuesday's \$3bn customer repurchases represented the highest daily injection from the Fed for nearly two years.

Short-term rates eased again. The market's key long bond is now about

half a point higher than before the announcement of the plan by the U.S. and its trade partners to reduce the dollar exchange rate.

General Foods' stock made a delayed start, as traders faced an avalanche of orders. As soon as trading started again, General Foods jumped \$5 to \$108½, and nearly 3m shares changed hands before lunchtime.

Speculation was heightened when Philip Morris raised a substantial loan which seemed to point to an impending offer for General Foods. At \$75½, Philip Morris stock fell \$1.

There was another spurt of heavy block trading in bank stocks. Two blocks of 1m shares each in Manufacturers Hanover left the stock \$¼ up at \$35. About 14 per cent of the bank's equity has been traded this week in several massive block trades.

There was weakness in the insurance sector, where analysts were computing the potential insurance costs of the Mexican earthquake and of Hurricane Gloria, which is now heading for the U.S. east coast.

Among those insurers which have admitted expecting claims on the Mexican calamity, Aetna Life & Casualty fell \$1 to \$44½, Travelers Corp. fell \$1½ to \$40, Continental Corp. fell \$1½ to \$38½, and General Re \$2½ to \$79½.

Technology issues again undermined the market. IBM, disclosing the expected reshaping of the sales effort, lost \$2½ to \$124 on moderate but persistent selling. Also on the slide again were Honeywell, down \$1½ to \$61½, and Digital Equipment, \$1½ off at \$107½.

Commodore International, announcing a \$124m loss on the final quarter, ended unchanged at \$9. Looked in dispute with Mr Steven Jobs, its founder and former boss, Apple Computer eased

\$½ to \$15½ in nervous trading.

With sales gains still strong in mid-September but beginning to slow down, the Detroit carmakers were a shade easier. General Motors eased \$½ to \$86½, and Ford shed \$½ to \$43½.

Profit takers moved into the pharmaceuticals, bringing falls of \$1½ to \$108½ in Merck, of \$½ to \$46½ in Pfizer and of \$2½ to \$55 in Bristol-Myers.

Chemicals, however, held steady with minor losses of \$½ to \$45 in Monsanto and of \$1 to \$56½ in Du Pont. There was support for Union Carbide, up \$½ at \$54.

Stock in Richardson Vicks jumped \$1½ to \$47½ after the Richardson family disclosed that it has increased its stake, a move seen as putting pressure on Unilever for better terms.

In the credit markets, federal funds traded erratically after opening at 8 per cent. Analysts were cautious about interpreting the Fed's moves, pointing out that the Yom Kippur holiday coincides with the usual weekly bank settlement operation.

Three-month Treasury-Bills held steady but other money market rates eased again.

### LONDON

## Unsettling influence of firm pound

WORRIES about the firmer pound's impact on major exporters' profitability depressed London yesterday for the fourth consecutive day.

The market was not helped by fading hopes of lower interest rates and the Jewish Day of Atonement (Yom Kippur) holiday kept some investors away.

The FT index ended the day 2½ down at 980.6, making a decline of 27.2 during the past four days.

One brighter note was a sharp rise in Allied Lyons by 16p to 283p on news that Imperial Group is considering joining the Elders DXL consortium bid for Allied. There were few features among secondary equities, however.

Chief price changes, Page 29; Details, Page 28; Share information service, Page 26-27.

### CANADA

CONCERN over the effects on Canada of plans to curb the U.S. dollar affected Toronto, which fell broadly.

Gold, which sparked a rally earlier this week, declined for the second day running. Campbell Red Lake lost C\$½ to C\$37½, Pegasus was C\$¼ lower at C\$11½ and Dome Mines was also down C\$¼ at C\$12½.

In Montreal, banks and utilities were generally lower while industrials showed some resilience.

### SOUTH AFRICA

NERVOUSNESS over the gold price affected Johannesburg and golds - some of which have risen up to 50 per cent in the past six weeks - closed generally lower in this trading.

However, Randfontein Estates continued its upward trend rising R2 to R230 and Blyvooruitzicht edged up 25 cents to R15.35. Southvaal lost R1 to R94.

### NORWAY

## Ceiling move may bring bulls down from the heavens

THIS WEEK'S Norwegian Government decision to abolish the ceiling on bank interest rates could finally turn the tide in the three-year-old bull market enjoyed by the stock exchange, writes Fay Gjerstad in Oslo.

However, in spite of the rates decision, the bourse reached another all-time high yesterday with the Stock Exchange index closing 0.54 up on the previous day's record at 388.77.

Among yesterday's gains was Borregaard which was back at its Monday record of Nkr 448 after adding Nkr 1. Norsk Data was Nkr 3.50 up at Nkr 391, while Storebrand, which earlier this week surged to a new peak, was Nkr 5 down at Nkr 290.

Banks advanced again with Bergen Nkr 3.50 up at Nkr 155 and Christiania up Nkr 5 at Nkr 155.

The increased cost of borrowing which is bound to follow the removal of official interest "guidelines" will hit the numerous companies and individuals who have been borrowing to finance their share purchases. It will also push up corporate finance costs generally - at a time when many key Norwegian companies are facing the prospect of lower earnings because of the fall in the U.S. dollar and weaker world demand for important Norwegian exports such as aluminium and ferro alloys as well as oil and gas.

Despite these developments, share prices may keep moving upwards - or suffer only a temporary setback. This will justify the optimists' views that the boom will continue, provided the coalition retains power. Foreign analysts foresee still further price rises, arguing that even at today's levels many Norwegian shares are undervalued.

But several Norwegian observers are more pessimistic. Among them is Mr Harald Andreassen, of the Norwegian Bankers' Association. He points to an apparent correlation, over the longer term, between share prices (adjusted for inflation) and the value, in fixed prices,

### EUROPE

## Spectre of dollar fails to intimidate

THE SPECTRE of a sharply lower dollar failed to intimidate the European bourses yesterday as some centres repaired the worst damage incurred on Monday and Tuesday following the attempt by leading finance ministers to curb the U.S. currency's rise.

Frankfurt set the pace with a stunning jump to a record high with the Commerzbank index gaining 36.1 to a peak 1,558.8. The mood of the session was that the post-Group of Five shake-out had been overdone and support centred on banks and carmakers again with foreign buyers very much in evidence.

BHF surged DM 29 to DM 362 amid the euphoria and Tuesday's hint of a higher dividend while Deutsche Bank scored an equally impressive DM 22.50 surge to DM 627.50.

Among the leading carmakers, BMW rallied DM 11 to DM 485 although Porsche, which slumped DM 75 on Monday, continued to lose ground with a further DM 5 fall to DM 1,342. Daimler, however, managed to recoup DM 21 of its recent setback to close at DM 973.

The leading department store groups, which resisted the dollar fears earlier in the week, extended their gains, with Herten DM 8 ahead at DM 219 and Kaufhof DM 4 up at DM 324.

Veba made good progress on bearish interest rate trends as the energy, oil and chemical group sprinted DM 10.70 ahead to DM 252.70 and RWE settled DM 5.20 stronger at DM 208.

Other features of the session included a DM 5.50 gain to DM 262.50 for Preussag and a hefty DM 75 drop for Munich Re at DM 1,855. Fellow insurer Allianz added DM 45 to DM 1,830.

Electrical blue chip Siemens settled unchanged at DM 600 despite early strength.

A tentative view that the dollar's lower level might hold in the medium term re-ignited the bond sector and prices firmed by up to 25 basis points. The Bundesbank continued to feed demand cautiously with sales of DM 33.7m of paper after Tuesday's sales of DM 34.1m.

Institutional and mutual funds buying buoyed Milan in active trading that reversed the losses sustained in the two previous sessions.

Ciga rose L0.15 to L11.575 on rumours of a public tender for shares of the hotel group.

Leading industrial issue Fiat advanced L80 to L4,585 and Olivetti firmed L40 to L7,300. Oil industry services group Saipem rose L350 to L6,550 on reports of a possible major capital increase for the group.

Brussels lost more ground although isolated gains featured in otherwise moderate trading. UCB suffered one of the sharpest falls of the session with its BFr 330 to BFr 5,100 while Solvay lost BFr 190 to BFr 5,250. Wagons Lits, the travel and tourism group, persisted on its path to record levels with a BFr 30 gain to BFr 3,085 while Gevaert also managed to move against the trend with a BFr 30

advance to BFr 4,230. Specialist construction group Cimenteries CBR put on a further BFr 20 to BFr 2,540.

Internationals remained out of favour in a cautious Amsterdam that turned lower for the third consecutive session. Unilever suffered a Fl 4 setback at Fl 234 although Royal Dutch proved less volatile with its Fl 1.80 drop to Fl 187.10.

Bonds were sluggish with scattered gains of up to 20 basis points and isolated declines of 25 basis points.

Exchange rate uncertainty overshadowed Zurich equities. Bonds finished little changed.

Stockholm made solid progress on heavy institutional buying in SKF, which put on SKr 7 to SKr 240 and Aga, up SKr 2 at SKr 130. Strong foreign, notably U.S., buying was evident in both issues.

Madrid fell in thin trading and Paris retreated under the influence of the dollar and the political uncertainties brought about by the Greenpeace affair.

### AUSTRALIA

SPECULATION of two takeover bids helped brighten Sydney which closed steady after a day of slightly lower prices with the All Ordinaries index ending 0.7 up at 961.3.

The bid rumours followed active trading in James Hardie, which jumped 40 cents to A\$3.70, and Kern Corp, which gained 10 cents to A\$2.50.

BHP, after surrendering all its gains over the past week, recovered to close 8 cents down at A\$7.38.

Elsewhere, Herald and Weekly Times firmed 15 cents to A\$5, Fairfax was up 20 cents to A\$9.30 and Lend Lease gained 6 cents to A\$6.36. Hooker shed 10 cents to A\$2.10 as did News Corp at A\$8.90.

### HONG KONG

DIMINISHING prospects of a rise in interest rates helped give a slight lift to an otherwise mixed Hong Kong.

As the Hong Kong dollar strengthened, fund managers started to buy selectively, although there was not much interest from small investors. The Hang Seng index finished 5.56 down at 1,547.89.

Among leaders, Swire Pacific was up 70 cents to HK\$24.70, Hutchinson Whampoa 10 cents to HK\$26 and China Light 10 cents HK\$15.20.

Banks were under pressure on concern over their exposure to the Oriental Overseas shipping group. HK Bank eased 5 cents to HK\$7.10 and Hang Seng Bank 75 cents to HK\$41.

### SINGAPORE

ACTIVE trading fuelled by speculative buying helped Singapore close on a mixed note after earlier profit-taking had caused prices to fall.

The Straits Times industrial index closed 0.30 higher at 782.60.

Federal Cable, the most active with 15m shares traded, rose 11 cents to S\$1.36 while MBF Holdings soared 47 cents to S\$3.49 and Fraser and Neave put on 15 cents to S\$6.05.

Among losers were Cold Storage which lost 4 cents to S\$3.08, Hong Leong Finance which ended 9 cents down at S\$2.50 and Malayan Banking which lost 5 cents to S\$3.75.

Hotels and properties were slightly higher while plantations and minings were marginally down.

### TOKYO

## Selective demand on rate hopes

BLUE CHIPS and biotechnology-related issues eased in light Tokyo trading yesterday, pulling the broader market back after four sessions of gains, writes Shigeru Wakiyuki of Jiji Press.

Amid growing hopes of lower interest rates, large capital issues, such as Mitsubishi Heavy Industries, and utilities were traded actively. Large construction groups such as Kajima Corp also attracted buyers.

The Nikkei-Dow market average lost 50.79 to finish at 12,704.81.

Volume swelled to 588m shares from the previous day's 478m. Losses outpaced gains by 475 to 350, with 130 issues unchanged.

Many institutional buyers are counting on official discount rate cuts in Japan and the U.S. following the Group of Five agreement to reduce the value of the U.S. dollar and heavy dollar selling by the Bank of Japan in Tokyo on Tuesday.

Individual investors selectively bought domestic demand-oriented issues such as constructions in the hope of stronger government measures to boost demand.

Yesterday's heavy trading in large-capital and domestic issues partly reflected investor hopes of making quick profits. Securities houses are expected to promote these stocks for the new business year beginning in October.

Among large-capital issues, Tokyo Gas and Tokyo Electric Power were buoyed by prospects of lower interest rates. Trading in these shares was temporarily suspended by a rush of buy orders.

Tokyo Gas, third most active with 30m shares traded, rose Y26 to a new record of Y300. Tokyo Electric Power, fifth most active with 11m shares, hit a peak of Y2490, up Y130.

Large construction groups were the most popular domestic stocks. Kajima Corp gained Y39 to Y583 and Taisei Corp Y24 to Y420. Housing-related issues also performed well, with Sekisui House firming Y37 to Y368 and Shokusan Jutsu Y24 to Y608.

Blue chips lacked buying support and eased almost across the board. Matsushita Electric Industrial fell Y20 to Y1,710. Biotechnology stocks also lost ground.

The bond market surged on aggressive buying by banks and securities houses. The yield on the benchmark 6.8 per cent government bond due in December 1994 plunged to another record low of 5.730 per cent from Tuesday's 5.785 per cent. Yields on bonds with about eight years or more remaining to maturity also fell to about 5.8 per cent.

Trust banks, encouraged by the Ministry of Finance to restrain foreign bond purchases, sharply increased their acquisition of long-term government bonds. Their net purchases in the past three trading days were estimated at between Y300bn and Y400bn by one large securities firm.

### KEY MARKET MONITORS



NEW YORK	Sept 25	Previous	Year ago
DJ Industrials	1,312.05	1,321.12	1,207.15
DJ Transport	644.31	650.16	612.78
DJ Utilities	151.77	152.60	135.93
S&P Composite	180.66	182.62	165.62

LONDON	Sept 25	Previous	Year ago
FT-100	980.6	982.7	889.0
FT-SE 100	1,275.2	1,280.1	1,125.9
FT-A All-shares	619.89	623.82	532.76
FT-A 500	680.17	684.24	590.39
FT Gold mines	306.3	310.9	557.3
FT-A Long gilt	10.27	10.27	10.40

TOKYO	Sept 25	Previous	Year ago
Nikkei-Dow	12,704.81	12,756.6	10,604.8
Tokyo SE	1,018.30	1,017.50	819.48

AUSTRALIA	Sept 25	Previous	Year ago
All Ord.	961.3	960.8	728.4
Metals & Mins.	510.9	516.0	440.3

AUSTRIA	Sept 25	Previous	Year ago
Credit Aktien	99.33	99.21	54.25

BELGIUM	Sept 25	Previous	Year ago
Belgian SE	2,449.61	2,467.86	-

CANADA	Sept 25	Previous	Year ago
Toronto	1,896.90	1,934.0	1,948.0
Metals & Mins.	2,615.90	2,666.2	2,366.5
Montreal	127.42	129.43	116.91

DENMARK	Sept 25	Previous	Year ago
SE	n/a	215.74	167.65

FRANCE	Sept 25	Previous	Year ago
CAC Gen	213.5	216.2	178.3
Ind. Tendance	119.5	122.2	116.5

WEST GERMANY	Sept 25	Previous	Year ago
FAZ-Aktien	529.17	517.05	361.82
Commerzbank	1,569.8	1,523.7	1,061.7

HONG KONG	Sept 25	Previous	Year ago
Hang Seng	1,547.68	1,553.24	1,010.23

ITALY	Sept 25	Previous	Year ago
Banca Com.	336.19	338.98	214.34

NETHERLANDS	Sept 25	Previous	Year ago
ANP-CBS Gen	218.2	218.8	174.1
ANP-CBS Ind	189.4	191.9	135.3

NORWAY	Sept 25	Previous	Year ago
Oslo SE	368.77	368.23	254.47

SINGAPORE	Sept 25	Previous	Year ago
Straits Times	782.6	782.3	693.89

SOUTH AFRICA	Sept 25	Previous	Year ago
JSE Golds	-	1,111.2	996.7
JSE Industrials	-	980.4	856.2

SPAIN	Sept 25	Previous	Year ago
Madrid SE	107.9	108.26	146.97

SWEDEN	Sept 25	Previous	Year ago
J & P	1,392.57	1,387.81	1,416.33

SWITZERLAND	Sept 25	Previous	Year ago
Swiss Bank Ind	483.2	485.1	373.7

WORLD	Sept 24	Prev	Year ago
Capital Int'l	218.3	218.9	182.8

STOCK MARKET INDICES	Sept 25	Previous	Year ago
DJ Industrials	1,312.05	1,321.12	1,207.15
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Montreal	127.42	129.43	116.91

& T	Price	Yield	Price	Yield
% June 1990	100%	10.25	100%	10.25
% July 1990	81½	8.70	81%	8.70
% May 2000	83%	11.08	83%	11.08



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# JOBS COLUMN

## What executives' pay buys around the world

BY MICHAEL DIXON

ALONGSIDE appear the latest rough indicators of how much managers doing similar jobs in different countries can buy with the money they take home from work.

The figures come from the annual surveys made by Employment Conditions Abroad. It is a trade association which provides the organisations subscribing to it with details on the levels of pay and perks around the world.

In all ECA covers about 75 countries, but my table is confined to 16. Anyone wishing for extra information should contact Sue Winterbottom at Anchor House, 15 Britten Street, London, SW3 3TY; telephone 01-551 7151, telex 289751 Europa G.

The table shows the buying power, expressed in sterling at exchange rates prevailing on September 2, of managers at three different levels of seniority.

The lowest is represented by the left-hand pair of columns of figures headed "Level 1." This typifies the head of a managerial function such as marketing in a single subsidiary company of a British group. Level 2 refers to the head of marketing or whatever covering a division of several subsidiary companies. The top rank, level 3, signifies the chief of the function throughout an entire group.

To arrive at the purchasing-power figures, ECA first takes

Country	Level 1 = head of function in subsidiary 1985 (1984)	Level 2 = head of function in division 1985 (1984)	Level 3 = head of function in group 1985 (1984)	% rise from level 1 1985 (1984)
Switzerland	25,047 (22,100)	32,088 (28,180)	41,119 (34,830)	64.2 (64.7)
United States	24,152 (22,230)	31,283 (28,140)	40,122 (35,430)	66.1 (66.3)
West Germany	23,262 (20,170)	30,587 (26,380)	40,182 (36,430)	72.7 (80.6)
France	21,722 (19,120)	29,571 (25,870)	37,672 (32,540)	73.4 (70.2)
Canada	22,465 (20,840)	29,314 (26,250)	37,672 (32,540)	73.4 (70.2)
Italy	19,005 (17,020)	26,572 (22,970)	32,944 (28,880)	73.3 (81.4)
Spain	18,287 (17,130)	24,438 (22,360)	30,432 (29,800)	64.4 (74.0)
South Africa	19,029 (17,610)	23,629 (22,270)	30,914 (28,720)	62.5 (71.0)
Belgium	17,507 (15,710)	21,921 (19,560)	28,505 (23,660)	62.8 (50.6)
Australia	16,780 (15,910)	20,545 (19,080)	25,153 (24,060)	49.7 (57.2)
Netherlands	16,473 (14,950)	20,276 (18,690)	25,388 (23,370)	54.1 (54.3)
Greece	14,341 (12,150)	18,276 (16,230)	22,913 (20,930)	58.4 (44.6)
United Kingdom	13,608 (12,560)	17,774 (16,760)	22,913 (20,930)	58.4 (44.6)
Norway	12,482	15,413	—	—
Finland	11,443	14,388	—	—
Ireland	12,388 (10,410)	14,353 (12,310)	18,368 (14,750)	48.3 (41.7)
Denmark	9,821 (12,360)	12,408 (15,830)	15,740 (20,470)	60.3 (45.6)
Sweden	10,426 (11,440)	12,025 (13,400)	13,699 (16,130)	31.4 (41.0)

the basic salary plus cash bonuses which are fixed—distinct from varying with profits and so on—typically paid to managers at each of the levels in the different countries. From the resulting gross sum are deducted the standard tax, social security payments and the like prevailing in the place concerned. In every case the manager is assumed to be a native of the country, married with two children and receiving the standard family allowances. That gives the net pay figure. What it will buy is then worked out with reference to a range

of surveys of international living costs for executives. But no account is taken of the relative costs of housing, gas and electricity. The respective buying powers are then translated into terms of UK prices. As an illustration: the level 2 manager in Switzerland has a gross of \$38,280 and a net of \$38,280. But since Swiss living costs are higher than those in Britain, the purchasing power works out at \$20,088. The gross figures for the UK executive at each of the three levels are: 1—\$18,890, 2—\$25,730, and 3—\$35,500; the nets are of course the same as the buying-power

Overall the table indicates that the managers have improved their standard of living this last year in 14 of the 16 countries for which we have comparative information. These include South Africa. Despite the plummeting of the Rand, there had been no consequent inflation of executive living costs at the time of ECA's survey.

Danish and Swedish managers, alas, seem to have got poorer.

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The Manager/Training Officer will carry out and train others in the production co-ordination, marketing, buying, book-keeping, administration etc. Formal qualifications are less important than relevant experience which may include running a business or co-operative retailing; experience as a general sales, office or personal manager; accountant or buyer.

Two year contract including modest living allowance, frequent no funding for dependents. Applicants must be resident in UK or Ireland.

For details send large a.s.e. and short c.v. to:

ROSE GORRINGE  
Dept F73  
International Voluntary Service  
53 Regent Road, Leicester

## Financial Recruitment Advertising

Top flight graduate seeking career change?  
Progress into.....

## INVESTMENT MANAGEMENT

Salary not a limiting factor

Our client is an established, independent investment company with substantial funds under management, principally in UK and overseas equity markets. The company has a particular reputation for maximising returns for its institutional clients, and continued expansion has created a need for an additional member of the investment team.

Candidates, aged in their mid or late 20's, should have a good degree from a major university. Whilst a background in Investment Analysis is desirable, this is by no means essential provided that the candidate can demonstrate strong analytical skills, understanding of balance sheets and accounting principles. Above all, our client seeks an individual of evident potential who has the ability, enthusiasm and personality to earn the respect of colleagues, directors and clients.

This is a rare opportunity to learn the business of investment management within a small, successful and highly professional team. The rewards will be considerable, both financially and in terms of career development.

Interested candidates should write initially to Ken Anderson at the address below, enclosing a full Curriculum Vitae and stating how the requirements are met. Please quote reference 860, and indicate in a covering letter any companies to which you would not wish your application to be forwarded.

Anderson, Squires Ltd  
177 Cheapside  
London EC2V 6BU

Anderson, Squires

## An International Investment group seeks to recruit a top-level Chief Executive

to head their British division whose business is financial and cash-oriented. This business is presently operated from a multiple branch network in prime retail locations in Central London. Approximately 180 staff are employed. The Chief Executive would be required to assume full profit responsibility and report to Group Headquarters in Brussels. A vigorous expansion programme is scheduled and the Chief Executive would quickly be expected to make a further significant contribution. He or she would be working within a group which enjoys rapid worldwide expansion and which offers entrepreneurial opportunities and rewards.

In the first instance reply to:  
Box A9138, Ref WNB, Financial Times  
10 Cannon Street, London EC4A 4BY

## FOREX APPOINTMENTS

For Forex, Capital Markets and Treasury appointments consult a specialist agency

TERENCE STEPHENSON  
Prince Rupert House  
9-10 College Hill, London EC4R 1AS  
Tel: 01-248 0253



## Senior Bankers Nigeria

A prominent Nigerian state has obtained the necessary approvals to establish a state bank in which it will be the majority shareholder in a joint venture with an overseas investor/technical partner and local businessmen. It will be incorporated in Nigeria as a commercial bank and will offer a full range of banking services — high street, corporate and international. It will be run strictly as a business organisation and supervised by the Central Bank of Nigeria. The intention is to become operational mid 1988.

The technical partner will identify the core professional staff for the Bank, and have been asked to assist with the three most senior appointments.

### Managing Director

To be responsible to the board for the overall establishment of the Bank and the determination and implementation of its structure and strategies.

Salary £85,000 tax free, plus N36,000 living expenses payable in Nigeria.

### Director — Foreign Operations

To establish and develop the Bank's correspondent banking and money market strategies, facilities and relationships.

Salary £40,000 tax free, plus N24,000 living expenses payable in Nigeria.

### Financial Director

To determine and implement the Bank's approved financial strategies and procedures, assume responsibility for administration, and install and oversee from the outset an appropriate and fully computerised management information and control system.

Salary £40,000 tax free, plus N24,000 living expenses payable in Nigeria.

The three appointees will have extensive successful experience of international banking — especially in the third world and almost certainly in Nigeria — and an easy familiarity with the international funding institutions. Nigerian requirements demand that they should all be qualified AIB as minimum in addition to any other qualification.

In addition to the benefits indicated separately above, the three appointees will each enjoy free furnished accommodation and medical care, appropriate domestic staff, chauffeur driven car, and six weeks annual leave. Personal pension plans will obtain.

These are important appointments. Letters of application should be sent to Mr C A Cotton, Executive Recruitment Division, Stoy Hayward, 8th Floor, Peter House, St Peter's Square, Manchester M1 5BH, quoting reference M 726, and clearly indicating the position for which application is being made. Interviews will be held in the UK.



**Stoy Hayward Associates**

MANAGEMENT CONSULTANTS

A member of Forrester & Forrester International

## Top Management Appointments

The Geest Organization plans a substantial period of growth and development. Already the leading U.K. distributor of fresh fruit and vegetables, Geest holds a major market share in bananas; is a leading grower of houseplants and supplier of garden products; sustains a significant share of the chilled processed salads market; operates a scheduled shipping service to the Caribbean and sells and distributes its products daily in the U.K. through its trucking and distribution fleets and through thirty wholesale branches and eleven marketing centres to a wide variety of leading multiples, secondary wholesalers and High Street shops.

We currently seek to strengthen the Organization in the financial/commercial area, and, in anticipation of the normal retirement of some Board members during the next 2-3 years, in other areas. We, therefore, invite applicants alongside internal candidates for the following key positions:

### Director — Finance

Reporting to the Chairman of Geest Holdings (the parent company), the Director — Finance will be responsible for the financial and commercial affairs of the Geest Organization and will also serve as a Director of Geest Industries Limited (the principal trading company).

Candidates must possess a high level of financial acumen and must provide evidence of intellectual and personal qualities and a proven track record in match this demanding position. All applicants must be of graduate or MBA level and some City and international experience would be an advantage.

In addition, we are seeking candidates for the following Board level appointments with Geest Industries. All Directors share accountability for the businesses of Geest Industries whilst individually taking responsibility for particular functions and/or operational Divisions.

### Executive Directors (Designate)

Candidates must have demonstrable directorial potential, general management competence, commercial nous and strategic planning skills. Direct experience in Geest-related operations is desirable.

Successful candidates may be expected to come into the business in a Board support/senior executive role in order to obtain and strengthen relevant experience and to confirm mutual compatibility.

### Personnel Director (Designate)

A broadly based innovative personnel executive with strong management development and I.R. competence is required.

The successful candidate will take immediate responsibility for Employee Development and Training including the Geest Training Centre and will support the present Director with senior recruitment and personnel strategies and policies.

Compensation for all posts is attractive and of a level to interest the most qualified candidates. The location for the above posts is Spalding, Lincolnshire with excellent education facilities and reasonable and sometimes interesting housing. Relocation assistance will be provided if required.

Interested parties should write with full bio-data to John Kennard, ADGH Advertising & Recruitment Services Limited, 57 Jersey Street, London, SW1Y 6JD.



THE GROWTH COMPANY

Scottish Amicable Investment Managers Limited

## INVESTMENT MANAGER

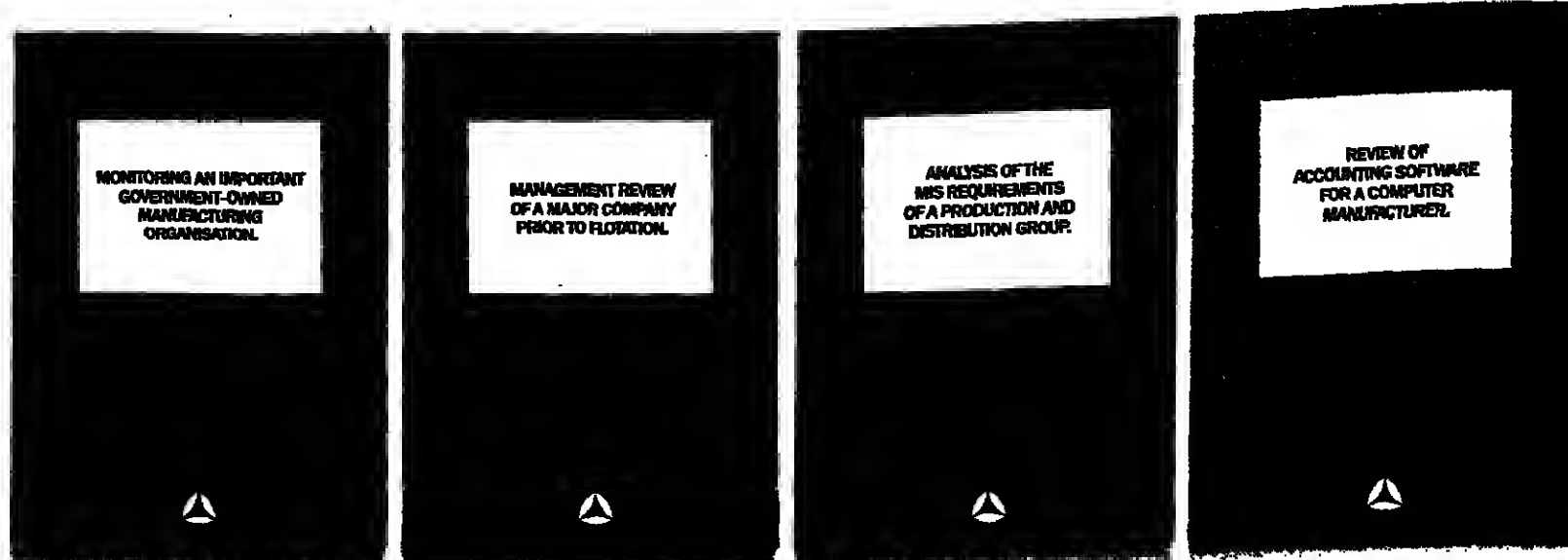
Scottish Amicable wishes to expand its Investment Management team at a potentially senior level and is seeking to recruit an energetic person who would be able to make an immediate contribution in the areas of fund management and client liaison.

The position is based at the Society's Head Office at 150 St Vincent Street, Glasgow.

The successful candidate will have at least five years experience of investment markets and should be able to demonstrate above average ability in a number of facets such as communication and initiative. The preferred age range is 28-35 and potential applicants currently earning less than £20,000 are unlikely to be successful.

A generous remuneration package is on offer with considerable scope for advancement within a fast growing Investment Management Company.

Please apply to Mrs H C Rivers, Asst. Staff Manager (Recruitment & Training), Scottish Amicable Life Assurance Society, Craigforth (P.O. Box No. 25), Stirling, FK9 4UE. Telephone No. 0786-73141.



## "WOULDN'T YOU FEEL A SENSE OF ACHIEVEMENT IF YOU'D SUCCESSFULLY CARRIED OUT THESE ASSIGNMENTS IN THE PAST YEAR?"

RODNEY SLEE

Rodney Slee is an FCA. He has held various financial appointments in industry and commerce both in the UK and in the Middle East. In 1984 he joined Touche Ross because he felt convinced that Management Consultancy held a wider, more intellectual challenge than was perhaps available in a pure accountancy practice. He was right.

In the past year he has been successfully involved in a range of assignments, including those above, where he found the complex problem solving work to be important,

demanding, and even a little daunting at times. In return came an overwhelming sense of purpose and achievement, and a diverse involvement in business life that many people can only envy.

If your specialisation includes economics, accountancy, engineering, marketing, or personnel, take a closer look at management consultancy in general and Touche Ross in particular.

Let's find out together if we can be partners in business.

The first step is to write, with full CV, outlining why you feel you're worth up to £30,000 plus a car, to: Michael Hurton, (Reference 2317), Touche Ross & Co., Management Consultants, Hill House, 1 Little New Street, London EC4A 3TR. Telephone 01-353 8011.

**Touche Ross**  
The Business Partners

## BANKER LONDON

International Financial Services Company with retail monetary business operating in five countries wishes to appoint an experienced and qualified Banker for its London operations. Probably Branch Manager level and above, age is not material. The banking side of the business is expanding and the position calls for the ability to demonstrate entrepreneurial skills, to open and develop branches and to recruit and motivate staff at all levels. A substantial package will be structured for the right person.

Write with full CV to:  
Ref WHB  
Box A9135, Financial Times  
10 Cannon Street  
London EC4P 4BY

## Business Development Analyst Oil Industry

London

salary £16-18,000

This major British oil company has extensive activities in various parts of the world.

The position of Business Development Analyst primarily deals with the appraisal of, and reporting on, UK expansion and acquisition opportunities, principally within the oil or oil related industries. Other activities will include participation in the planning and production of Quarterly and Annual Reports and involvement in various other Parent Company activities.

Candidates in their mid to late twenties should hold either an MBA, an accountancy qualification, or have experience of a similar role in a City environment. The successful candidate will have considerable analytical and report writing skills, and be able to fit into a small team. Prospects for career development are excellent. Reply in confidence, giving concise personal and career details, to: Hugh Everard, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH or call on 01-405 0442 quoting reference 2058.



**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

## TREASURER

Salary up to  
**£30,000**  
+ car + benefits

With assets growing rapidly towards £3 billion C&G is widely recognised as one of the most efficient and progressive of the top Building Societies.

The Society intends to appoint a TREASURER to manage liquid funds currently in excess of £500 million and to control the Society's wholesale fund raising operations. This will be a new post, based in Cheltenham.

The successful candidate will have several years' experience at a senior decision-making level in the gilt and money markets and will be able to demonstrate a record of success. An ability to recognise and seize opportunities is essential.

The Society's Financial Director retires in 1988 and therefore a successful applicant with a strong background in Building Society Financial Accounting would be particularly well placed for early promotion.

The competitive salary package includes subsidised mortgage facilities, PPP and relocation expenses where appropriate.

Apply in confidence with CV demonstrating relevant practical experience to:

AH Longhurst, Managing Director,  
Cheltenham & Gloucester Building Society,  
Clarence Street, CHELTENHAM, Glos. GL50 3JR.

**C&G Cheltenham & Gloucester  
Building Society**

## KITCAT & AITKEN

Textile Analyst and Specialist Salesman

As part of our expansion plan we are looking to recruit an experienced Analyst and Salesman to cover the Textile Sector working in conjunction with an established Retail Team who have considerable contacts within the Textile Industry.

The successful applicants will be self-motivated, extremely hard working and determined to make a real success of the sector. Remuneration will be competitive and highly geared to results.

Apply to:

Richard Ratner, Kitcat & Aitken,  
17th Floor, The Stock Exchange, E.C.2  
Tel: 01-588 6280

## BADENOCH & CLARK

### CAPITAL MARKETS — EURONOTE PRODUCTS

To £30,000 + Bonus

Our client, a leading Investment Bank, seeks to recruit a high calibre Marketing Executive.

Interested applicants should have had two to three years experience in a major Merchant Bank, marketing sophisticated capital market instruments to European Corporates or Government agencies.

A high emphasis is placed upon depth of product knowledge and the successful applicant can expect a highly competitive remuneration package.

### FIXED INTEREST — FUND MANAGEMENT

£Excellent

The Investment Management division of a major UK bank has a requirement for an experienced gilt, money market and fixed income fund manager. At least three years experience should have been gained with a recognised house where interested applicants should be able to display both technical ability in a successful track record and the personality and initiative for business development and client relations.

This is an exciting opportunity, and an attractive salary is envisaged according to age and experience.

For a confidential discussion of these positions, please contact Christopher Lawless or Stuart Clifford.

Financial Recruitment Specialists  
16-18 New Bridge St, London EC4V 6AU  
Telephone 01-583 0073

## FRN Sales/ Trading

Goldman Sachs International Corp., a leading US Investment Bank, are currently expanding their Fixed Income Division in London and are seeking candidates to work on their FRN Sales/Trading Desk to help spearhead their distribution effort.

Candidates, preferably graduates, will have already had 2-3 years experience in a sales/trading atmosphere and should enjoy working in a competitive environment.

We offer a competitive salary and benefits package. Please send your application with Curriculum vitae to:

Elizabeth Clarke,  
Goldman Sachs  
International Corp.,  
5 Old Bailey,  
London EC4M 7AH



Uncommon capability



Unlike some of the competitors in the current round the world race you could find a new course as a consultant to the securities industry plain sailing. So if you are between 25 and 35 with either accounting or information systems experience in stockbroking or banking within the securities market, read on.

## Are you ready for the winds of change?

You might be just the person we need to join our team of securities industry specialists based in London.

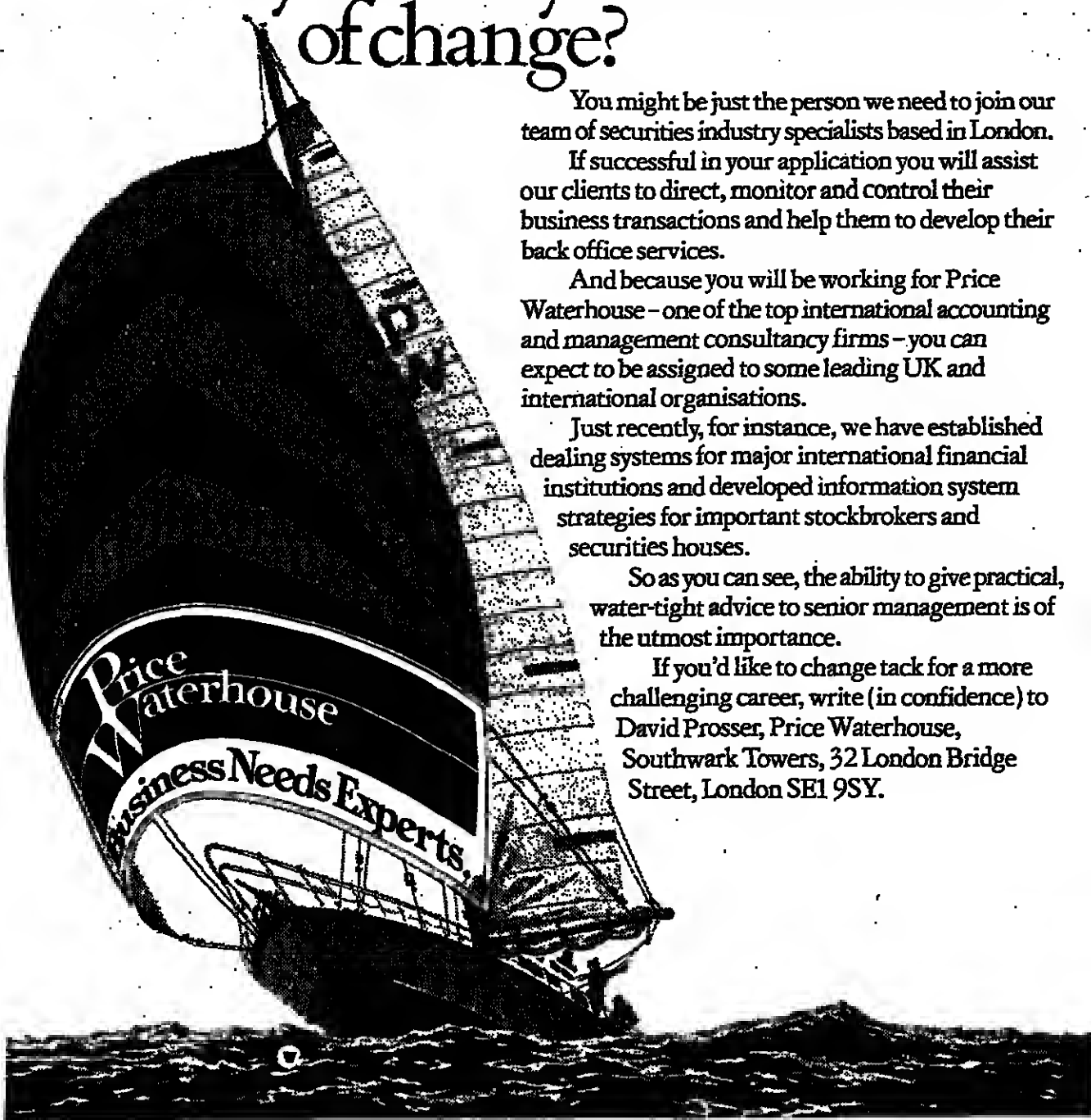
If successful in your application you will assist our clients to direct, monitor and control their business transactions and help them to develop their back office services.

And because you will be working for Price Waterhouse - one of the top international accounting and management consultancy firms - you can expect to be assigned to some leading UK and international organisations.

Just recently, for instance, we have established dealing systems for major international financial institutions and developed information system strategies for important stockbrokers and securities houses.

So as you can see, the ability to give practical, water-tight advice to senior management is of the utmost importance.

If you'd like to change tack for a more challenging career, write (in confidence) to David Prosser, Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY.



## Credit Management

### New Role in Expanding Business Area

### International Banking City Based

Not less than £26,000 plus car

The London Office of The Hongkong and Shanghai Banking Corporation, part of The Hongkong Bank Group with assets in excess of £50 billion, is expanding its credit activities. The expansion has created a challenging opportunity for an executive to head a team marketing the Bank's extensive range of Foreign Exchange and Treasury services to corporate clients in the UK.

Aged at least 35 and, ideally, a graduate, with the AIB diploma, you should have a minimum of 10 years banking experience and be able to demonstrate significant achievements in corporate business development at a senior level in a major bank. A proven track record in corporate lending and a sound knowledge of the Foreign Exchange and Treasury area are essential.

Conditions of service are excellent. In addition to the salary indicated, an attractive benefits package includes company car, non-contributory pension, BUPA and low-interest housing loan.

Please write enclosing full personal and career details to: International Recruitment Officer, The Hongkong Bank Group, P.O. Box 199, 99 Bishopsgate, London EC2P 2LA. Telephone: 01-638 2366 Ext. 2922

**Hongkong Bank**  
The Hongkong and Shanghai Banking Corporation



## Philadelphia National Limited

A WHOLLY OWNED SUBSIDIARY OF THE PHILADELPHIA NATIONAL BANK, U.S.A.

Philadelphia National Limited has been established in London as a wholly owned subsidiary of The Philadelphia National Bank with initial paid in capital of £19,000,000. Philadelphia National Limited will deliver international financial products worldwide and in particular to clients of The Philadelphia National Bank. Its approach will be to design and implement solutions to meet clients' financial needs, utilizing the full range of international and domestic capital market products. To accomplish these goals, we require certain talented individuals to augment our existing cadre of professionals in the following key areas:

### Marketing

We are seeking an experienced investment banker or merchant banker to lead a team marketing capital markets services in the USA and Canada. Candidates should have experience of a wide range of international financing techniques. The vacancy exists for an experienced individual who will be expected to have an impressive record of achievement in identifying customers' financial problems and designing effective solutions for them.

### Swaps

The solutions to our customers' financial problems will often be swap-related, employing both interest rate and cross-currency swap expertise. Consequently we are seeking a talented individual to lead a small swaps team which will be located in both London and Philadelphia. Such a person will have experience of financial structuring involving swaps and will be expected to provide a creative contribution to the organisation as a whole.

These are senior positions offering Directorships for the right candidates. Location in either London or Philadelphia is available and the compensation packages will reflect the importance attached to these vital roles in our new venture. We are a small organisation and flexible enough to allow precise job descriptions to be tailored to fit the particular strengths of each individual.

In the first instance please contact Janice Riley at Philadelphia National Limited, Philadelphia National House, 3 Gracechurch Street, London EC3V 6AD, telephone 623 8100.

## ST HILDA'S COLLEGE.

### OXFORD

### Appointment of Treasurer

Applications are invited from men and women for the full-time post of Treasurer in this woman's college from 1st January (or as soon after as possible) to be responsible to the Governing Body for financial planning and control. Experience of financial management and administration is essential.

Full particulars should be obtained from the Principal, St Hilda's College, Oxford OX4 1DY to whom applications (8 copies) should be submitted by October 11.

## APPOINTMENTS

### ADVERTISING

### APPEAR EVERY

### THURSDAY

RATE £37.00

PER SINGLE COLUMN

CENTIMETRE

Plus V.A.T.

## BREWING SECTOR ANALYSIS

We are a major firm of London Stockbrokers and are seeking two analysts with an established knowledge of the brewing and distilling sectors.

The opportunities are exceptional and will attract either sector analysts or brewing industry executives, preferably engaged in a planning or financial role. Applicants must be able to communicate effectively and concisely, whilst producing work which is both thorough and perceptive. Length of experience and a good track record are essential.

for the senior appointment while the other could appeal to a younger candidate with 2/3 years sector experience, gained either with a broker or financial institution.

Remuneration could be very attractive for suitable candidates.

Applications should be sent, in confidence, to B. R. C. Potterton, (Ref. BA/9), Vine Pottery Limited, Wakefield House, 152/153 Fleet Street, London EC4 2DH. Please indicate any companies in which you would not be interested.

## MANAGEMENT POSITIONS

### Foreign Exchange

Our Client is a substantial and expanding international bank offering significant opportunities to accomplished traders in its active dealing room:

**Foreign Exchange:** spot & forward trading with experience of the major Gulf currencies.

**Money Markets:** a minimum of 3 years' active dealing with knowledge of the newer financial instruments.

**Corporate F/X:** responsible for quoting prices and marketing to major corporate customers at senior level.

Candidates for all 3 positions, probably in the age range 27-34, will possess the experience and calibre to make a significant contribution to a professional and highly successful organisation.

In line with our Client's high standards, the scope for personal growth and income is considerable, and the salary will be augmented by a car and other benefits in keeping with the best City practice.

Contact Norman Philpot in confidence on 01-248 3512

## NPA Recruitment Services Ltd

60 Cheapside, London EC2. Telephone 01-248 3512 3 4 5

Management Selection - Executive Search

## Money Market Sales

£20-£30,000 + Bonus + Benefits

Our client is a leading US securities house with an expanding presence in the London market. As part of their planned growth they now wish to recruit a high-calibre individual to strengthen their money market sales activities.

The ideal candidate, aged 24-28 will have had previous money market exposure and will now be interested in developing a career in US short term money market instruments. Strong sales skills and language abilities would be a distinct advantage for those with the requisite drive and ambition to succeed in this challenging role.

Interested applicants should contact Sally Poppleton on 01-404 5751 or write to her at 39/41 Parker Street, London WC2B 5LH, quoting ref: 3551.



**Michael Page City**

International Recruitment Consultants - London Brussels New York Sydney  
A member of the Addison Page PLC group

## EXECUTIVE MANAGER

CENTRAL LONDON  
RETAIL FINANCE

We are a successful international business in the financial field with operations worldwide. Our branch expansion has been rapid and provides unusual career opportunities for experienced and ambitious managers. We are looking for energetic and able Managers who are able to assume responsibility for profitability and who are able to train and motivate staff. This is a rare opportunity to establish a career with an expanding company which is a leader in its field. An excellent package is available. — Raf. W.B.

Write Box 49137, Financial Times, 10 Cannon Street, London EC4P 4BY



## INSURANCES OF CREDIT

UK BRANCH OF INTERNATIONAL GROUP  
NEW BUSINESS EXECUTIVE

Must have three years' commercial experience, likely to be in the age range 25-35. Selling an underwriting facility. Croydon-based.

Ring or write for an application form: 01-680 1565 22 Park Street, Croydon CR0 0YH

## Financial Support Manager

Surrey base + overseas travel

Johnson Wax is a highly successful international group, manufacturing and marketing a wide variety of top-selling consumer and industrial products, many of which are brand leaders.

This new position based at Milton Park, Egham within our Africa/Near East Division reports to the Regional Controller and calls for someone of senior financial calibre able to provide financial and business support services, guidance and training to our subsidiaries in Africa and the Middle East. The role encompasses the planning and implementation of financial and operating activities including cost systems, budgets and balance sheet management programmes, and calls for several years' experience as Financial Controller/Director level within the consumer products goods industry. Aged 30-40 years with a degree and an ACA qualification you must be able to demonstrate your knowledge of financial principles, planning and computerised systems. Familiarity with a multi-national business environment plus highly developed interpersonal skills are prerequisites. Approximately 30% of your time will be spent overseas. Experience of the African and Middle East environments, including Arab and French language skills would be an added plus.

In return we offer the highly competitive remuneration package to be expected of a large international company, including a company car, profit-sharing scheme and free pension and life assurance.

Please write with full personal and career details to:

Alan R. Hornish, Regional Personnel Director, Africa/Near East Region, Johnson Wax Limited, Milton Park, Stroude Road, Egham, Surrey TW20 9UH.

**Johnson Wax**

## MERCHANT BANKING INVESTMENT FUND MANAGERS

Several of our Merchant Banking clients wish to expand and strengthen their Investment Departments in the Management of both Private Clients' and Pension Funds. Candidates aged between 25/35 years, will be Graduates with several years' experience of UK and/or North American Equity Markets, gained with a Merchant Bank, Stockbroker or Financial Institution.

Highly competitive remuneration packages will be offered, together with the usual banking benefits.

## CORPORATE FINANCE

Due to increasing demand for the services of its Corporate Finance Department our client, an Accepting House, wishes to recruit two additional Executives.

Applicants should be aged 25 to 32, have a good degree and hold a professional qualification (A.C.A., or Solicitor). Some experience of corporate finance work would be an advantage.

Competitive salaries will be paid together with the usual bank benefits.

Please telephone or write enclosing a detailed Curriculum Vitae to, Peter Latham or David Grove.

JONATHAN WREN & CO. LIMITED,  
170 Bishopsgate, London, EC2M 4LX. Tel. 01-623 1266

LONDON SYDNEY HONG KONG

**Jonathan Wren**  
RECRUITMENT CONSULTANTS



# Accountancy Appointments

## CHIEF ACCOUNTANT Up to £18,000 + Car

An experienced qualified Accountant is required to head the Accounts Function of a major subsidiary engaged in Container Shipping. Reporting to the Managing Director the Chief Accountant will head a small team providing a complete financial service to the Board. Candidates must be able to demonstrate the capacity to offer authoritative advice on commercial matters, as well as being a good communicator and sound negotiator. Strong inter-personal skills and excellent man management abilities are considered essential qualities. This dynamic role offers exceptional prospects for personal development and career advancement.

## ACCOUNTS MANAGER Up to £16,000

Strong commercial potential is the major requirement in the recruitment of a Qualified Accountant who will be responsible for supporting the management of this important container shipping operation. The work is challenging and varied providing excellent career development prospects. Candidates will be asked to show broad experience and high technical expertise. Some travel necessary. Please write enclosing detailed c.v. to:

The Manager Organisation and Management Development  
Ellerman Lines plc  
12/20 Camomile Street London EC3A 7EX



## Finance Director

Newport, South Wales up to £30,000 plus car

This independent company, formed less than two years ago, has a newly built modern manufacturing facility and a quality hi-tech product range for which there is a substantial market. To meet the demands of its expanding business, the company now wishes to appoint its first Finance Director.

As a key member of a small top management team, the primary responsibilities will be to control all aspects of the company's financial affairs. This will also entail management of the computer operations and, as company secretary, working closely with the company's advisors and shareholders. The requirement is for a qualified accountant with at least seven years

post qualifying experience, including managing company finances. A lively mind and strong technical management skills are also sought, coupled with the ability to make a substantial contribution at a senior level in a manufacturing company.

Please write in confidence, enclosing career details and quoting reference 6777/L to C. T. Garcia, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria St., Blackfriars, London EC4V 3PD.



## ACCOUNTANT CONTROL

FOR PROFESSIONAL PRACTICE

We are looking for a Chartered Accountant to take charge of all the financial and administrative controls of our practice of Chartered Accountants thus releasing the seven Partners for the tasks for which they are primarily qualified.

The applicant, aged 45-55, will ideally have had experience of working in a professional partnership and will also be conversant with computers and word processors. Not only will the applicant be able to produce meaningful management information, financial statements, cash flows, budgets and exercise credit control but being possessed of firm personality will handle partners and staff with diplomacy and tact.

Location is at pleasant offices in a North Surrey town.

Salary around £20,000 plus car

Write with c.v. to Box A9127, Financial Times  
10 Cannon Street, London EC4A 3DF

## GENERAL PRACTICE PARTNER (DESIGNATE)

London

£35,000

We have been exclusively retained by a highly successful, medium sized, West End practice, who are seeking to further strengthen the partnership by recruiting a high calibre chartered accountant, with the potential to become a salaried partner within six - twelve months and an equity partner within a further one - two years maximum.

The partner designate will initially work on a varied client base ranging from small growth companies to family businesses and major private companies. The selected candidate would need not only a first class track record to date in a major or medium sized accounting firm but also the ability and presentation skills suited to providing a very close personal financial advisory service to clients.

All applications will be dealt with in the strictest of confidence. Please write, in the first instance, to Trevor Atkinson F.C.A., at our London Office, enclosing a detailed c.v. quoting reference 5633.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
26 West Nile Street, Glasgow G1 2FF. Tel: 041-226 3101  
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744  
Brook House, 71 Fountain Street  
Manchester M2 2EX. Tel: 061-236 1353

**DOUGLAS LAMBIES**  
Douglas Lambies Associates Limited  
Accountancy & Management  
Recruitment Consultants



## Pension Fund Accountant

### Investment fund management at its most sophisticated

An advanced technology company geared to meeting customer demands in all its markets, Rank Xerox is equally well equipped to service the long term interests of its employees.

The Rank Xerox Scheme has a high national profile both in terms of its benefits level and an innovative approach to the management of invested funds (currently £300m). Hence our ability to provide personal and career satisfaction for the accountant we now need to join a small, highly professional pensions administration team in a department with £1m internal budget and annual cash flow of £30m.

Reporting to the Fund's Financial Controller, you will take responsibility for all aspects of the fund's financial operations, and for those of the Trustee Company. You will analyse and report on the performance of invested

assets, control and develop investment performance procedures, and liaise with external fund management as well as internal contacts in departmental and scheme accounting.

To respond to the demands of a fast moving, flexible pension fund environment, you should be a qualified accountant with proven ability to communicate effectively, both orally and in writing, with all levels of management.

A starting salary in the region £13,000 is negotiable, with prospects of future rewards that will attract a man or woman of high potential.

You can put your career at the forefront of pension fund development by sending your full c.v. to Tim Hurst, Senior Personnel Officer, Rank Xerox Limited, Middlesex House, 4 Mercer Walk, Uxbridge, UB8 3UD.

**RANK XEROX**

## INVESTIGATIVE ACCOUNTANTS

ACAs/FINALISTS

neg. to £18,000-£20,000 + car

Our client is a dominant force in the U.K. INSURANCE MARKET with prestigious offices in LONDON EC3 and administrative headquarters in CHATHAM, Kent.

There are a number of GOLDEN OPPORTUNITIES for young ACAs and CONFIDENT FINALISTS to pursue differing career paths taking into account the diversity of their individual talents.

Young men or women in the age range 22-35 who have SOMETHING SPECIAL to offer and would like to be based either in LONDON or CHATHAM are invited to apply to the company's advisers.

A first-class RELOCATION PACKAGE is provided in appropriate circumstances.

The ideal candidate would be a GRADUATE QUALIFIED ACA with insurance or other relevant commercial experience and one or two years' post-qualification experience in one of the TOP TEN UK PROFESSIONAL FIRMS either in LONDON or the PROVINCES.

However, the deciding factor in shortlisting is always PERSONAL EXCELLENCE which comes in many guises and should be CLEARLY DEMONSTRATED in your application.

Please telephone and send career details to:  
GEORGE D. MAXWELL  
Managing Director  
ACCOUNTANCY APPOINTMENTS EUROPE  
1-3 Mortimer Street, London W1  
Tel: 01-580 7695/7739 (direct)  
01-537 5277 ext 281/282



## Management Opportunity

### Corporate Audit

Central Southern England £18,500+ Co. car

Our client, a multi-national high technology corporation, is a world leader in telecommunication systems.

A large number of main frames and mini computers are used throughout the business and are fully accepted as an important tool of management. The internal audit unit, which is part of the corporate staff, has a wide ranging responsibility to the Executive Management Committee to report on the quality and suitability of business control systems.

Candidates who will probably, but not necessarily, be qualified accountants, should have at least 2 years' senior auditing experience in the profession or the internal unit of a major corporation. In

addition, candidates should be able to demonstrate successful management responsibility for an accounting department because this position is seen as an assignment prior to taking up a management appointment in one of the subsidiary companies. Salary is negotiable, there is an attractive re-location scheme where appropriate, and a large company benefit package.

In the first instance, contact Bruce Crammond on 01-631 4184 or write to:  
A & A Consultants (Holding) Limited,  
(Management & Recruitment Consultants),  
County House,  
10 Little Portland Street,  
London W1N 5DF.



## Financial Controller

£25,000

London WC1

Our client is Wolff Olins, the leading corporate identity and design consultants whose growth plans call for the appointment of a Financial Controller.

This new post reports to the Financial Director and is strongly geared to the provision of Board level information that will optimise the Company's profitability and help it achieve USM status in the near future.

Candidates should be qualified accountants whose personal assurance and resilience is matched by sound experience of computer based project accounting in an informal but well-ordered environment emphasising both creativity and putting the customer first.

There is scope for flexibility in the make-up of the rewards package.

Please write with a full cv stating how you meet these requirements, quoting ref: 1431 to:

**Binder Hamlyn**  
MANAGEMENT CONSULTANTS

Treasurer  
Binder Hamlyn Management Consultants  
Executive Selection Division  
8 St Bride Street, London EC4A 3DF

## BARCLAYS BANK

Barclays Bank Chief Accountant's Department is located in modern offices in Poole, Dorset. The work of the Department is involved with financial and management accounting for the Barclays Group. The Department plays a vital role in the development and co-ordination of the Group's accounting policies and practices. A vacancy has arisen for a

## FINANCIAL ACCOUNTANT

c. £15,500 plus substantial benefits

The post is concerned with the preparation of Group management and financial reports, including those required to meet reporting obligations in the United States and certain others necessary for Bank of England supervisory purposes.

Candidates should be chartered accountants with post qualification experience of substantial consolidations gained at the head office of a large group or in a professional firm.

The position offers opportunities for career progression with the Barclays Group, attractive working conditions and substantial fringe benefits including a non-contributory pension scheme, a special house purchase scheme and the Bank's profit-sharing scheme. Assistance with relocation expenses is available if necessary.

Please send a comprehensive career resume, including salary history to:  
G.A. Mawer, C.A.,  
Head of Group Accounting, Barclays Bank PLC,  
Barclays House, 1 Wimborne Road, Poole, Dorset BH15 2BB.



## JAMES CAPEL & CO.

are looking for an additional

## U.K. EQUITY SALES EXECUTIVE FOR JAPANESE INSTITUTIONS

The successful applicant is likely to be aged 25-35, with proficiency in the Japanese Language, and must be experienced in dealing with Japanese clients in financial markets. Opportunities exist to expand coverage to other markets. Emoluments will be very competitive.

If you think you may be interested, please ring or write in confidence to:

Iain McWhirter  
James Capel & Co.  
Winchester House  
100 Old Broad Street  
London EC2N 1BQ  
Telephone: (01) 588 6010

## MERCHANT BANKING

ACA's £17,500-£22,500+mort

A leading BRITISH MERCHANT BANK has two vacancies for young graduate ACAs with first-class academic and professional backgrounds to become part of a high-level INTERNATIONAL TEAM advising on major ENERGY PROJECTS.

The successful candidates will probably be in the age range 23-28 and should have positive and at the same time pleasant personalities to assist them to deal with very senior personnel within the BANK and externally with clients.

You are invited to telephone and send your c.v. to:  
G. D. MAXWELL, Managing Director  
ACCOUNTANCY APPOINTMENTS EUROPE  
1-3 Mortimer Street, London W1  
01-580 7695/7739 (direct)  
01-537 5277 ext 281/282





# Accountancy Appointments

## Group Taxation Manager

Yorkshire

c£20,000 + Car

Our client, a large international public group, has established itself in a position of prominence in its market sector through an enviable record of profitability and growth.

Continued expansion necessitates the appointment of a Group Taxation Manager who will be responsible, on a day-to-day basis, for advising all levels of management on the tax implications of company policy and investment decisions. This will include responsibility for the Group's Corporation Tax compliance work, and will involve overseas tax including the affairs of the Group's U.S. subsidiaries.

The successful candidate will be of graduate

intellect and have experience of Corporation Tax Management in an industrial environment, a professional office or in the Inland Revenue. Proven technical ability, strong communication skills and the potential to contribute effectively to the overall management of the business are essential pre-requisites. Relocation expenses, where applicable, are available for those moving into the area.

Interested applicants should contact Graham Thompson on 0532 450212 or write to him at Michael Page Partnership, 13/14 Park Place, Leeds LS1 2SJ, quoting reference L8182.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## Marks & Spencer

St Michael Financial Services

## Financial Controller

Central London

£25-30,000 + Car

St. Michael Financial Services (SMFS) was established in 1984 as a wholly owned subsidiary of Marks & Spencer. It is responsible for the development of the Marks & Spencer Chaggecard, the administration of which is currently the subject of a management contract with North West Securities, a subsidiary of the Bank of Scotland. The agreement provides that SMFS will progressively assume direct management control over the next two and a half years and management appointments now being made are part of that process. Operations are based in Chester with a small Head Office nucleus working in the Marks & Spencer headquarters in Central London.

This is a unique opportunity in a new and rapidly growing area within the Marks & Spencer group. It is expected that SMFS will become an important profit centre within the main business and career development will reflect this potential.

Reporting to the Managing Director of SMFS, the Controller will be responsible for the introduction of accounting and management information systems and will play a key role in the future development of the company, particularly with regard to financial reporting, budgeting and planning.

Suitable candidates, aged early 30's, will be qualified accountants with a record of career success and the potential for rapid development. Candidates should be familiar with issues specific to a highly computerised service activity and have experience of computer modelling techniques. Previous financial services experience is desirable. In addition to excellent communication skills, commercial awareness and an innovative approach, candidates should be able effectively to manage change and make a significant contribution to the expansion of this exciting new company.

Please apply directly to Jeff Groat at Robert Half Personnel.

ROMAN HOUSE, WOOD STREET, LONDON  
EC2Y 5BA, 01-638 5191

**ROBERT HALF**

FINANCIAL RECRUITMENT SPECIALISTS

LONDON · BIRMINGHAM · NEW YORK & 82 OTHER CITIES WORLDWIDE

## Accountants

Central London

c£18,000-£20,600 + Package

Resulting from the establishment of a new Financial Controller's Department, career opportunities have arisen for two qualified accountants (ACA, ACCA or ACMA) to join the management team within the Management Services Division of the Bank.

### Management Accountant

The successful candidate, aged 28-39, will be responsible for managing the financial planning, costing, capital budgeting and appraisals, also performance reporting for the Division. He/she will be responsible for 11 staff.

Experience in all the functions outlined is essential as well as knowledge of sophisticated computer systems within a commercial/industrial environment.

### Financial Accountant

The successful candidate, aged 25-36, will be responsible for supervising the financial accounting operations of the Division on a day-to-day basis and the system of charging users for services provided. Experience of computerised accounting systems in a commercial environment is essential, and gained either with one of the top accounting firms or in line management of a large organisation.

To the persons who can satisfy these requirements a very attractive package will be offered including profit sharing, subsidised mortgage, preferential loans, pension, BUPA and other banking-related benefits. The successful candidates will have significant long term career prospects in an expanding financial control environment.

Please send details of your career including academic grades, first time passes, and present salary to:

I.P. Goodwin, Esq., Divisional Personnel Manager, Management Services Division, Lloyds Bank Plc, Black Horse House, 78 Cannon Street, London EC4A 3LN. Strict confidentiality will be observed.



**Lloyds Bank**

A THOROUGHbred AMONGST BANKS.

ACCOUNTANCY  
APPOINTMENTS  
APPEAR EVERY THURSDAY  
Rate £37.00 per single column  
centimetre plus V.A.T.

Appointments  
Wanted

CHARTERED ACCOUNTANT  
(F.C.A.)

Recently released seeks opportunity (preferably Sussex). Single, 40, 9 years (Hunt, French), Company Secretary Travel Industry 12 years.  
Surrey Box AS139  
Financial Times  
10 Cannon Street, London EC4A 3DY

## Young Qualified Accountants

Your Future—Your Choice

to £18,000

Central London

A leading international company engaged in the exploration and production of oil and gas and in the refining, distribution and marketing of petroleum products offers outstanding opportunities for young, qualified accountants with senior management potential.

Seen as a platform for rapid career advancement within the Company, initial responsibilities will cover a wide area of financial and accounting activities providing management with information, business analysis and financial reporting services.

Candidates must be newly/recently qualified accountants (ACA, ACCA or ACMA) and will ideally be graduates, able to demonstrate energy, drive, enthusiasm and personal commitment in an exciting but stimulating environment.

The Company is an Equal Opportunity Employer and positively welcomes applications from men and women and members of ethnic minority groups.

Please send your career details in strict confidence to David G. Rush, quoting reference 6794.

**Mervyn Hughes  
Alexandre Tic  
(International) Ltd.**  
Management Recruitment Consultants



37 Golden Square,  
London W1R 4AN.  
☎ 01-434 4091

## Group Finance Director

We are a rapidly expanding, profitable, private group of companies. We manufacture and sell our own engineering products world-wide. We are based at Aylesbury, Buckinghamshire, with subsidiaries in the U.K., North America and Japan.

As a member of a small Head Office team, which includes the Chairman and Chief Executive, the position should lead to broad responsibilities in addition to financial duties. Common sense, flexibility and hard work are the cornerstone of this position.

The person we are seeking would be aged under 45 and have a proven record of man-management and control of subsidiaries in various locations. You must be a qualified Chartered Accountant with up-to-date experience in Micro-computers, Taxation and Control Systems. The ability to work with and motivate people is paramount. You would be looking at this as a permanent, growth position within the Group. Salary over £20,000 + car + benefits.

Please send a comprehensive c.v., which includes job remuneration and reasons for leaving, to:

Box A9069, Financial Times  
10 Cannon Street, London EC4A 3DY

## Area Accountant

Essex

c. £15,500 + fully expensed car

A very visible nationwide trading group with a commitment to planned expansion, seeks a qualified accountant aged 25-30 years.

The primary objective is to assist the Area Manager in the efficient and profitable running of local trading units. Thus, the position calls for an entrepreneurial quality to look beyond the basic accounts function — to the provision of business guidance, particularly in the area of capital appraisals.

Longer term career prospects are excellent and not necessarily limited to the finance area.

Contact Patrick Donnelly on 01-222-5169 quoting ref. FT/81.



**The Finance Index**

Financial Recruitment Consultants  
11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181

## Group Accountant

Salary to £18,000 + Benefits



Our client, Hong Kong International Trade Finance Ltd., is a wholly owned subsidiary of the Hong Kong & Shanghai Banking Corporation and its trade finance arm in Europe.

They are now seeking to strengthen their Head Office reporting system by the appointment of a high calibre Financial Accountant.

Principal responsibilities will be the preparation of worldwide consolidated Management Reports, statutory accounts and annual tax returns, systems review and development. Experience of IBM Micros and Lotus software would be a definite advantage.

Candidates (aged 25-30) must be qualified ACA/ACCA with strong interpersonal and management skills. Your high professional standards, enthusiasm and the initiative to work unsupervised will be rewarded with a highly competitive salary and career opportunities.

For further details please write, enclosing C.V., or telephone Susan Ross.

FIRTH ROSS MARTIN ASSOCIATES, WARDGATE HOUSE, 59A LONDON WALL, LONDON EC2M 6TP. TELEPHONE 01-628 2441

**Firth Ross Martin**

Financial & Professional Selection Consultants

## YOUNG MBA

CIRCA £17,500 PLUS CAR

Celltech Limited, Europe's leading biotechnology company, is looking to appoint a young MBA for the position of Planning Support Manager.

Reporting to the Director of Finance, you will provide planning support to the Chief Executive and other senior managers. Specific responsibilities will include the management of our corporate planning process, evaluation of major strategic proposals (e.g. joint ventures), and financial appraisal of major projects and investment proposals.

You will possess a life science degree, ideally commercial experience, and have recently been awarded your MBA.

In addition to an attractive starting salary you will be provided with a company car and all fuel, share options, and other benefits including Pension and Life Assurance schemes.

Please apply giving full details to: David Thomas, Manager, Human Resources, Celltech Limited, 244-250 Bath Road, Slough, Berks SL1 4DY quoting reference number 277.



## IML Air Services Group Limited

Group International Accountant  
UK Courier Chief Accountant

This fast moving international service sector group in the air cargo and air courier business have a requirement for two qualified accountants to fill the above positions.

**Group International Accountant**  
c. £17,000

Responsible to the Group Finance Director for Group accounting and reporting of all overseas companies.

Applicants must be good communicators and have had previous commercial experience whilst being capable of exercising tight control in a competitive business which responds quickly and flexibly to market opportunities. Some overseas travel is anticipated.

**U.K. Courier Chief Accountant**  
c. £19,000

Responsible to the MD of the courier company for the accounting function of this the largest and most complex operating division.

Applicants must have had previous commercial and staff control experience, and be capable of working to tight deadlines in the preparation of financial, management and budget information.

Please forward your C.V. and a daytime telephone number to Mr. A. Ramsay, Group Finance Director.

**IML air services**

Astronaut House, Hounslow Road, Farnham, Middlesex TW14 9AH



# Accountancy Appointments

## Coopers & Lybrand Open Evening.

Two hours that could  
open the door to your future.

Sometimes your future might appear to be hidden behind a closed door. Coopers & Lybrand can help you to remove this uncertainty. In fact a career with us opens a great many doors both inside and outside our fast-growing organisation.

Already the largest management consultancy in the U.K., we are continually expanding; as a result we are looking for more financial consultants to work in our London and regional offices.

That's why we would be pleased if you could come along to an open evening to meet our team of financial consultants, learn something of the way in which our organisation works and talk informally about your career. The evenings take place in the week commencing Monday 7 October and with events in London, Birmingham, Bristol and Huddersfield there's bound to be one taking place near you.

Consultancy gives you the opportunity to use your skills and experience with a wide range of clients in many different sectors of industry. Working often as a part of a multi-disciplinary team, you will broaden your horizons and develop both your technical and managerial skills. For some of you consultancy may become a long-term career in itself; for others it may lead to top positions in industry and commerce.

There are a few pre-requisites of course. You'll be a graduate accountant in your late twenties or early thirties, possibly with an MBA, definitely ambitious, self-motivated and able to adapt to constantly changing situations. If you would like to discuss financial consultancy as a career move - now or in the future - phone one of the numbers below and an invitation to the relevant evening will be sent to you.

Who knows? If you think your future is a closed door, Coopers & Lybrand may be able to provide the key.

London - Octavia Jennings - 01 236 5011  
Midlands - John Ibbotson - 021 233 1199  
South West - Alan Latham - 0272 292791  
North - David Pettifer - 0532 431343

**Coopers  
& Lybrand**

For business committed to growth.

## Accountant (Systems Development) Do you need a fresh environment to develop and stretch your talents? £20,000 package Aberdeen

You are around 28, qualified and probably working in a busy commercial organisation. You are a skilled communicator with sound Systems Development experience. You are confident.

Does the prospect of taking on a brand new role in a fast expanding company excite you?

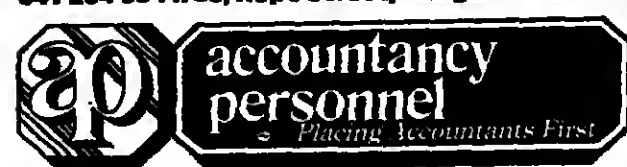
Our client is a young rapidly expanding subsidiary of a multi-national oil company based in Aberdeen. This unique opportunity has been created as a direct result of growth.

Essentially your role would be that of an 'In House Consultant' responsible for identifying the need for individual financial systems across a whole range of specialist functions and then briefing the DP staff accordingly.

Obviously you will be aware of the need for tact and diplomacy but we also expect you to possess the flair to innovate not duplicate!

Your initial salary package would be £20,000 which includes Annual Bonus, BUPA, Life Assurance, Pension and re-location expenses.

For further information contact: Marlene Kay  
041 204 0944. 93, Hope Street, Glasgow G2 6LD.



## International Financial Controller Yorkshire c.£17,000 + Car

Our client, a substantial public company, is the market leader within its sector of the food industry. Its branded products are recognised throughout the world.

The rapid growth of its international operations, to overseas sales in excess of £20 million has resulted in the need to recruit a commercially orientated accountant to join a young team committed to accelerating the development of its overseas activities. Heading up a small department, this role, whilst essentially being of a commercial nature, will include establishing financial reporting systems, and currency exposure management in addition to involvement in strategic planning, demand forecasting and transfer pricing. This appointment represents an exciting opportunity to contribute at a senior level to the development and continued expansion of an already successful segment of the group's business.

The successful applicant will probably be a graduate Chartered Accountant, and is likely to have experience of multi-national operations. Whilst technical competence is obviously essential, emphasis will also be placed on good communication skills and an ability to operate efficiently and effectively in an FMCG environment.

The company operates a performance-related bonus scheme, and relocation, costs will be reimbursed if applicable. Please write to Barry Ollier ACA, enclosing a comprehensive c.v., quoting ref. 8184 at 13/14 Park Place, Leeds LS1 2SJ.



**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## Chief Accountant

W. London c £21,000 + car

Established 30 years ago, a major international media group with diverse activities has reached a significant stage in its history. Future plans coinciding with technological development should enhance substantially the present £ multi-million turnover.

A qualified accountant aged up to 40 years with sound commercial experience, ideally gained within a fast moving service environment, is required to join the management team. Optimising financial control on a day to day basis you should be fully conversant with treasury, foreign exchange transactions and statutory requirements. Knowledge of computerised systems and man-management skills are also called for.

The position offers substantial challenge now and in the longer term. Appropriate relocation expenses will be met.

Contact Patrick Donnelly on 01-222-5169 quoting ref. FT/82.



**The Finance Index**

Financial Recruitment Consultants  
11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181

## Hoggett Bowers Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

### Chief Accountant

Devon, Up to £16,000 plus car

This is a key position emerging from a restructuring within a £25m/vo group. The objective will be to involve and complement the new progressive organisation in developing management information systems to improve productivity and accountability. Involvement with line management will be an essential part of the job. Applicants, preferably but not essentially qualified, should be familiar with computer based systems and experienced in management accounting. The position offers major responsibility and would be an ideal opportunity for someone around 30 years of age who wishes to broaden their experience. The company is situated in a very attractive area which offers an exceptional range of amenities. The remuneration package offered reflects the importance attached to this position and includes a fully expensed company car together with generous relocation assistance where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a personal history form to J.H.E. Davies, Hoggett Bowers plc, 6th Floor, Sutherland House, 5/6 Argyle Street, LONDON, W1V 1AD, 01-734 6852, quoting Ref: 37410/FT.

## FINANCIAL CONTROLLER STAINES

Circa £20,000 + Car + Benefits

The GORDON SPICE GROUP is the largest independent Motor Trade Cash and Carry Company in the country. Through our four warehouses we supply a very large range of motoring needs to the independent retail trade.

Reporting to the Joint Managing Director, the Financial Controller will be responsible for all aspects of the Finance and Accounting functions of this growing group. A commercial attitude and good communication skills will be essential together with the ability to control and motivate staff.

Candidates should be at least 30 years of age and be ACA qualified.

Future career and remuneration prospects will depend entirely upon the contribution made by the successful applicant.

For further information, please apply initially in writing, together with brief career details to:

Jonathan Bailey,  
Personnel Director,  
Gordon Spice Limited,  
12a Central Trading Estate,  
Staines,  
Middlesex, TW18 4UX

Letters should be marked  
'Private and Confidential' and  
will be treated as such.

**Spice**

## INSURANCE ACCOUNTANT

PROJECTS neg. to £20,000 plus car

Based in the CITY, our client seeks a YOUNG QUALIFIED ACCOUNTANT to tackle a number of INTERESTING PROJECTS related to the provision of essential accounting information between firms of LLOYDS BROKERS and UNDERWRITERS.

Aged probably 25-35, the ideal candidate would have considerable knowledge of the INSURANCE MARKET and LLOYDS in particular gained either during professional training or preferably in a more direct capacity.

Essential talents include a PROBLEM SOLVING mentality allied to the strong INTERPERSONAL SKILLS required for dealing with high-powered individuals in a MULTI-MILLION POUND environment. CAREER PROSPECTS are excellent in an industry where Great Britain still leads the world.

Please telephone and send your C.V. to:

GEORGE D. MAXWELL,  
Managing Director,  
ACCOUNTANCY APPOINTMENTS  
EUROPE,  
13 Mortimer Street, London W1  
Tel: 01-580 7889/7739 (direct)  
01-637 8277 ext 261/262



## Group taxation manager

London, £40,000 neg



For a Times Top 100 plc with extensive international interests undertaking substantial investment at home and overseas during a period of major corporate restructuring.

Responsibility is to the Group Financial Director for overseeing the international tax function with the emphasis on planning and advising rather than compliance. The post provides scope for creativity in a broad commercial role in a fast moving entrepreneurial environment.

Aged from 30, you must have had substantial experience at a senior level in advising large corporations on international fiscal matters. Terms need not be a limiting factor.

Résumés including a daytime telephone number to John Robins, Executive Selection Division, Ref: RF 303.

**Coopers  
& Lybrand  
associates**

Coopers & Lybrand Associates Limited  
management consultants

Feetway House 25 Farringdon Street  
London EC4A 4AQ

## ASSISTANT ACCOUNTANT/ COMPANY SECRETARY

London

c.£20,000

A City based public company, specialising in insurance and insurance underwriting, requires an Accountant qualified to ACA/ACCA to join a small management team reporting directly to the main board.

Applicants should be capable of managing all accountancy and secretarial functions associated with a rapidly expanding public company. Career prospects are excellent.

Please reply with full curriculum vitae to

WALTER JUDD LIMITED (Ref. L704),  
(Incorporated Practitioners in Accounting,  
1a, Bow Lane, London EC4M 9EJ)



# Accountancy Appointments

## International Operations Review U.S. Travel

London

Package to £18,000 including Car

Our client is a rapidly expanding international paper packaging and distribution group with an impressive record, making headlines in the national financial press in recent months.

The vigorous expansion programme has resulted in career openings throughout the group. A young highly motivated qualified accountant is now required to join a small operational review team which reports directly to the Group Finance Director. The exciting mix of analysis, project and investigation work will provide the opportunity for

around 12 weeks' travel a year to the U.S.A.

You should be a qualified Chartered Accountant in your mid to late 20's and will have preferably trained with a large professional firm. Your personal drive and commercial flair must be combined with the potential for long term progression to Financial Controller status.

Applicants should write to Hugh Everard at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH, or telephone him on 01-405 0442, quoting ref. 2056.

**MP**

**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

ACCOUNTANCY

APPOINTMENTS

ALSO

APPEAR TODAY

ON PAGE 20

## North East Up To £30,000 + Car Financial Director

Our client is a rapidly growing group of companies which provides specialist people and services worldwide to the international energy, marine, petrol-chemical and nuclear industries. It now needs a Financial Director to help control this growth, and specifically to take charge of all financial planning and funding and the conduct of financial investigations for acquisition.

The successful candidate will be aged mid-30's upward and a qualified chartered accountant. Broad experience of international operations, possibly in one of the above industries, would be very helpful, as would City familiarity. Experience will also include the development of rapidly reactive computerised management information and control systems.

Existing top management is thrusting, and we seek a practical strategic thinker with a personality sufficiently robust to match this drive. Growth will accelerate, and other benefits will include a personal pension scheme. Assistance will be given with necessary relocation expenses to one of the pleasanter parts of the country.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to the Managing Director, Performance Management Limited, 8th Floor, Peter House, St Peter's Square, Manchester M1 5BH quoting reference P 107



**Performance Management Limited**  
MANAGEMENT CONSULTANTS

## Accountants seeking broad commercial roles

Aged 24-28

flex c.£15/20,000 + Car

West London

Our client is a major 'household name' company, comprising of four operating companies, with a specialist corporate function at group level. As a result of an internal reorganisation and the rapid promotion of existing finance staff, positions have arisen both at divisional and group level for the more business minded accountant.

The divisional positions involve regular contact with Divisional Managing and Operating Directors, their Senior Management teams, and with Sales and Marketing personnel. As well as being involved in systems development in such areas as production planning, responsibilities will include the financial analysis and commercial planning of a wide range of product and service lines.

The group positions will include the analysis and planning for overall company profitability and progress. Clear thinking and a great degree of technical skill is required in the management and planning of a substantial balance sheet. Candidates will be qualified with sufficient commercial flair to develop in these immediate roles, and have the determination and ability to be capable of promotion to senior management within a relatively short period of time.

A generous relocation package is available if appropriate, and the very attractive salary is negotiable according to experience rather than age.

Interested individuals should telephone or write enclosing a CV and a note of their salary to: Karen Wilson BA, ACMA, Financial Management Selection Limited, 21 Cork Street, London W1X 1HB (Tel: 01-439 6911)

*Financial Management Selection*

## TAX/TRUST PARTNER DESIGNATE CITY OF LONDON

FCA's 30-45

to £40,000

Our client is a "top forty" long established, medium sized firm of Chartered Accountants in the City of London seeking to recruit a Tax/Trust Partner Designate.

Candidates (male or female) should be able to demonstrate in depth knowledge of trust work and in particular personal financial planning for wealthy individuals, families and tax planning related to landed estates, proprietor owned businesses and close companies.

The appointee currently at manager/salaried partner level should achieve partnership in one to two and a half years.

For more information please contact George Ommrod BA (Oxon) on 01-836 9501 or write with your cv to Douglas Lambias Associates Limited at our London address, quoting reference No. 5596.

410 Strand, London WC2R 0NS Tel: 01-836 9501  
28 West Nile Street, Glasgow G1 2PE Tel: 041-226 3101  
113/115 George Street, Edinburgh EH2 4JN Tel: 031-225 7744  
Brook House, 77 Fountain Street  
Manchester M2 2BE Tel: 061-236 1553

**DOUGLAS  
LAMBIA**

Douglas Lambias Associates Limited  
Accountancy & Management  
Recruitment Consultants



## Finance Director

Financial Services

to £40,000

Our client is a young, well established, very successful London based company providing a range of specialist merchant banking services to a niche market.

A new Finance Director is required following the promotion of the present incumbent to Chief Executive. He/she will be responsible for the complete financial control of the company, and will also be heavily involved in its banking activities, particularly in relation to treasury questions and the financing of major deals.

A qualified accountant, aged 35-45, is sought, who has a proven track record of success at senior level, ideally in financial services, aviation or shipping industries. Sound commercial judgement, a forward looking creative approach, good negotiating skills, and the ability to work well in a small team are essential qualities.

A remuneration package up to £40,000 plus car will be negotiated. Please write in complete confidence, quoting Ref. 1611, to Ian Odgers who is advising on the appointment.

**Odgers**

MANAGEMENT CONSULTANTS  
Odgers and Co Ltd, One Old Bond St,  
London W1X 3TD, 01-499 6011  
Telex 950-400

## Accountancy OPTIONS

01-541 5580  
(24 hours)

## CHIEF ACCOUNTANT/ CO. SEC.

WEST LONDON TO £18,000 + CAR

A well established and very successful private trading company seeks a senior financial manager as one of four who report to the M.D. The company is well funded, profitable and at an interesting stage in its development. Plans for expansion and diversification are being formulated.

This appointment involves control and management of a small accounts team, operating a computerised accounting system. Clearly an important function is the provision of regular and accurate management information.

The post is expected to lead to a directorship and candidates should be mature, fully conversant with computerised accounts, and able to contribute to the management of this medium sized company (t/o £7m).

Please telephone or write to Robin Rotherham, as above, quoting ref. F.T. 0101.

## Overseas Accounting Manager

London based

c.£19,000 plus car

The head of overseas finance in this substantial international financial services group requires a qualified accountant to assist in the financial management of its overseas operations.

Working as part of a small team this person will be responsible for the management accounting and financial reporting for the whole overseas group. There will also be specific responsibility for the financial control of certain overseas group companies including financial analysis of results and providing financial advice to senior management.

Applicants for this position must be qualified and ideally aged between 27 and 32. Prior experience must include work on consolidations and financial analysis and some prior overseas commitment would be useful.

Please address brief personal and career details to Douglas G Mizon quoting reference F785/M at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

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You must be a qualified accountant with high technical ability and a first class record in one of the international accounting firms. There are excellent prospects for career and salary progression in this highly professional and commercial environment.

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## Results of Professional Examination II held in July 1985

## LIST OF SUCCESSFUL CANDIDATES

CONTINUED ON  
PAGE XIV



# Warmest Congratulations to R.A.L. Abbiss\*

...and of course to all of the  
other candidates who were  
successful in this summer's  
P.E.2 examinations

For most of you, P.Q.E. notwithstanding, these  
results close the door on the academic phase of  
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Not unreasonably you will be hoping that your  
success to date will help open a few doors for you in  
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Newly Qualified:	Peter Morris	01-405 0442
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Birmingham: Bennetts Court, 6 Bennetts  
Hill, B2 5ST: Dean Gollings: 021-643 6255

Manchester: Clarendon House,  
81 Mosley Street, M2 3LQ:  
Alan Dickinson: 061-228 0396

Leeds: 13/14 Park Place, LS1 2SJ:  
Steven Broadhurst: 0532 450212

Glasgow: 150 West George Street, G2 2HG:  
Colin Mackay: 041-331 2597

\*Mr. R. A. L. Abbiss has no  
connection with Michael Page  
Partnership. His name is used  
solely because it is the first on  
the Institute's pass list.

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Interested applicants should contact Adrian Wheale ACMA, ACIS on 0272 276509 or write to him, enclosing a comprehensive cv, at Michael Page Partnership, St. Augustine's Court, 1 St. Augustine's Place, Bristol BS1 4XP, quoting ref. B8043.

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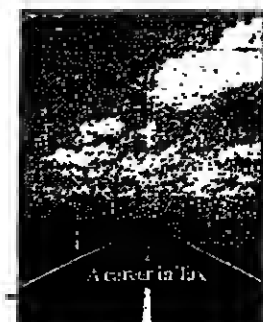
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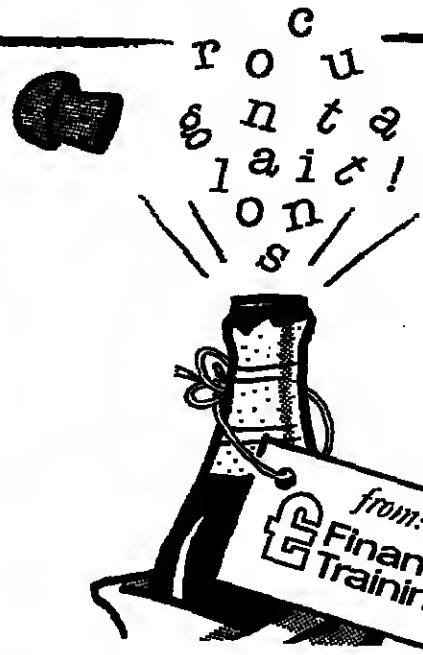
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# The Institute of Chartered Accountants in England and Wales

### Results of Professional Examination II held in July 1985

#### LIST OF SUCCESSFUL CANDIDATES (Continued)

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 Naidu, C. E. (Arthur Young), London  
 Napier, J. M. (Stanley N. Fry & Co), London  
 Napp, J. (Dearden Farrow), Warwick  
 Nardelli, P. M. (Arthur Young), London  
 Nart, J. S. (Arthur Young), London  
 Naughton-Rumba, M. H. (Ernst & Whinney), London  
 Navarre, R. A. (Arthur Young), London  
 Nayler, J. M. (Ernst & Whinney), E. Sussex  
 Nayler, P. C. G. (Ernst & Whinney), London  
 Neale, C. D. A. (Moore, Stephens & Co), London  
 Neale, C. E. (Moore, Stephens & Co), London  
 Neave, D. A. (Ernst & Whinney), London  
 Neville, D. A. C. (Ernst & Whinney), London  
 Newby, D. S. (Kings), Birmingham  
 Newcomb, S. C. (Gouley Lee & Co), Plymouth  
 Newman, D. W. (Rae, Marwick, Mitchell & Co), London  
 Newman, S. P. (Touche Ross & Co), London  
 Newnham, J. (Arthur Young), Surrey  
 Ng, A. L. H. (Canoe Beckman), London  
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 Nicholson, A. P. (Coopers & Lybrand), Birmingham  
 Nicholson, M. P. (Oscar Farrow), Bedford, W. Yorkshire  
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 Nield, E. (Arthur Young), London  
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 Noble, R. G. (Price Waterhouse), London  
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 Peters, J. M. (Arthur Young), London  
 Peters, S. K. (Arthur Young), London  
 Pettet, D. (Soy Heywood), London  
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O'Brien, P. M. (Ernest Whitley), Ipswich  
 O'Connor, K. P. (Ramon Lee & Partners), London  
 O'Hara, D. J. (Pear, Marwick, Mitchell & Co), Leeds  
 O'Hara, R. F. (Routman Pausall & Co), Eastleigh, Hants  
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 O'Neil, D. E. (Buzzauch & Co), London  
 Odcom, R. S. (Carrivagh), Barnes, Herts  
 O'Hare, M. T. (Coopers & Lybrand), London  
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 Oliver, D. M. (Thornhill Baker), Coventry  
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 O'Reilly, C. D. (Coopers & Lybrand), Coventry  
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 Owen, T. S. (Thorneycroft & Co), Wolverhampton  
 Oswald, J. A. (Scrymgeour, Taylor & Co), High Wycombe

Q

Quiggin, S. A. (Pausall Kerr Foster), Manchester  
 Quinn, E. H. (Pear, Marwick, Mitchell & Co), Stock-on-Trent  
 Quinn, N. S. (Coopers & Lybrand), London

R

Raby, N. L. (Coopers & Lybrand), London  
 Ray, N. (KMG Thomson McLinnols), London  
 Rea, R. J. M. S. (F. L. Ross & Co), Beaconsfield, Bucks  
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 Rattan, A. (Touche Ross & Co), London

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Yates, A. D. (Capehart and Yates), Southampton

U

Udall, N. A. (Deleotte Haskins & Sells), London

V

Valis, A. C. (Price Waterhouse), London  
Valis, (P. de) Widdows, London  
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Vign, D. (Crosley & Davis), London  
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Vracas, A. P. (Deleotte Haskins & Sells), London

W

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Wade, J. M. (Deleotte Haskins & Sells), London  
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Woodward, C. (Thomson Baker), Haverwood, Lancs  
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Woodley, J. K. (Price Waterhouse), London  
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Woodard, A. C. (King, Hooper & Co), Stockton-on-Tees

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Vasson, M. (Duke Waterbury), London  
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Waters, S. D. (Selts Baker Limited), London  
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Watson, P. B. (Dehorne Hickins & Selts), Southampton  
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Watson, W. W. (Duke Waterbury), Nottingham  
Watson, S. L. (Sleil Baker Limited), London  
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Woodler, J. A. (Price Waterhouse), London  
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Wright, A. M. (Newell Rand & Co), Birmingham  
Wright, C. (Price Waterhouse), Dudley, W. Midlands  
Wright, C. J. (Sleil & Co), London  
Wright, C. (Price Waterhouse & Co), London  
Wright, L. J. (Pamall Karl Forster), Sheffield  
Wright, N. A. (Thornton Baker), Northampton  
Wright, P. (Pouchard & Co), Newcastle upon Tyne  
Wright, W. (Bilder Hamley), London  
Wynn, M. (Whitley, Stampson & Partners), Bombay, Oyo  
Wynn, D. (RMS Thompson McLintock), Basingstoke,  
Hants  
Wythe, P. S. (Sleil Baker Limited), London

X

Xuesek, K. R. (Touche Ross & Co), London

Y

Yap, S. W. (Glynos Arnold & Fossell), London  
Young, G. R. (Price Waterhouse), London  
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